





## EUROPEAN NEWS

## Mideast talks shrouded in secrecy

BY PATRICK BLUM IN VIENNA

U.S. AND Soviet officials met in Vienna yesterday for a two-day exchange of views on the Middle East, the first direct contact between the superpowers on the situation in the region for more than seven years.

The talks, which took place at the Soviet embassy here in an atmosphere shrouded in secrecy, are being held against a background of renewed efforts to find a diplomatic solution to the intractable Arab-Israeli conflict.

Last week's agreement between King Hussein of Jordan and Mr Yasser Arafat, the leader of the Palestine Liberation Organisation (PLO), on a joint approach to the Middle East problem was expected to

figure prominently on the agenda of the talks.

Though King Hussein arrived in Vienna shortly before the end of yesterday's meeting, he left immediately for Zuerich, a ski resort in Western Austria about 500 kms from Vienna.

U.S. officials said the King was not expected to participate in the Soviet-American talks.

The two delegations, led by Mr Richard Murphy, U.S. Assistant Secretary of State for Near Eastern and Asian Affairs, and Mr Vladimir Polyakov, head of the Soviet Foreign Ministry's Near East department, declined to give any details of the substance of their five-hour talks yesterday.

However, statements are

expected to be issued separately in Washington and Moscow after today's concluding session, which is due to be held at the American embassy.

U.S. officials emphasised before the meeting that it was an exchange of views and not a negotiation. The talks were aimed mainly at reducing the risk of a U.S.-Soviet confrontation to the Middle East.

The Soviet Union was expected to renew its call for an international Middle East peace conference of all parties to the conflict, including the PLO. But, judging by statements made before the meeting, this would be rejected by the U.S. in the absence of Soviet diplomatic recognition of Israel and better treatment of Jews in the Soviet

Union.

David Lennon adds from Tel Aviv: Israeli officials have stressed during the past few days that the Soviet Union could not be expected to play any constructive role in a Middle East peace settlement unless it restored its diplomatic ties with Israel, which were broken in 1967.

The officials claimed that they had received assurances from Washington that the U.S. had not changed its opposition to the idea of convening an international conference to discuss the Arab-Israeli dispute.

They stressed that the only way to make progress towards a peace settlement was through direct negotiations between the parties concerned.

## Threat to Walesa recedes

By Christopher Bobinski in Warsaw

THE POLISH Government yesterday moderated its threat against Mr Lech Walesa, leader of the banned Solidarity union, and signalled that it had no intention of arresting him.

However, Mr Jerzy Urban, the government spokesman, said that the law would be applied with moderation but in a determined way against three other union leaders under arrest: Mr Bogdan Lis, Mr Adam Michnik and Mr Wladyslaw Frasyniuk.

Last Saturday Mr Walesa was called into the Gdansk prosecutor's office and told he would face arrest if he continued to call for a token general strike against food prices rises on February 23.

Mr Walesa responded by repeating his call for protests.

Yesterday, however, Mr Urban chose to ridicule Mr Walesa and claim that he was courting arrest to gain publicity.

"Mr Walesa dreams of finding himself behind bars so that he might become more visible," Mr Urban said, implying that the Government was not inclined to grant him such a wish. Asked whether Mr Walesa could be arrested at any time, Mr Urban said: "My statement implies quite the opposite."

## French plutonium to be flown to Japan

BY DAVID MARSH IN PARIS

JAPAN SEEMS likely to opt for delivery by air of the sizeable quantities of plutonium scheduled to be transported from France in coming years, believing this is safer than sea transport.

Japanese electricity utilities, which are among the most important clients of Cogema, the French nuclear fuel group, are due to take delivery of increasing quantities of plutonium under contracts to reprocess burnt uranium fuel, carried out at France's nuclear complex at La Hague on the Cherbourg Peninsula.

Following completion of a FF 50bn (£454bn) expansion, the La Hague complex—being financed partly by the Japanese—will produce about 26 tonnes of plutonium over the decade starting 1988-89.

An initial cargo of 250 kg of plutonium, which was sent by ship from Cherbourg to Japan last October for use in the country's experimental Joyo fast breeder reactor, attracted large-scale controversy.

The shipment was the subject of elaborate security precautions and was thoroughly vetted by the U.S. Precursors included warship escorts and tracking by surveillance satellites. Plutonium presents risks from the points of view of toxicity, radioactivity and possible diversion for bomb-making.

Japanese officials have apparently come to the conclusion that speedy and discreet aerial transport poses fewer dangers than a long sea journey half

way around the world.

M. Jean-Pierre Rougeau, Cogema's commercial director, said yesterday it was "very probable" that future transfers would go by air, although a date had been set for the next delivery.

Part of the plutonium Japan is due to receive from the French in coming years is likely to be transported in the form of mixed oxide fuel (MOX). Made up of a mixture of plutonium and un-enriched uranium at present discarded by the nuclear industry, MOX fuel is used in a small scale in Belgium, West Germany and France. They are being developed commercially by nuclear fuel companies partly to burn up the stocks of plutonium that would otherwise accrue in coming years. MOX shipments to Japan could start as early as next year.

Cogema officials point out that air transport of plutonium will be carried out with high security containers likely to stand up to crashes. Plutonium is being transported increasingly around Europe by rail and road, and long-standing transfers of military plutonium between Britain and the U.S. have probably been carried out by air.

Cogema yesterday gave preliminary results of the 1984-85 survey. Turnover stabilised at about FF 17bn, and the group now services 110 nuclear reactors around the world through its natural uranium, enrichment, reprocessing and fuel fabrication activities.

## Turmoil in Ireland over family planning Bill

By Brendan Keenan in Dublin

THE IRISH Parliament is expected to do something tonight which it has never done in its 63-year history. It will pass a measure directly contrary to the wishes of Ireland's Roman Catholic hierarchy.

Not that the issue is entirely certain. Prime Minister Garret FitzGerald and his ministers will be fighting to the last minute to retain a majority for their family planning Bill, given that four government backbenchers have said they will vote against it.

The legislation is an attempt to amend Ireland's restrictive regulations concerning non-medical contraceptive devices such as condoms and spermicides. It has caused intense hostility of national soul-searching on the question of the Irish and sex.

For the past six weeks the country has watched in horrified fascination as a supposedly straightforward public inquiry into a baby's murder has turned into a battle of national conscience between the Church and the State.

The "Kerry Babies" case has generated extraordinary passions and the facts behind it are shattering.

A services inquiry began last April when an infant's body was found on a beach near Cahirciveen. A Miss Joanne Hayes and her family were questioned because it was known she was having an affair and was reported to be pregnant.

Members of her family told the police that Miss Hayes had had a baby in the family farmhouse and that it had been murdered. Miss Hayes insisted she had delivered the baby herself, outside, and that it appeared to be dead. She had left it in a field.

Blood tests, however, showed that the baby on the beach was "blood" group "A", while Miss Hayes' blood was "B". Both group "O". Another search of the Hayes' farm revealed a second dead baby which turned out to be blood group "O".

There was public outrage that people could apparently confess to a crime they could not have committed and, when a national police inquiry failed to find an explanation, the Government ordered a public inquiry.

As if the facts were not bizarre enough, the inquiry itself became a sensational overnight, the barristers representing the police found themselves the most unpopular men in Ireland because of their attempts to discredit Miss Hayes as a promiscuous woman who might have had more than one lover and given birth to twins.

The tribunal united conservative clergy and militant feminists. Priests complained that the details of exposure of people's lives were like women's groups said it all showed a prejudice against women and exposed the lack of proper sex education and contraceptive advice.

It is not perhaps the best time to try to amend the family planning laws, with enormous public opinion and the Prime Minister's coalition has political reasons for its timing. The Government has improved its standing with its own supporters after a relatively popular budget last month, and needs to deliver something on its promise to be an agent of social reform.

What ministers may not have anticipated is the degree to which the Catholic hierarchy would make the Bill a test of the Church's role in Ireland of the 1980s.

The Church itself is going through something of a crisis. The Irish are still the most religious people in Western Europe, but observance is declining, especially among the young. Sexuality and behaviour no longer seem necessarily different from that in other Western countries.

The bishops are desperate to show that religious decline is not an inevitable consequence of modernisation and urbanisation. Behind the contraceptive issue lies the bigger question of the Church of divorce, which is illegal in the Republic.

The general feeling is that the bishops have overplayed their hand. The apostasy view of the Archbishop of Dublin, Dr Kevin McNamara, who forces rampant promiscuity, illegitimacy and venereal disease if the Bill is passed, hardly square with a measure which will merely make it possible for over-15s to obtain contraceptives without a prescription.

The stakes are high for the Prime Minister. He is in a difficult position. He has to be seen to carry on the legacy of the late Taoiseach, Mr Charles Haughey, who was defeated by the damage to his reputation would be terminal.

The opposition sees no reason to give the Government a clear vote and will whip its MPs in against the measure, albeit with a certain shamefacedness. One of the government's backbenchers who will join them once said there was no sex in Ireland before television. Now there is television, and Joanne Hayes' nervous Parliament must try to face up to the implications.

## Row erupts over Dutch broadcasting plans

BY LAURA RAUN IN AMSTERDAM

DUTCH PRIVATE broadcasting networks have reacted angrily to details of the proposal by Mr Eelco Brinkman, the Culture Minister, to privatise part of the Dutch Broadcasting Corporation next year.

The eight networks fear that the plan, under which the Corporation's production facilities will be hired out, will raise production costs so much that insufficient money will be left to ensure quality programming. The broadcasters also believe

they will not have enough say in the day-to-day running of the new production company that is to be created.

The Culture Minister's plan, which was originally unveiled last year, is currently being reviewed by broadcasting, Press and judicial bodies before being debated in Parliament. Private broadcasters, who provide programming on the government channels, have always been opposed to the plan in principle.

Under the proposals, the

Corporation would be split into three parts—an independent body with supervisory powers, a programming foundation to oversee content and a separate production company.

Half of the shares in the latter, which would be called the Dutch Audio-visual Company, would be held directly by the state and the other half by the broadcasting channels themselves. The Audio-visual Company itself would have the power to issue shares, which

could be publicly traded.

Television broadcasters would be obliged to spend at least three-quarters of their production budget with the Audio-visual Company, although the remaining quarter could be used in the private sector. Radio broadcasters would be required to place all their production with the new company.

Production fees would be fixed but the company's corporate profits could be distributed to shareholders.

## Gromyko hits out at U.S.

MR ANDREI GROMYKO, the Soviet Foreign Minister, yesterday condemned Washington's approach to superpower arms talks next month as light-hearted and hypocritical.

Reuter reports from Moscow. If the negotiations failed, the U.S. would be to blame, he said.

Nato leaders appeared to be addicted to the arms race, he claimed.

"The light-heartedness with which certain circles of the U.S. approach the negotiations... deserves to be sternly condemned," he said, referring to the earlier arms stockpiles, the easier it is to come to terms with their reduction."

He added: "The hypocrisy of such statements cries out at you."

## Italy and Britain plan to make extradition easier

BY JAMES BUXTON IN ROME

BRITAIN and Italy are to start work on a treaty aimed at making it easier to extradite people wanted for terrorist and drug offences. Mr Leon Brittan, the UK Home Secretary, announced the news yesterday after talks with Sig Mino Martinazzoli, Italy's Minister of Justice.

Problems with the existing extradition treaty have been mounting, and Italy is believed to want several right-wing terrorist suspects sent back from Britain.

The treaty does not cover

terrorism or drug trafficking, and Italy finds the UK process difficult to apply. While a new pact is being drafted, Britain will help Italy make its extradition applications more likely to be more acceptable to British courts, Mr Brittan said.

He would not be drawn on whether there were Italian terrorist suspects in Britain. Italy has found that British courts require a much higher standard of prima facie evidence than a serious offence has been committed than its own

## Spanish bank executive shot

A SENIOR board member of Banco Central, Spain's largest private-sector bank, was shot dead in a garage in Madrid yesterday to what Sr Jose Barriochove, the Interior Minister, said appeared to be an attack by Euzko Batasuna separatist organisation, writes David White in Madrid.

Sr Ricardo Tejero, was a general manager of the bank. A spokesman for the bank said there was "no motive or reason" for the killing, and that Sr Tejero had no bodyguard.

The choice of a businessman outside the Basque region as a target appears to mark a turn in Eta's tactics. Last year, two industrialists in Madrid and Seville were assassinated by the fringe left-wing group Grapo.

## Athens assails 'political' strikes

BY ANDRIANA IERODIACONOU IN ATHENS

THE GREEK Labour Minister, Mr Evangelos Giannopoulos, has accused the Communist opposition of fomenting a wave of strikes, ostensibly about pay, for political reasons.

A three-day strike by bank workers began yesterday, while tax inspectors are planning to stop work on Friday. Textile and construction workers, but taxi and lorry drivers will also be involved.

The Socialist Government has been at daggers drawn with the Communists since the unveiling of a new electoral system in January. This failed to meet Communist demands for direct proportional representation in

the general elections due before the end of the year.

The Communists, with about 11 per cent of the Greek vote, won only 13 seats in the 300-member Parliament under the reinforced proportional system used in the 1981 general election. They hope to increase their parliamentary strength substantially by directly linking vote strength to seats and then press for a coalition with the Socialists.

Mr Giannopoulos, is now accusing the Communists of using economic weapons to wage a political war against the Government by encouraging trade unions which they con-

trol to strike. The party's influence in the union movement is believed to be substantially greater than its electoral strength.

Officially, workers striking this week are opposed to the year's collective wage agreement between the Government and the Socialist-controlled General Confederation of Greek Workers (GSEE), which represents Greek unions. The agreement, which does not allow wage increases to exceed the cost of living, has not been endorsed by Communist members of the GSEE leadership, nor by Communist unions in the Confederation.

## Soviet officials criticised for shortfall in oil output

BY PATRICK COCKBURN IN MOSCOW

THE SERIOUSNESS with the Kremlin views the fall in Soviet oil output to 813m tons last year has been underlined by the heavy criticism of Communist Party and state officials, as well as local managers, expressed at a party meeting in the key oil province of Tyumen last week.

The slow development of the Tyumen oilfields, scheduled to produce 385m tons of crude this year under the present five-year plan, is attributed to a failure at all levels to cope with the difficulty of extracting oil from less accessible deposits.

The meeting was attended by Mr Vladimir Dolgikh, the Politburo member responsible for energy and heavy industry, who heard an account of the failure of capital construction to keep up with the development needs of the Tyumen oilfields.

The difficulties facing the oil industry have already led to personnel changes. Mr Vasily Dinkov was recently appointed oil minister and Mr Vladimir Chirkov head of the key ministry of construction for petroleum and gas industry enterprises last year.

## Japanese seek European links

BY CHRISTIAN TYLER, TRADE EDITOR, IN LONDON

THE BRITISH Government has given a list of between 200 and 400 Japanese companies, mostly small or medium-sized, that want to set up subsidiaries in Europe.

The list has been provided by Japan's Ministry of International Trade and Industry (MITI), which is said to be keen to co-operate with an investment promotion campaign to be formally launched by the UK in April.

Japanese co-operation can be explained by MITI's desire to minimise the political friction caused by Japan's persistent trade surplus with the EEC and by the wish of some Japanese companies to get inside the EEC's common external tariff

system and to circumvent "voluntary" export restraint agreements.

Ministry are keen to attract companies in the field of health care, robotics and other advanced electronics that could contribute to the "reindustrialisation" of Britain as well as create new job opportunities. Britain is already the major host to Japanese direct investment in Europe.

The promotion campaign is in reply to what is seen as mounting continental competition for foreign investment. Even France, traditionally hostile to foreign investment, has signalled a change of heart. Spain is seen as another big competitor, because until it joins the EEC

it will not be constrained by Community rules about incentives.

It emerged yesterday that two big British accountancy firms, Price Waterhouse and Deloitte, have agreed to sponsor the campaign.

The UK Department of Trade and Industry's Invest in Britain Bureau has invited banks, airlines, shipping companies and others to contribute a total of £1m (\$1.1m) in cash or kind on top of the £1m that the Government is to spend on the nine-month sales drive.

Although no target has been set for increasing inward investment, the British Treasury has insisted that the results of the campaign should be monitored.

## Strong dollar pushes up Swiss inflation

ZURICH - The strong dollar is

becoming import prices and causing a deterioration in Swiss inflation which rose sharply in January, according to commercial bank economists.

The year-on-year rise in wholesale prices leapt to 3.9 per cent in January from 2.4 per cent in December, and the rise in retail prices was 3.5 per cent compared with 2.9 per cent.

They said particularly cold weather last month had contributed to the rise in both indices, mainly because of higher heating oil and vegetable prices. They added, however, that imported inflation due to the high dollar was also playing a key role.

In its latest monthly economic report, Credit Suisse said the situation was a cause of concern and added that the weak Swiss franc was producing inflationary pressures on the import side.

"Quite how acute these pressure are can be seen from the fact that import prices have been increasing at a rate of over five per cent at a time when the dollar price of raw materials is declining," it said.

Credit Suisse said this situation could lead to a deterioration in the prospects for both interest rates and the Swiss economy.

## Turkey's trade gap widens

By Our Ankara Correspondent

TURKEY'S TRADE deficit widened slightly last year, according to provisional figures, even though exports rose 24 per cent. The deficit is reckoned at \$3.6bn (£2.25bn), well above target, and compares to \$3.5bn in 1983.

Exports totalled \$7.1bn, against \$5.7bn the year before. The increase is largely a result of export-oriented policies adopted by Prime Minister Turgut Ozal.

However, imports grew by 16 per cent to \$10.7bn. Import demand was sluggish in 1982 and 1983 largely because of the decline of the lira. But the Government has lifted restrictions on imports of many categories of luxury goods, and consumer items.

The main interest, however, centres on the as yet unannounced current account deficit which was \$2.1bn in 1983. There have been reports that it could be as high as \$2.2bn, having reached \$1.3bn by the end of November.

This would be a severe disappointment for the Government which, despite its efforts to bring it well below \$2bn. Officials say the method of calculating the current account may be revised to include deposits placed with the Dresdner Bank in West Germany by Turkish expatriate workers under a scheme which allows the Turkish central bank to make use of their funds.

FINANCIAL TIMES, USPS No. 150404, published daily except Sundays and holidays. U.S. subscription rates: \$40.00 per annum. Second class postage paid at New York, NY, and at additional mailing offices. POSTMASTER: send address change to FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

David Barchard and David Buchan report on the new strains besetting Turko-Bulgarian relations  
Ankara tries to temper outcry over effort to 'Bulgarise' Turks

TODAY the Turkish Parliament goes into secret session to debate the severe new strain placed on relations with Bulgaria by that country's fresh drive to "Bulgarise" its 800,000-strong ethnic Turkish minority.

Last week, the Turkish Government recalled its ambassador from Sofia. This week it publicly stated that Turks in Bulgaria were under pressure "to change their names and religion" and, yesterday, it called in the Bulgarian ambassador in Ankara, who claimed the problem was a fiction of the Turkish and international Press.

If that was so, the Turkish Foreign Minister retorted, Sofia had no reason not to let Turkish diplomats and journalists into the main ethnic Turkish areas in the south east and north east of Bulgaria.

It is the growing publicity given to the plight of the ethnic Turks that has, to some extent, forced the hand of the Turkish government, which is, for a variety of political and economic reasons, keen to play the current crisis with Bulgaria as cool as it can. Mr Turgut Ozal, the Turkish Prime Minister, has warned against "impulsive behaviour" and said a negotiated solution, including perhaps a new emigration agreement with Bulgaria, would best serve the interests of all Turks.

For its part, Bulgaria has publicly rebutted allegations that it is mistreating its ethnic Turks. Privately, however, it has tried to smooth over the rift with Ankara, asking, for instance, Sir Geoffrey Howe, the British Foreign Secretary, to pass on a

conciliatory message when he travelled from Sofia to Ankara last week.

The message, from Mr Peter Mladenov, the Bulgarian Foreign Secretary, carried the implicit admission that there was indeed a scale of problems, though on a scale he said, should not perturb "friendly" Turko-Bulgarian relations. The question of ethnic Turks changing their names to Slavic ones was a private one, he said. It would not affect their religion, he said.

The latest "Bulgarisation" drive seems to be the final stage of a five-year campaign to issue all Bulgarian citizens with new identity cards in advance of the next population census in December. There has been no independent verification of reports that police may have used force or that as many as 500 ethnic Turks have been killed resisting any such force.

But it seems evident from stories percolating from the often scattered rural areas where the ethnic Turks live that they have been under strong pressure, psychologically at least, to change their names on the new cards, from Mehemet, for instance, to Mikhail.

The same tactics appear to have been applied in the early 1970s, to a group of some 120,000 Bulgarian Moslems, or Pomaks as they are known. These are ethnic Bulgarians who are Slav speakers but who, during the long Ottoman occupation of Bulgaria, adopted the religion and the names of their Turkish overlords. The Pomaks are concentrated in the south along with larger ethnic Turkish communities.

The general Bulgarian policy of erasing minority identities goes back somewhat further to the 1920s, when the 200,000-strong Macedonian minority in the west of the country ceased to be recognised in the census. The same goes for the once-large gypsy minority. At present, only very small minorities, Armenians and Jews, still have official organisations and printed publications. The aim would appear to be for the census to be able to represent Bulgaria as virtually ethnically pure by the end of this year.

There are clear restraints on Turkey's ability to oppose such a policy. The Turks perceive that Soviet backing for Bulgaria gives them little chance of winning the more or less through confrontation and there could be a great deal to lose.

Bulgaria supplies western Turkey with between 3 and 4 per cent of the total annual electricity consumed under an arrangement which was originally intended to be temporary.

Furthermore, energy imports from Bulgaria will increase when a spur of the Soviet natural gas pipeline is built to meet the needs of industry in Turkish Thrace and the Marmara region.

The Bulgarian and Turkish economies are interlocked in other ways—fleets of Bulgarian lorries travel across Turkey's highway system on their way to Iraq and the Arab countries and Turkey is anxious that they should continue to do so.

Pragmatic considerations aside, however, feelings run high in Turkey because of the large numbers of Turks who have been migrating from Bul-

garia to Turkey since the 1920s.

Their numbers can only be guessed at but they make up a major element in western Turkey's towns and villages.

Turkish immigrant families from Yugoslavia, the Caucasus, other parts of the Soviet Union, and from Greece, make up an even larger slice of Turkish society. All these families have vivid memories of persecution and eviction and tend to feel an instinctive sympathy for the beleaguered Turks of Bulgaria.

Two programmes to reunite divided families since 1950 have brought several hundred thousand fairly recent arrivals. But life has always been easy for them in Turkey.

Because they are at the bottom of the pile in a country with an estimated 20 per cent unemployment finding jobs can be hard. The search, until recently, has been made harder

by Turkish official fears that the new arrivals might be penetrated by Bulgarian intelligence agents.

Despite this, emigrant groups have been urging the Government to take in all of the Bulgarian Turks—a solution which would be in line with practice since the late 19th century.

But in the Turkey of the 1980s, absorption of 800,000 or more refugees looks impossible. Turkey is thus eager to find some way of defusing the situation.

It has in the past overlooked or played down almost equally emotive difficulties with Bulgaria—for instance the blatant effort to "destabilise" it by channelling arms and money to underground terrorist groups of both Right and Left before the 1980 military takeover, as well as a succession of minor espionage scandals, some of which

never reached the Turkish Press.

What Ankara is probably most anxious to avoid is any kind of permanent fixation of Turkish public opinion on the problems of the ethnic Turks of the kind which happened in Cyprus in 1964 and destroyed two decades of good working relations with Greece.

There may be other anxieties. Talk of the events in Bulgaria has revived the more or less abandoned discussion in the Turkish Press of the plight of the dis-Turk—Turkish communities in the Soviet Union and elsewhere.

While the allegations of atrocities in Bulgaria raise humanitarian considerations that no Turkish Government can afford to overlook, no Turkish Government is eager to let good working relations with neighbouring countries fall prey to a revival of pan-Turkish irredentism.





## OVERSEAS NEWS

## Pressure mounts on Israel to speed up Lebanon withdrawal

BY DAVID LENNON IN TEL AVIV

PRESSURE to speed up the withdrawal of Israeli troops from Lebanon is growing after intensified guerrilla attacks on the Israeli forces. At the same time, the army is urging the use of harsher retaliation against the guerrillas and their supporters in the Shia Moslem villages in southern Lebanon.

Prof Amnon Rubinstein, the Communications Minister, sent a letter to Prime Minister Shimon Peres yesterday, calling for a quick or withdrawal in the light of the increasing casualties being suffered by Israeli forces.

He was expressing the feelings of a growing number of Israelis that there is no point in prolonging the planned pull-out when there is nothing to be gained from the delay except pain and anguish over the continuing death toll.

The military are frustrated by the success of the Lebanese resistance whose operations claimed three lives this week and four last week. The senior army echelons are particularly disturbed that two colonels were among recent fatalities.

Senior officers in Lebanon were quoted on Israel Radio as saying that the security situation was deteriorating rapidly. Another Israeli soldier was wounded yesterday in one of three guerrilla attacks in southern Lebanon. The radio also quoted ordinary soldiers as saying that they should be withdrawn immediately because of the price in casualties which they have to pay for their continued presence in Lebanon.

These sentiments found surprising support yesterday in a front-page editorial in the normally hard-line, mass-circulation Yediot Aharonot newspaper. "We have to withdraw our people from there not in stages, long-term or short-term, but immediately, today, and not remain there for even one unnecessary moment," said the editorial.

The Cabinet is expected to discuss the timing of the second phase of the withdrawal shortly after the Prime Minister returns from his current visit to Europe. Some ministers from the right-wing Likud block will oppose any further withdrawals but are expected to be outvoted in the Cabinet.

Israel completed its pull-back from the Sidon area on Saturday and has already begun withdrawing military equipment from the eastern sector. According to the army, this operation could be speeded up and completed within a few weeks, once the Cabinet gives the go-ahead.

Israel was condemned in two resolutions adopted by the United Nations Human Rights Commission yesterday for violating human rights in occupied Arab territories, Reuters reports from Geneva.

The UN Security Council was urged to impose sanctions on Israel. The US was the only country to oppose both resolutions, declaring parts of them "grossly distorting."

## A\$ suffers sharp decline against major currencies

BY LACHLAN DRUMMOND IN SYDNEY

THE AUSTRALIAN dollar went in to free fall yesterday, closing 5.2 per cent down against the U.S. currency, giving an all-time low in trading and falling sharply against other major currencies.

At the close of trading in Australia the local unit was down to a mid-rate of 70.5 U.S. cents, a fall of 3.93 U.S. cents from the previous night's close. It was also almost 2 U.S. cents below the day's opening quote, but 30 basis points better than the all-time low against the

dollar of 70.1 U.S. cents reached during trading.

Despite yesterday's dramatic collapse and an overall 13.5 per cent decline since the start of the year—the bulk in the current month—the Government and reserve banks have held back from intervention, preferring to leave the currency to find its own level.

However, there is speculation that the Government will boost interest rates as a means of propping up the currency.

## K.K. Sharma in New Delhi dissects the report of an official Indian investigation into the Bhopal tragedy Carbide accused of criminal failure over gas deaths

AN OFFICIAL team of investigators inquiring into the poison gas leak that killed more than 1,400 people in Bhopal last December claim that there was "total and criminal failure" on the part of Union Carbide to provide against the dangers of the lethal methyl-isocyanate (MIC) gas.

Their detailed report will be presented to a judicial commission of inquiry that is to begin hearings in the next three or four weeks. The report lists a series of alleged lapses on the part of the Union Carbide management.

Describing the measures to stop the leakage of gas as highly inadequate, the investigators say they have found evidence that some of the safety measures at the plant site were not even operational on the fateful night that the gas leaked.

The Union Carbide factory had a vent head flare and vent gas scrubber to neutralise the toxic gas. In addition, there was a water-spraying scheme with hoses around probable areas of leakage. (Water in the right quantities is a neutraliser.)

According to the investigators, the vent head flare was totally shut down for maintenance work on the night of the leak. The scrubber was commissioned manually, but at a much later stage of the leak. The water hoses were started still later. Except for pouring water on the turbulent MIC tank and the connecting pipeline, no other efforts appear to have been made, say the investigators.

Besides the inadequacy of safety measures on the night of the leak, the investigators claim to have discovered that contingency plans and emergency drills were imperfect. A major failure of the entire set-up was that a leakage of this magnitude was never contemplated or planned for, they say.

In the event of a leakage, the only action planned was an instruction that someone "should sound the alarm and inform the district administration."

The investigation team found that the two alarm systems in the factory were meant for employees only and not for people living in the vicinity. No alarm for the general public was ever sounded; and no emergency drills, safety measures, precautions or information was ready for Bhopal's citizens.

In scrutinising the history of the plant, the investigators

found there had been six accidents since 1976. Three of these involved gas leakages and there had been one fatality. The reasons for all three leakages were mismanagement of materials, and failed or leaking valves. Despite the "frequency of toxic gas exposure," adequate remedial measures were taken.

Furthermore, the team found, a Union Carbide safety survey conducted in May 1982 listed 10 major hazards with a "higher potential for a serious incident or more serious consequences if an accident should occur."

These included: the lack of reliable back-up measures; the possibility of the release of toxic materials in the gas units and storage areas; the possibility of dust explosions; the risk of contamination in the event of excess pressure on the MIC feed tank; deficiencies in procedure applications; and problems of high personnel turnover at the plant.

The investigators say that, although remedial measures were suggested, little appeared to have been done. For instance, despite the detailed safety note on leaking valves, leakage of gas was noted on October 6 1982. For this reason, "the defects pointed out could very well have been the writing on the wall, producing just the kind of accident that happened in December," said one investigator.

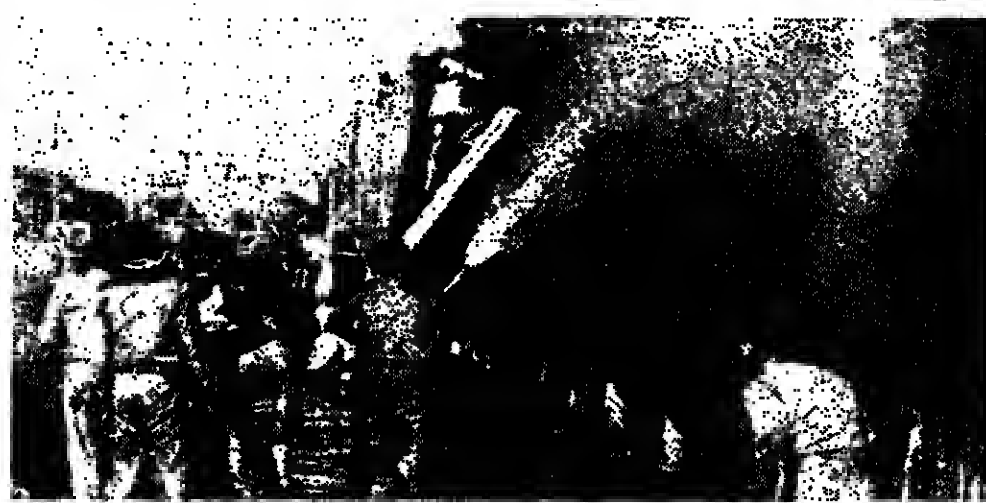
The investigating team is particularly alarmed by the fact that the safety report was confined only to concern for the factory workers.

Although major hazards which could lead to "serious incidents with serious consequences" were noted, no particular attention was given to the safety of the general populace in the area, no safety drill seems to have been prescribed, and no general alarm system was in operation.

Although the lethal potential of the gas was realised, a copy of the report was never given to the state government, the dangerous potential of the MIC was never pointed out, and the investigators say, the plant authorities always played it down.

One of the main allegations expected at the hearing is that Union Carbide failed to provide the same safety measures that apply to its similar pesticides plant in Virginia.

The investigators contest the company's claim that the Bhopal plant and the parent plant in Virginia were run on the same



Firemen spray water on a cloth barrier at Union Carbide's plant in Bhopal, while scientists convert deadly gas into harmless pesticide

pattern and with the same safety precautions.

According to their information, the U.S. plant is more dependent on computerised operation while the Bhopal factory is mainly manually operated.

The investigators say there is always a chance of human failure, whereas alarms and controls give better automatic performance if computer-based.

The investigators have also found design flaws and contradictions in the expected gas flow in emergencies, and in the capacity of safety measures.

The Indian company made a basic change when it joined, with the help of a flexible pipe, two separate pipeline systems (the relief valve vent header and process vent header were apparently joined). There is considerable doubt among the investigators whether this was done with the approval of the U.S. company.

According to the investigators there was no proper and accurate system of calculating the availability of gas stocks in the storage tanks. In the tank that did the damage, the overall presence of gas was initially

given as 45 tons. Later, the records indicated it to be 43.6 tons.

After the accident, plant officials initially said there was 15 tons of gas in the tank and said the rest had escaped. During rechecking it was found there was no gas inside the tank.

In an adjacent tank, the quantity of gas present was reported to be 15 tons, but during "operation faith" (when the remaining gas in the tanks was neutralised), the amount found was 20.7 tons.

It was always asserted by

plant officials that a third tank meant for emergencies, was totally empty. During a later check, this was found to contain one ton of gas. This did not comply with safety manual instructions which prescribed that one tank should always be kept empty for the sake of safety.

This, according to the investigators, indicated the "casual and callous" concern about the deadly gas in the plant.

On the night of the leak, the plant's employees appear not to have realised the gravity of the situation for more than an hour.

Their own senior officials and the district government were not informed at this time—in fact the works manager had to be informed by the district officials of the disaster.

A major criticism of the company is that they had failed to install a foolproof early gas leak warning system. Instead, they depended on the smelling of gas by workers, the snoring of their eyes or breathing discomfort.

There was no data on wind direction. Had there been, the authorities could have made a prompt analysis of the situation and predicted the likely areas in which the gas was going to spread. The investigating team says that early availability of this information could have saved lives.

A refrigeration system, intended to help to keep the stored MIC gas cool and in liquid form so that it did not vaporise, was found to have been shut down. This is mentioned as an example of safety systems being shut down for maintenance without an eye to the possible consequences.

Investigators think that the basic cause of the disaster was the vaporisation of the stored liquid gas after a "runaway reaction" because of water in the storage tank.

This led to such a build-up of pressure that the 4-inch concrete globe covering the storage tank cracked and burst.

The water in the tank, they believe, was due to the joining of the valve vent header and the process vent header, which should have been independent of each other (as in the original design).

It has still to be established how much water is needed to cause such a violent reaction in the tank or how many valves were leaking on the fateful night.

For this, a closer examination is to be made soon.

## Government sacks banking chiefs

BY K. K. SHARMA IN NEW DELHI

THE INDIAN Government has dismissed the heads of three nationalised banks.

The three sacked by the government are Mr. B. V. Swarup, chairman and managing director of the Central Bank, Mr. S. L. Baidya, chairman of the Punjab National Bank, and Mr. S. S. Master, executive director of the Bank of Baroda.

Although no reason was given for the sackings, banking circles believe the first two are linked with the financial deals between the London branches of the Central Bank and the Punjab National Bank and the London-based Easal commodities concern, owned by Mr. Rajendra Sethia, an Indian businessman.

The charges concerning the Bank of Baroda follow allegations that traders have mis-

used finances provided by a branch in Calcutta.

The dismissals are reported to be part of efforts by Mr. Rajiv Gandhi, the Prime Minister, to improve the efficiency of the banking system and other public-sector undertakings.

Major changes in the boards of the other nationalised banks are expected in the next few weeks.

Thirteen Indian Army soldiers and a civilian were killed when Naga insurgents ambushed a truck near the Indo-Burma border in the north-eastern Indian state of Manipur, the Manipur Legislature was told by the Chief Minister, Mr. Rishang Keishing yesterday.

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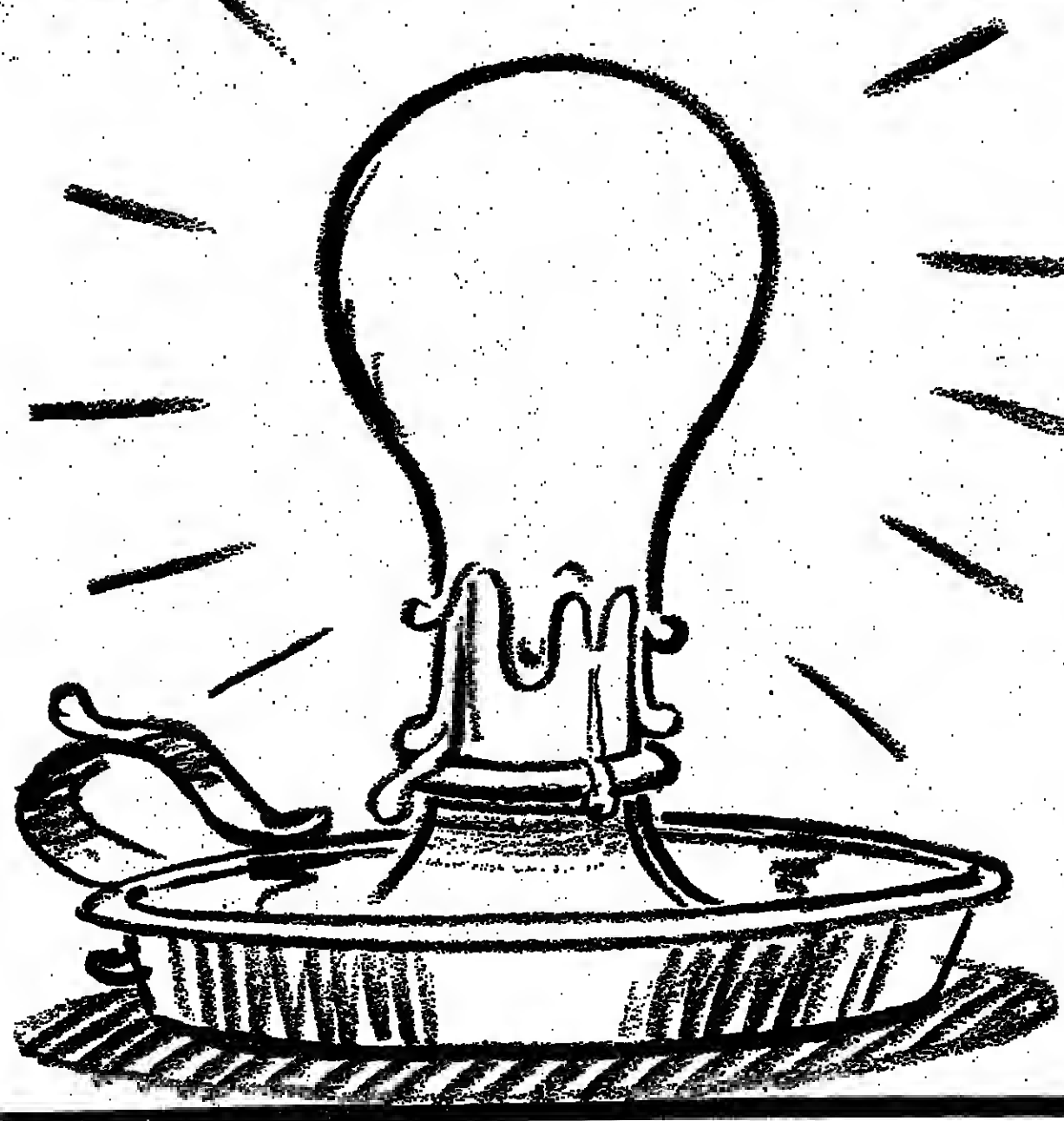
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## AMERICAN NEWS

## ARGENTINA'S DEBT CRISIS

## Resignations raise doubts over IMF deal

BY JIMMY BURNS IN BUENOS AIRES AND PETER MONTAGNON IN LONDON

MONDAY night's abrupt resignation of Argentina's two top economic officials could hardly have come at a worse time for the International Monetary Fund and for leading bankers who are struggling to keep the lid on a still simmering developing country debt crisis.

Not only does it inject a new note of uncertainty less than a week after the IMF disclosed that it can make no further loan payments to Brazil until that country agrees a new economic programme which takes into account a serious overshoot of the domestic money supply. It is also a setback to Argentina's own efforts to conclude a \$20bn (£18bn) debt rescheduling package which contains a much needed \$4.2bn credit from commercial bank lenders.

Worries about the fate of this package and of Argentina's fragile IMF agreement on economic reform dominated initial banking reaction to the news that Sr Bernardo Grinspun and Sr Enrique Garcia Vazquez had resigned as Economy Minister and central bank president respectively and been replaced by Sr Juan Sourrouille and Sr Alfredo Conzade.

Combined with the latest development in Brazil, and the current tough talks between Mexico and the IMF, a new and dangerous situation seemed to be appearing in which IMF stabilisation programmes could crumble one after another.

Yet, in Buenos Aires, the

departure of Sr Grinspun seemed to be an occasion for neither surprise nor regret. At home and abroad his violent temper and fits of personal belligerence have made him quite simply one of the most unpopular Economy Ministers the country has ever had. Last weekend, for example, an astonished Press corps watched the Minister physically accost a heckler after being called "a bad version of Al Pacino".

Sr Grinspun must also be one of the very few Economy Ministers who has ever dared slam down the phone on M. Jacques de Larosiere, Managing Director of the IMF.

His departure after having completed the IMF negotiations last December, had grown to be widely expected in Argentina as a step that would be needed to restore the credibility of the Government of President Raul Alfonsín in the midst of its mounting economic problems.

Inflation touched 775 per cent last month at an annual rate and there has been increasing friction between the Government and the trades unions which have been asked to accept curbs on real wages.

Planning, had earned the reputation as a conciliatory pragmatist, always prepared to listen as much as to be heard. Were it not for the regular briefing sessions he has maintained with both the Argentine and foreign Press, it is doubtful whether the public at large would have had any clear idea about the Government's intentions.

Sr Sourrouille is respected by both businessmen and union leaders as the man responsible for producing last month a hefty document entitled "Outlines for a Strategy of Economic Growth 1985-89", which is the closest the Government has come to a medium-term plan. In a country as inflationary as Argentina, most people find it difficult to think beyond the next day and the plan was welcomed as a bold attempt to instil some faith in the future.

The new Minister's emphasis is on finding a lasting solution to the country's problems that would allow the Argentine economy to grow while at the same time honouring its debt obligations. In a clear attempt to avoid the antagonisms of the past, the document focuses on a "positive adjustment of the economy" that is compatible with the agreement with the IMF.

The key to development lies not only in a substantial reduction of inflation but Argentina's ability to improve its debt service ratio through a significant increase in exports. Sr Sourrouille forecasts a real annual growth rate of 6.4 per

cent and 11.9 per cent for agricultural and industrial exports respectively.

Significantly, one of the main export boosts is expected to come through foreign investment in the energy sector. Sr Sourrouille apparently recognises that any radical break would work against Argentina's prospects for growth.

At the same time he is likely to follow his predecessor in seeking greater flexibility from the Fund and a closer alliance with the Brazilians in order to help secure an early compromise solution agreeable to both debtors and creditors.

Sr Sourrouille's good credentials notwithstanding, the possibility of such an alliance with the Brazilians is within spitting distance of gaining full commitments to its \$4.2bn bank loan.

There is now little prospect of this loan being completed until the new team's intentions become clear.

Meanwhile, top bankers were seeking urgent clarification from Buenos Aires on whether the IMF programme will continue to be respected. The IMF itself was keeping mum. And, in the broader banking community, a spirit of apprehension prevailed.

men had fallen prey to ideological differences and politicking which have wracked the Radical Party with vaunted persistence ever since it came to power in December 1983.

The Left wing of the party had become increasingly critical of what it alleged was Sr Garcia Vazquez's over-cautious approach to pending issues like financial and taxation reform.

Other more conservative sectors of the party had begun to pour the blame for the country's economic misfortunes on what they alleged was the technical incompetence of Sr Grinspun.

By accepting the resignation of both men, President Alfonsín hopes to have poured water on such political fires and to have ensured a measure of cohesion in his Cabinet.

The new Economy Minister, Sr Juan Sourrouille is a close friend of President Alfonsín who has remained untouched by the political battles—he is widely regarded as a technocrat and, although he is clearly sympathetic to the Radical Party, he is not actually a member of it.

He is likely to find it easy to work closely with Sr Alfredo Conzade, the new central bank governor who, although a party member, has shown an ability to cut across the ideological divide.

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listen as much as to be heard. Were it not for the regular briefing sessions he has maintained with both the Argentine and foreign Press, it is doubtful whether the public at large would have had any clear idea about the Government's intentions.

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## First cruise missile test in Canada under way

By Bernard Simon in Toronto

THE FIRST free-flight test of a U.S. cruise missile over Canada began yesterday following a Canadian Supreme Court decision dismissing a last minute bid by a national disarmament organisation to halt the test.

The unarmed missile test coincides with a growing public controversy over Canada's nuclear obligations towards the U.S., following New Zealand's refusal to allow American nuclear-powered warships to its ports and reports that the Pentagon's contingency plans include the stationing of nuclear weapons in Canada.

The Supreme Court took only 10 minutes to reject the application for an injunction halting the cruise missile test. But protesters said they planned to go ahead with efforts to disrupt the test by placing balloons along the missile's flight path.

Demonstrations have also been organised at the air force base in Northern Alberta where the test was to end.

The missile was due to follow a 2,500 km route flying at a height of 50-150 metres above ground after being launched from a B152 bomber above Canada's north-west Arctic region.

Canada is a key testing area for the cruise missile. Not only is the terrain similar to much of the Soviet Union, but both American and Soviet missiles would probably overfly Canada to reach their targets in enemy territory.

Canada's strategic importance has contributed to the growth of a vociferous anti-nuclear lobby which has called on the Government to halt all nuclear defence co-operation with the U.S.

The last nuclear warheads were removed from Canadian soil in July 1984, but Government policy on the future stationing of nuclear weapons in Canada is unclear.

Mr Joe Clark, External Affairs Minister, insisted that Ottawa will not permit nuclear arms to be sited in Canada, but the U.S. has reminded Canada that it is committed by its membership of Nato to accept nuclear warheads in an emergency.

## Allies support for Star Wars research growing says U.S.

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. Administration said yesterday that it had detected growing West European interest in participating in research under President Ronald Reagan's Star Wars programme to develop strategic defences against incoming enemy missiles.

The prospects for European collaboration in the project are among the subjects expected to be discussed by Mr Reagan and Mrs Margaret Thatcher, the British Prime Minister, in talks at the White House today.

At the same time, a senior Administration official said Mr Reagan was likely to request Mrs Thatcher that the U.S. would not leave its European allies in the lurch by deploying a defensive umbrella over the U.S. to the exclusion of Western Europe.

Mr Reagan firmly believed that Star Wars technology should be applied to protect Western Europe as well, the official said. He added that in some technological areas it might even be easier to deploy missile defences in Western Europe than in the U.S.

U.S. officials said that while West Germany was particularly interested in participating in Star Wars research, they knew of

now specific proposals that might be made by Mrs Thatcher for British participation.

The U.K. however, is understood to be interested in co-operating although the final decision has been taken in London.

Mrs Thatcher is also expected to present Mr Reagan with the U.K. views on the topic of the U.S.-Soviet arms talks that are to resume in Geneva on March 12.

One objective during the Washington talks would be to strengthen the arguments for excluding the British and French from the Geneva talks, according to U.S. officials.

While Mrs Thatcher's visit is expected to be dominated by discussion of strategic and international economic issues, the U.S. also wants to focus on the growing problem of co-ordinated anti-national terrorism in Western Europe, the officials said.

Terrorism experts from the seven countries attending the summit are expected to discuss progress in co-ordinating their anti-terrorist operations in advance of the Bonn summit in early May.

## U.S. housing starts rise by 15% in January

BY STEWART FLEMING IN WASHINGTON

A SURGE in apartment building in January has boosted housing starts in the U.S. by 15 per cent from the December level to an annual rate of 1.83m, reinforcing expectations that the housing sector will join the car industry as a prop for continued economic growth in the first quarter.

There was also a significant rise in the number of building permits issued during the month to an annual rate of 1.7m.

Mr Michael Sumichrast, an economist with the National Association of Home Builders, said the level of permits "will support another couple of months of very strong construction activity". He added that a survey of builders suggested they are expecting housing sales in February to be at their

highest level for eight years. Mr Larry Speiser, the White House spokesman, said: "It reflects recent drops in the prime interest rate and mortgage interest rates. Housing is an historic barometer of economic activity, because it reflects the cost and availability of money as well as consumer confidence in the economy." He added: "Right now that barometer is rising."

The 2 percentage point decline in mortgage interest rates since the summer to around 13 per cent for a fixed rate mortgage is seen as a key factor likely to boost housing starts and sales this year.

However, the housing market nationally presents a far from uniform picture.

## Castro outlines constraints on Managua military aid

BY HUGH O'SHAUGHNESSY

CUBA would find it "materially impossible" to aid Nicaragua if it were invaded by the U.S., said President Fidel Castro of Cuba in an interview on Monday with the Spanish news agency Efe.

The Cuban leader's words were the most public declaration of what he has been saying to the Nicaraguan leadership privately for some years.

U.S. invasion would be "an act or great folly which would have repercussions throughout Latin America."

President Castro said that Cuban military aid for Nicaragua was confined to training and administration and that it was "almost impossible"

for Cuba to assist the insurgents El Salvador.

He said the U.S. Government was not negotiating seriously with the Nicaraguan Government but if it wanted to negotiate, he was sure arrangements were possible which would satisfy all sides.

On Latin American debt the Cuban leader claimed there would be "total political destabilisation" and a "social explosion" if the debtors' burden was not lightened. He called for a 10 or 20 year grace period on principal and interest.

President Castro strongly criticised the European Community for subsidised agricultural exports.

## Nicaragua seeks fresh peace talks

BY TIM COONE IN MANAGUA

THE NICARAGUAN Government has made a further call for the renewal of peace talks with the U.S. at the Mexican resort of Manzanillo.

The call was made on Monday by Sr Miguel d'Escoto, the Nicaraguan Foreign Minister, who appealed for the support of other Latin American nations to pressure the U.S. to renew the bilateral discussions.

The U.S. Administration broke off negotiations with Nicaragua one month ago and is presently urging Congress to renew financial aid for the "contras" seeking to overthrow the left-wing Sandinista Government in Nicaragua.

Dr Sergio Ramirez, Nicaragua's vice-President, who has just returned from a four-

nation tour of Europe, added that the governments of France, Spain and Ireland had promised to support Nicaragua's wish for renewed negotiations.

He said the British Government had made no such promise, but commented on his talks with Mrs Thatcher: "I am sure the Prime Minister heard my position and knows how to communicate it."

Meanwhile, reports from El Salvador say that Sr Eden Pastora, leader of ARDE, the Costa Rican-based guerrilla organisation, is seeking more assistance from the El Salvadorian armed forces for his fight against the Nicaraguan Government.

Sr Pastora apparently met with high-level army officers on

a recent visit and, although President Duarte of El Salvador has denied any knowledge of military assistance to the ARDE forces, has confirmed that Sr Pastora visited El Salvador on several occasions.

El Salvador has been an important supply route for U.S. military aid to the Costa Rican-based guerrillas in the past, and is now reported to be the principal source of supplies since the U.S. Congress cut funds for the Nicaraguan guerrillas last October.

After a considerable lull, there has been renewed heavy fighting in southern Nicaragua over the past weeks, suggesting that ARDE has been able to acquire considerable new stocks of arms and ammunition.

## WORLD TRADE NEWS

## China close to decision on second HK airport

By David Dodwell in Hong Kong

CHINA'S civil aviation officials are on the point of deciding where to locate the politically sensitive international airport Shenzhen, close to the border with Hong Kong.

Officials from Peking and Guangzhou (Canton) plan to meet in Shenzhen on March 5 to make a final choice between three sites. The favoured site is understood to be at Wangtien, in the extreme west of the Shenzhen municipality.

The Chinese authorities have attached more than usual importance to building the Shenzhen airport, because they expect it to absorb the overspill from Hong Kong's Kaitak airport when this reaches the limits of its capacity, perhaps in the early 1990s.

After 1997, when China regains sovereignty over Hong Kong, officials have indicated that flights into and out of the two airports will be rationalised, with a number of routes currently flying into Kaitak being diverted to Shenzhen.

A senior transport official said in Shenzhen last week that the new airport, which will cost a total Yuan 3.1bn (£1bn), is to be built in three stages. The first, involving a terminal building and a 1,800-metre runway, will cost just Yuan 200m, and will handle light aircraft carrying mainly cargo. This is expected to be in operation in 1988.

The second stage, costing Yuan 900m, involves extending the runway to take wide-bodied aircraft. This should be complete before 1997, and is intended to cope with 5m passengers a year. The final stage, in which a larger terminal complex will be built, along with a second runway, will cost Yuan 2bn. The airport will then be able to handle 20m passengers, officials say.

Once the site is finally agreed at the Shenzhen meeting in March, tenders will be invited from foreign joint venture partners who will build, and share in the operation of, the airport.

Foreign funding for the project is expected to be necessary, but no loan discussions have yet been held. If precedents set in negotiations over other major foreign joint ventures are any guide, then significant delays in—modifications of—the project are possible.

Politicians now seem to agree reform is necessary. Louise Kehoe reports from San Francisco

## California moves closer to repealing unitary tax

FOR THE PAST five years California legislators have considered proposals for the reform of the state's controversial unitary tax system. This year is no different.

Proponents of a change in the system believe, however, that this time there is a good chance legislation will finally be passed to end California's taxation of the world-wide income of companies with operations in the state.

"The Governor is making an open, public and active effort to support legislation. This is the first year that I've seen a marriage of administration and legislative efforts," says Mr Willie Brown, speaker of the state assembly.

Four bills are before the state senate and assembly, and the first hearings are scheduled for next month. It is too early, said Mr Brown, to predict the outcome of these proposals. He believes, however, that there is a greater opportunity for changes this year than ever before.

Ironically, just as California's politicians are reaching a consensus that the unitary tax is a barrier to the multinational corporations that have long opposed unitary tax seem to be splitting into an increasing number of factions.

The majority of multinational companies want to get rid of unitary tax, but they are sharply divided over the details of any tax reform. Last year the unitary tax debate became a

"foreign" versus "domestic" issue when a group of 90 U.S. companies, calling itself the California Business Council, mounted a campaign to defeat proposed legislation on the grounds that it unfairly benefited foreign companies.

With many of the high technology companies that have brought considerable economic growth to California among its members, the CBC quickly made itself heard in the state capital of Sacramento. They argued that proposed reforms would not relieve them from paying California taxes on foreign dividends.

"I cannot think of any other country that gives foreign companies preferential tax treatment," claimed Mr Gordon Moore, chairman of Intel Corporation, a CBC member.

This year the CBC has drawn up its own set of reform proposals, although to date they have not been presented as a tax bill. The U.S. industry group wants "a true, geographical, water's-edge, domestic combination tax with exemptions for all foreign dividends." They claim that their proposals would cost the state about \$350m per annum in lost tax revenues, less than the \$500m of "comprehensive" water's edge (including foreign dividends) but more than the \$270m estimated cost of the bills before the legislature.

Now a split has emerged



Akio Morita (left) and Sir Terence Beckett—both have lobbied hard against the controversial tax



within the coalition of U.S.-based companies over whether to support a proposal by Mr George Deukamjian, the Governor, that companies may elect to be taxed either by the unitary method or according to a new "water's-edge" assessment. Procter & Gamble and several U.S. oil companies want to retain the right to unitary assessment which allows foreign losses to be counted against earnings. Their fellow U.S. companies do not agree.

Taking a different point of view on foreign dividend taxes and on several other details of tax reform are two major foreign factions, the Japanese and the British. Foreign com-

panies have nothing to gain from tax relief on foreign dividends and they fear that additional tax revenues lost could prevent the California legislators from taking action.

Although the "foreigners" have concurred in their opposition to unitary tax for a long time, as the prospect now of success looms larger each national group is making efforts to distance itself from the other.

The British take a firm but restrained approach, stressing the importance of British investments. "The British are by far the biggest foreign investors in the U.S. with more than three times the investments of the Japanese," said Sir Terence

Beckett, director-general of the Confederation of British Industry, during a visit to Sacramento last week.

The CBI delegates told California politicians that unitary tax is contrary to international principles of taxation and imposes unreasonable tax and administrative burdens on multinational corporate groups doing business throughout the world. They argued that California will lose out on potential investments if it does not change its tax system and that the system inhibits free trade.

The style of the CBI delegation was in sharp contrast to the visits of Japanese businessmen who have taken a more aggressive approach, just as the California assembly was about to vote on unitary tax legislation last year, for example, Mr Akio Morita, chairman of Sony Corporation, publicly declared that Japanese companies promised to invest at least \$1.6bn in California and create 11,000 new jobs if unitary tax was repealed.

But California legislators do not like the blackmail threat according to some political aides, and the Japanese actions proved counter-productive. Direct promises of real investments and jobs, and the threats of taking them elsewhere in the U.S. are, however, well understood.

The Japanese now appear ready to accept any form of unitary tax repeal, but the British express serious concerns about several aspects of the current proposals.

Any tax reform that is perceived as benefiting Japanese high-tech companies may become unpopular in California this year as the state's own electronics and computer companies struggle through business downturn to fend off Japanese competition. Industry complaints about unfair competition and a growing trade deficit may heighten public awareness of the state's reliance upon domestic companies.

Several factors have placed the issue high on the state's agenda of political debate. The decisions of other states, including Florida and Oregon, to abandon the tax method—with Colorado and Utah expected to follow—have focused attention on California's growing isolation.

Last year, California was estimated to have levied \$500m of the total \$750m in unitary taxes collected by the 13 states which still used the system. California legislators are keenly aware that since neighbouring Oregon repealed its unitary tax system the state has gained \$25m in investment and 4,000 jobs from just six companies that decided to locate in the state.

Indicative of growing concern, California is about to launch a promotional campaign to attract inward investment—the first time the state has felt the need to advertise its advantages.

## Caribbean calls for fresh trade initiative

By Camille James in Kingston

CARIBBEAN countries are calling for a fundamental change in the Caribbean Basin Initiative, a trade scheme implemented by the Reagan Administration 14 months ago.

Several countries have argued that garments and footwear should be placed on the list of regional exports which can take advantage of duty free entry to the U.S. offered by the CBI for the next 11 years.

Fears of damage to U.S. industry by a flood of cheap Caribbean products have kept garments off the duty free list, along with leather goods and tinned tuna.

Mr Hugh Shearer, Jamaica's Trade Minister, has told U.S. Government officials that there was no trade for years of cheap Caribbean garments and footwear harming domestic production.

"The additional volume of imports into the U.S. market would not damage the American economy in any way," Mr Shearer said.

Mr Richard Cheltenham, the Agriculture Minister for Barbados, claimed the U.S. administration was reneging on a promise to allow "more generous entry" for Caribbean garments. Mr Cheltenham said it was how time for the U.S. to deliver on its commitment.

Mr Cheltenham said the garment sector employed over 30,000 people in the Commonwealth Caribbean.

The plans are likely to be aimed at Mr Robert George, the U.S. government official in charge of implementing the CBI, indicated that there would be continuing opposition to the request for more garments and footwear to be included.

Caribbean Governments are apparently hoping that continuing pressure for changes will be as successful as earlier efforts. The U.S. State Department recently accepted Caribbean arguments that importers should not be required to provide the variety of support declarations on CBI products.

Caribbean exporters argued that this would lead to disrupting information which could harm their competitiveness.

## Rover returns to Danish market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AUSTIN ROVER, BL's volume car subsidiary, is moving back into the Danish car market where it was once market leader but quit during the late 1970s.

The company left Denmark because the high taxes, which currently add 180 per cent to manufacturers' prices, forced down pre-tax prices to a level which was unprofitable.

Austin Rover says it will return to the market with "a small number, perhaps a few hundred, of highly-specified cars." The first Danish customers will shortly be taking delivery of the MG Metro 1300 and MG Montego 2.0 models

which the company has decided to put on sale.

In the early 1970s BL's car division sold 20,000 cars a year in the small Danish market. Last year Ford, with the help of some low-cost imports from Brazil, retained leadership with 16.9 per cent of the total 133,517 cars sold in Denmark, followed by General Motors (Opel) with 14.2 per cent. The Japanese car group had 23.7 per cent with Toyota accounting for 11.1 per cent on its own.

The Austin Rover cars will be imported by the Dami company which never gave up the

franchise and kept a dealer network in place to service BL cars on Danish roads. To compensate for the loss of the British brand, Dami took on other franchises, for example, for Subaru and Daihatsu Japanese cars.

● Ajax-Holland, export division of De Boer of Amsterdam, has won an order worth £1.26m (about \$2.4m) for the supply of fire-fighting equipment to Angola.

The order, from the Angola State Company Abamat, is to be completed within 13 months and represents phase one of a £1.8m (£19.7m) project to re-equip and modernise the country's fire service.

## Japan ship orders hit record low

FOREIGN orders received in January by Japan's shipbuilders plunged to a record low, the Japan Ship Exporters Association said yesterday, APJF reports from Tokyo.

An association official played down the significance of the January orders, but conceded that the near-term outlook for the industry is "severe."

January's overseas orders totalled a mere two ships, both chemical tankers for Panamanian-registered owners, amounting to 18,900 gross registered tons.

That was down steeply from orders for 23 ships totalling 228,060 tons received in January, 1984, and from 17 ships totalling about 250,000 tons in December.

## Samuel Montagu wins Egyptian bank contract

BY TONY WALKER IN CAIRO

SAMUEL MONTAGU, the merchant bank, is assisting the newly-formed Export Development Bank of Egypt to develop its trade financing facilities under an agreement signed this month.

The British merchant bank will help EDBE in its efforts to diversify Egyptian exports through the introduction of new trade finance, credit guarantee and insurance services for exporters.

EDBE, which opened for business early in February, is jointly owned by Egypt's four

large public sector banks and the national investment bank. Authorized capital is £210m (£22m).



## WORLD TRADE NEWS

UNITED STATES				JAPAN				WEST GERMANY				ITALY							
	1983	%	1984	%		1983	%	1984	%		1983	%	1984	%		1983	%	1984	%
Domestic Imports	4,795,302	74.04	7,951,517	76.52	Domestic Imports	3,100,475	98.87	3,053,727	98.64	Domestic Imports	1,744,170	72.8	1,676,493	70.0	Domestic Imports	1,002,565	63.41	1,031,638	62.05
Total market	2,383,799	25.96	2,440,258	23.48	Total market	31,336	1.12	41,979	1.36	Total market	660,664	27.7	717,446	30.0	Total market	578,485	36.59	640,725	36.95
	9,179,101	100	10,391,775	100		3,135,811	100	3,095,706	100		2,404,834	100	2,393,939	100		1,580,970	100	1,634,363	100
DOMESTIC				DOMESTIC				DOMESTIC				DOMESTIC							
General Motors	4,083,561	44.17	4,587,594	44.14	Toyota	1,247,610	39.78	1,274,910	41.18	Volkswagen group*	516,948	21.3	524,063	21.9	Fiat group*	744,268	47.07	747,443	45.48
Ford	1,571,321	17.12	1,957,461	18.84	Nissan	833,145	26.56	804,922	26.00	"Volkswagen"	169,204	7.0	143,724	6.0	Fiat	131,862	8.34	140,749	8.60
Chrysler	841,622	9.17	986,998	9.50	Honda	245,132	7.8	246,150	7.95	Audi	646,052	26.3	647,987	27.9	Total Fiat	876,130	55.41	888,192	54.28
American Motors	193,351	2.11	190,255	1.83	Mazda	244,544	7.79	215,312	6.93	Total VW group*	448,437	18.5	389,683	16.3	Lancia/Autobianchi	104,193	6.59	119,808	7.32
Honda	50,402	0.55	135,401	1.28	Mitsubishi	187,349	5.93	198,456	6.41	General Motors*	287,999	11.9	293,745	12.3	Alfa Romeo	4,569	0.29	2,812	0.17
Volkswagen	85,045	0.92	73,838	0.71	Daihatsu	112,216	3.57	107,280	3.46	(Opel)	246,160	10.1	233,649	9.8	Maserati	584	0.04	639	0.04
IMPORTS					Suzuki	79,481	2.54	86,191	2.85	Ford	155,483	6.4	159,374	6.7	Ferrari				
Toyota	555,746	6.06	557,981	5.34	Isuzu	50,549	1.61	57,325	1.83	Mercedes					IMPORTS				
Nissan	521,902	5.69	485,298	4.67	IMPORTS	57,809	1.84	41,278	1.33	BMW					Renault	161,507	10.21	146,455	8.91
Honda	350,670	3.82	374,819	3.61											Peugeot group*				
Mazda	173,388	1.89	169,444	1.63											Peugeot/Talbot	43,481	2.79	50,896	3.11
Volkswagen/Audi	124,943	1.36	174,716	1.68											Citroen	57,920	3.66	57,990	3.54
Subaru	156,840	1.70	157,838	1.54											Total Peugeot group	101,401	6.45	198,886	6.45
Volvo	86,837	0.97	99,541	0.96											Volkswagen/Audi	89,946	5.69	96,588	5.91
Mitsubishi*	86,248	0.94	87,194	0.84											Ford	72,275	4.57	73,394	4.49
Mercedes	73,492	0.80	79,322	0.76											General Motors (Opel)	54,849	3.47	53,243	3.25
* Includes imports sold by Chrysler.				* Includes cars made in Japan for VW by Nissan.				Imports from the European countries in other countries											

\* Includes imports sold by Chrysler.

\* Includes cars made in Japan for VW by Nissan.

\* Includes imports from the company's factories in other countries.

## U.S. beacon shines amid gloom of world's car markets

By Kenneth Gooding, Motor Industry Correspondent

CONTINUED STRONG recovery in the U.S. alone like a beacon in the generally gloomy conditions of the world's major car markets last year.

Demand in the U.S. reached the stage where domestic manufacturers could hardly keep pace, particularly for large cars which have returned to fashion, while pressure from imports was alleviated by the restraints imposed on the Japanese.

Discounting and other forms of price warfare continued unabated, however, in the Japanese and Western European markets.

World car sales last year are estimated to have improved by 1.06m or 3.6 per cent to 30.46m.

The six major markets accounted for about 68 per cent of world-wide sales and the U.S. alone about one-third.

The U.S. manufacturers boosted factory sales last year by 17 per cent from the 1983 level. Ford showed the biggest gain among the major companies with a 26 per cent rise in volume, followed by Chrysler, 17.3 per cent (but still not quite making in sales) and General Motors (the Chevrolet, Buick, Pontiac, Oldsmobile, Cadillac combine) by 13 per cent.

Among the small fry, Honda in its first full year of U.S. car production, made spectacular progress and is fast catching up on the long-established number four producer, American Motors (AMC).

AMC, now 46 per cent owned by end under the management control of Renault of France, has been phasing out its own models in favour of Renault's products. And sales of the

Renault Alliance and Encore (American versions of the R5 and R11) were up by 16 per cent while total AMC figures declined by 1.6 per cent.

Volkswagen of America had yet another poor year with sales down by 13 per cent from an already depressed level. But it was well known that the new Golf was to be introduced to the U.S. last autumn and this gave the VW salesmen additional headaches as they attempted to sell the old Golf, known in the U.S. as the Rabbit.

The inter-governmental agreement, which will limit Japanese car exports to the U.S. to 1.85m in the year to March 31, restricted the rise in imports to only 2.41 per cent last year.

Honda has overtaken Nissan

And several companies set records of their own, including BMW, Jaguar, Mercedes, Peugeot, Saab, Subaru and Volvo.

Honda proved that manufacturing in the U.S. need not necessarily limit growth in imports from Japan and achieved a 7 per cent volume increase in Japanese-built models.

Toyota, the biggest importer to the U.S., increased its volume slightly (not enough to prevent its market share falling) while Honda's advance seems to have been mainly at the expense of Nissan, whose volume fell by 7 per cent, and Mazda, down 2 per cent.

As the second-largest selling Japanese car brand in the U.S. Indeed, the company now sells twice as many cars in the U.S. as it does in Japan.

Not that Honda is falling to make headway at home. Last year it passed Mazda to take third place in the Japanese car sales league.

There are ten manufacturers fighting for positions in Japan but only two competitors really count: Toyota and Nissan.

The struggle between these two giants has in the past few years led to a price war even more extreme than that in Western Europe — a war made possible by the profits from U.S. sales.

Dealers in Tokyo are offering discounts of 12 to 15 per cent on new cars when their own margin from the manufacturers is only 20 per cent. The activities of the door-to-door car salesman, a feature of life in Japan, have become even more frenetic.

In order to stimulate sales, manufacturers are rushing out new models: Nissan's president Mr. Takashi Ishihara has indicated that his company will launch seven or eight models in 1985. The company will also dramatically increase the number of dealerships and salesmen as part of its marketing programme which aims to stop the steady decline in Nissan's home market share.

In the circumstances it is easy to see why there is little room for imported cars in Japan. Nevertheless, the import share of the Japanese market improved for the first time since

1979 last year, mainly because of the efforts of the West German companies.

However, imports still represented less than two days' output by the Japanese industry while exports to the U.S. were equivalent to the annual production of seven medium-sized car plants and those to Western Europe would fill four factories for a year.

Preliminary estimates suggest that Japanese car sales in Europe remained above 1m last year, having reached that level for the first time in 1983, to give a European market share of over 10 per cent.

The Japanese have taken advantage of what little growth there has been in European demand in recent years, leaving local companies to struggle for market share increases as the only way to increase the volume of domestic sales.

So close was this contest that Ford and Fiat ended 1984 with almost equal European sales. Only about 10,000 registrations spread through 17 West European markets separated the companies at the finish with Ford having about 12.5 per cent of a 10.13m total and Fiat 12.7 per cent.

There was still less than 2 percentage points between Ford at the top and Renault which dropped back from the leading position to last among the six major European companies last year.

The ratings, following Ford and Fiat, were: Volkswagen/Audi, 12.1 per cent; Peugeot-Citroen-Talbot, 11.5 per cent; and General Motors (Vauxhall/Opel), 11.1 per cent.

The two French companies were hit because their national market suffered a very sharp fall in demand last year. Sales were down by nearly 13 per cent as the Government tightened the screws on the economy.

However, Renault's current weakness — it is behind the other European companies in replacing its model range — caused it to lose both volume and market share.

The Peugeot group overtook Renault, mainly because the new 205 "supermini" helped the Peugeot-branded cars to put on over 3 percentage points in the French market.

Renault did not introduce the RS, which competes directly with the Peugeot 205, until the late autumn and that model has yet to make itself felt.

Sales of cars with a Talbot

FRANCE

Domestic Imports Total market

Domestic Imports Total market

Domestic Imports Total market

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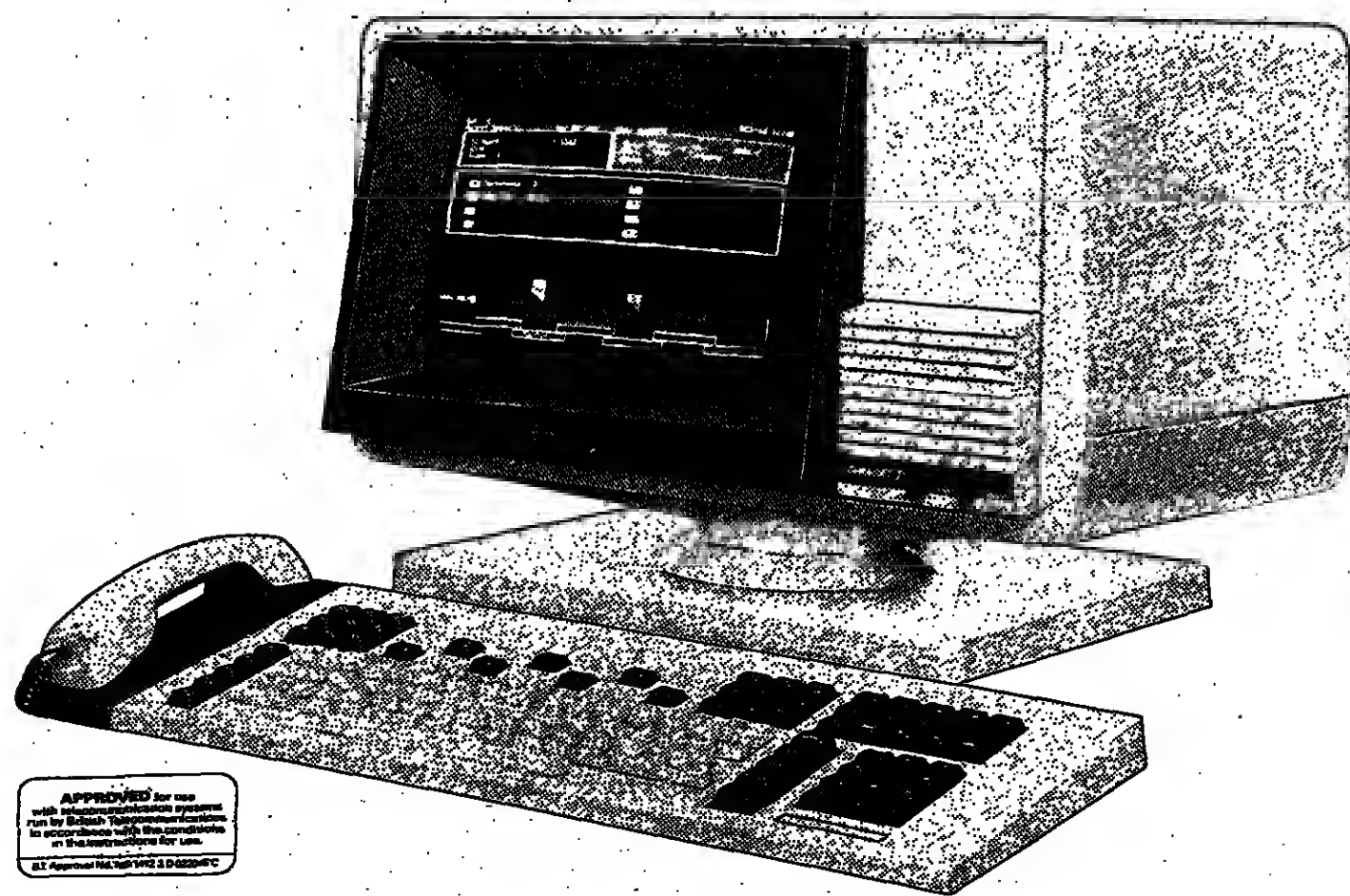
Domestic Imports Total market

Domestic Imports Total market

Domestic Imports Total market

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Number of telephone extensions currently used by organization \_\_\_\_\_



## THE MANAGEMENT PAGE

Rank Xerox

## Optimism shows signs of being repaid

BY ARNOLD KRANSDORFF

THE PAST 20 months have been nothing but a roller coaster for Roland Magnin, Rank Xerox's new managing director. All that time he has been waiting for the first tangible signs that this international subsidiary of the Xerox Corporation was responding to his Gallic touch.

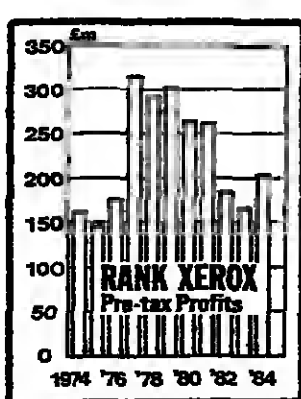
Now the 52-year-old Frenchman—the first non-American or Briton to hold the job—has got his answer. The London-based arm of the copying and office equipment giant, owned jointly by Xerox and the UK leisure group Rank Organisation, has just reported that its pre-tax profits for 1984 had jumped by more than a fifth to £202m, the first increase in five years. More evidence of its position will be revealed with today's publication of its report and accounts.

These results were the first solid evidence that the company's downward slide had been halted and that the fight back against largely Japanese competition was beginning to show results.

With his U.S. parent company also showing signs of recovery in the American copier and information systems markets, Magnin's mood is optimistic. In contrast with the defensive posture the company has taken in recent years, he declares: "There is still progress to be made but we are on the right track."

In the 16 years Magnin has been with RX—which operates in world markets other than the Americas—he has seen profits escalate to more than £300m per annum and then in the four years to 1983 collapse to £166m. With a similar pattern in its own markets, Xerox was forced to diversify into other office equipment and, in June 1983, at about the time Magnin was promoted to his current job, a new generation of plain paper copiers was launched in an attempt to rescue the group's flagging market share.

It is against this background that Magnin has been pushing through radical changes in the way RX has traditionally manufactured and sold its products. Through his efforts to be more



Figs from 1977 onwards are before crediting Xerox Corporation for R & D and head office costs.

competitive and marketable, production costs have been slashed, product quality has improved and the sales/distribution networks enhanced.

These changes have been all the more difficult for him to achieve because of RX's historical complacency, which was born out of its former market dominance. An unchallenged leader in the reprographics market for almost 30 years, it had begun to rely on its well-established name to sell its products rather than price and design. Production costs were always a secondary consideration to supplying demand, while pricing policy was usually based on the unsophisticated formula of adding a healthy margin to actual production costs.

The effects of competition on its market share were devastating. Just before Magnin took the hot seat, RX's share of the high-volume end of the market had slumped from upwards of 80 per cent to below 50 per cent.

In the important middle range, its share had collapsed from around 70 per cent to about 25 per cent and from roughly 40 per cent to a mere 10 per cent in the growing low-volume copier market. The recent results indicate that the rate of net placements of copiers and duplicators (the

number of machines sold, rented or leased after returns) has doubled over the past four years.

To achieve this, Magnin's restructuring has reached into virtually every corner of Rank Xerox, whose sprawling operations include 24 marketing subsidiaries in 80 countries, five manufacturing plants in Europe and four in Japan, where it runs a 50 per cent-owned joint venture with Fuji Photo Film Co.

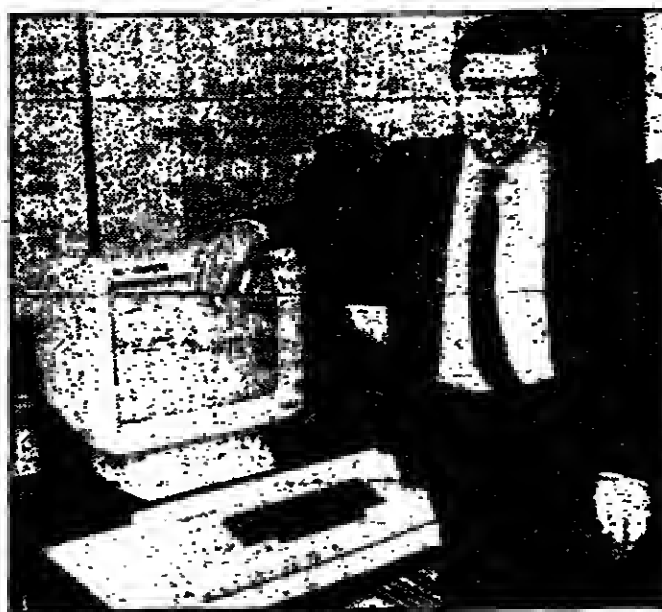
The link with Fuji goes back to 1982. Until recently the design responsibility for Xerox's product range fell jointly with the company's American and Japanese engineers. But the latest product range—the 10 Series—includes for the first time a British input; the mid-volume models were entirely designed by Magnin's engineers in Welwyn Garden City.

The design of the 10 Series has been a key factor in the efforts to cut production costs. It is of modular construction and with new robotic production techniques introduced at all factories, Magnin claims that manufacturing costs have been cut in half to levels which are now competitive across the full product range.

These changes in production techniques have had another important spin-off. Helped by changes in inventory control, the company's stock turn has been cut from three months to one month.

The effect of this has been to contain gearing over the past few years at under 35 per cent of shareholders' funds. This is despite the company's commitment to an investment programme of upwards of £100m a year over the five years to pay for the rationalisation and launch of the new division to sell other types of office machines.

Aside from the progress in cutting production costs, Magnin has also given a high priority to his predecessor, Paul Allaire's efforts to pare £100m off annual overheads. He claims he has broadly succeeded in this, mainly through



Roland Magnin: widespread restructuring

redundancies encouraged by generous severance payments and widespread re-organisation.

Overall, the payroll has been cut by around 6,000 from its peak of 37,000, with the knife cutting into manufacturing as deeply as the administrative side of the company. The use of robotics and other automated production techniques has reduced the ratio of support staff to production line workers from four to one to one. More important, though, was a deliberate policy by Magnin to change the company's job mix in favour of sales; white staff numbers are down overall, he has increased the sales force by around 300 to 7,500.

A quality drive has also yielded results—the Government-sponsored British Quality Award for the company's Bitchel-dean factory. Across the group the number of rejects has been reduced by 90 per cent.

The other key element in RX's partial recovery has been the growing contribution of Xerox's Systems Business Division, which markets electronic typewriters, electronic printers, telecopiers, microcomputers, word processors and Ethernet, the proprietary name given to the co-axial cable link between so-called work stations.

In the latest accounts, non-computer interests contributed around 14 per cent of RX's £1.7m revenues. Magnin forecasts that this will rise to 20 per cent by 1986 and to 50 per cent by 1990.

RX's main success has been with electronic typewriters and printers, particularly laser printers, where sales have doubled over the past year. In

France, the company is a market leader, holding around 40 per cent of the electronic typewriter market. A similar increase has been achieved with Ethernet with work stations.

Least successful has been the performance so far in sales of micro and word processors, where industry analysts believe Xerox has not been sufficiently aggressive with its marketing and pricing. Magnin concedes this and adds: "These are areas we still have to address."

Magnin's brush has also changed the way RX used to manage itself. Previously, management strategy was based on a worldwide model, with each country having to conform to similar organisation structures, the same range of products and a centralised pricing policy. Now, management has largely been decentralised, with more accountability and responsibility passed on to local general managers.

And looking further ahead, Magnin is exploring new markets. RX has just started building a new factory in India through a local joint venture and has started developing a trading relationship in China.

For Magnin, who came out of I.T.T. France's boardroom, the £27m reprographics market is now wide open again. He is determined that RX gets a healthy slice of it, as well as a growing share in the even bigger office equipment sector.

The company will be more than just a survivor, he believes. By 1990, Xerox and Rank Xerox will be one of the few office equipment suppliers remaining in the market.

## Technology

## A reluctance to learn

BY WALTER ELLIS

THERE CAN be few senior managers today who would admit to being unaware of the possibilities of new technology. But in Britain too few appear to be willing to put their awareness to the test.

This is the contention of Brunel University, which has noticed a persistent reluctance on the part of top managers to attend various short courses it offers dealing with high technology and its application to business.

It is not alone in this view. Henley Management College—with which Brunel has close links—has been running in short courses for more than 10 years on a range of management topics. The lowest response is to new technology planning.

The trend fits in with recent surveys on the application of new technology among manufacturing companies in Europe which have shown that while West Germany has moved to the top of the league in adapting itself to modern practices, the UK lags behind somewhat.

Brunel, like Henley, finds that courses covering, say, financial management or marketing are normally swamped with eager participants. But as for technology, though it was hard to escape the conclusion that, in a number of instances, it was a case of preaching to the converted.

Denis Murphy, manager of manufacturing systems and technology at I.M.U. was invited personally to attend and was full of praise for the success achieved by Brunel in turning out technically qualified graduates with a head for business. I.M.U., he said, was always interested in what was going on in the research departments of Brunel and liked to keep an eye out for promising students.

The course itself he found a little disappointing. "The university was trying too hard to sell itself," he thought. "But he enjoyed the hands-on demonstrations of new techniques and equipment, which were a central feature of the day."

Paul Drake, a top executive with the information systems department of B.P. International, was another to express some disappointment. "There was not enough that was really new," he felt. "Once again, it was the demonstrations that really saved

the day. Another view was taken by Leonard London, production manager at Nippon and Zambra Aviation. "I found it a very useful day," he said. "A lot of these new techniques were just words to me before. I have been able to ask questions and get answers. There are ideas here which I shall certainly be taking back with me to my company to examine."

Professor Heinz Wolt, head of the Institute for Bio-Engineering at Brunel, was inevitably one of the staunchest of the seminar. A polished television performer as well as a leading academic, he supports the idea of universities selling themselves and believes that industry should be increasingly dependent on industry. "We have got to go out and reach out," he says, "and we must realise that this is a duty to inspire industry."

Professor Gerald Muggeridge, head of Brunel's computer science department, agrees. "We want to show that we are prepared to tackle real problems and that we appreciate the constraints of industry. Maybe there doesn't always seem much of a point to this kind of gathering. But we have to do it to let people know about us. Industry has to be kept informed."

This point is reinforced by the organisers of the seminar, Prof. Jean Miller. "It is a fact," she says, "that only 5 per cent of management courses in the UK cover the technology and engineering areas. People are willing to pay £100 a day for management courses, but they are unwilling to invest in pure technology update courses. Even the engineering institutes have cut back on technology courses and stopped up project management courses. And yet there is an urgent need for senior managers to increase their awareness of such things as computer-aided design, new welding techniques, robotics, bio-engineering and electronics. Even specialist courses need to be kept informed about disciplines related to their own. In Britain we are simply falling behind."

Beneficial

All this effort yielded just 30 positive responses. Brunel was disappointed and feels that more should have made the effort.

Those who were there did, on balance, find it beneficial, though it was hard to escape the conclusion that, in a number of instances, it was a case of preaching to the converted.

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## TECHNOLOGY

U.S. COMPUTER COMPANY ENTERS THE INTEGRATED FACTORY MARKET

## Sperry links manufacture to design

BY GEOFFREY CHARLISH

SPERRY HAS entered the newly-emerging computer-integrated manufacturing (CIM) market with a system which electronically links conceptual design, engineering analysis, draughting and the direct control of machine tools.

Aimed at the mechanical engineering industries, the system can cost from £500,000 to well over £1m. It is based on the Sperry 1100 mainframe computer and several important new suites of software. Working into the main computer are graphics terminals from Apollo and Evans and Sutherland, connected together on an Apollo Domain local area network.

Called CIM/ME (CIM for mechanical engineering), the system is in at three test sites, one of which is the University of Odense, Denmark. Another is at Menasco in the U.S., a Colt Industries subsidiary which specialises in aircraft undercarriages.

Orders worth \$25m have been taken for the system including one worth \$10m from General Dynamics.

In the UK, Plessey and British Aerospace are said to be interested. Sperry believes, however, that only companies with turnovers exceeding £20m are likely to be purchasers. The minimum entry level of CIM/ME, with four to six workstations is about \$50m. Worldwide, 500 customers have been identified and Sperry aims at 50 installations in the UK by the end of the decade.

CIM is the logical outcome of the more familiar computer-aided design (CAD). The basic idea is that once the geometry

of a product has been established by CAD in the computer, with the addition of some physical data it can be used to engineer the product's strength, thermal, dynamic and other characteristics. This has become known as CAE, or computer-aided engineering. The same database can be used, with the necessary conversion of format, to provide machine tool instructions (CAM, or computer-aided manufacturing).

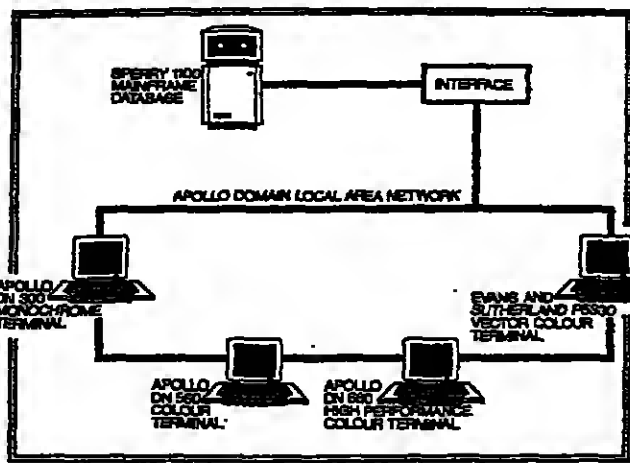
The aim has been to establish on-line connections between these activities, which previously have been linked by paperwork or tapes and disks.

Sperry claims to have produced the most integrated form of CIM to date and says it is planning extensions to CIM/ME which allow control of robots and flexible manufacturing systems. But most of the CAD majors are moving towards manufacturing integration and specialist companies like Cadline have emerged.

Traditionally, a pencil and paper product drawing is created and copies go to specialist engineers, planners and machine tool programming staff. With CIM/ME, the designer creates the design on the screen and all the dimensional data is stored in the computer database.

Thus, basic design data entry occurs only once. Later, others can bring up the design on their screens, and they will all have access to exactly the same information.

During initial design, Sperry's "part descriptor" software is used, which allows a variety of primitive geometric objects—



solids, surfaces, edges and vertices—to be brought up on the screen from the computer's store. They can be moved about at will, expanded, contracted or rotated and then combined to produce a "solid model," with proper hatching between surfaces. Any part so created can be replicated elsewhere on the screen.

At any time the user can interrogate the model to determine any angle, area, volume, mass or moment of inertia.

The engineering analysis software is mainly concerned with finite element analysis. On his own terminal, the structures engineer can call up the basic design and can simulate the effect of applying various stresses to the part.

The computer in effect breaks the design up into very small elements which the computer analyses to obtain the effect on

the whole structure. Structural deformation can be seen on the screen. Any of four well known finite element analysis programs can be applied.

Another piece of software, the draughting module, takes the previously created 3D model and derives the conventional draughtman's plan, side and front views and allows the user to apply new material such as cross-hatching of sectional areas. A library of annotating symbols can be created by the user to suit the work being carried out and applied as needed to points on the drawing.

If necessary, a finished drawing can be converted into instructions for a variety of plotters which will then produce paper versions.

The same established model in the computer is used in conjunction with another software module, to generate instructions for the machine tool. The user can select appropriate cutting tool representations and place them on the screen, together with the blank from which the part will be machined. The end result is a graphics display which shows the tool motions on the screen with respect to the workpiece.

Sperry has developed a "generalised post-processor" with which, from a terminal, the data relating to cutter and workpiece can be converted to instructions to operate virtually any machine tool. The output can be connected directly to the tool, or a conventional punched paper tape produced.

## Computing

## Fast logic for IBM's top models

IBM is reaping the benefit of its massive investment in new chip packaging technology for its top-end computers.

Its new 3090 series machines announced last week—the model 200 and the model 400—feature emitter coupled logic (ECL), an advanced microchip technology which gives the highest speed of any silicon circuitry but at a considerable cost in expense and heat dissipation.

In the past IBM has tended to stick with what is called transistor-transistor logic (TTL), medium speed circuitry (about one-third the speed of ECL) but with considerable advantages in cost and power dissipation.

Furthermore, with higher speed chips, the interconnecting pathways become the limiting factor in the movement of electrons between one chip and another. Two-thirds of the delay can be in the interconnections between the chips and only one-third in the chips themselves. This ratio worsens as the chips get faster if the packaging is not improved.

When IBM introduced the 3081 series, it broke new ground with what it called the thermal conduction module, a multilayered substrate densely packed with chips, mounted in a complex water jacket.

The TCM had the dual function of providing sophisticated connections between the chips, while removing the heat generated by the densely packed chips.

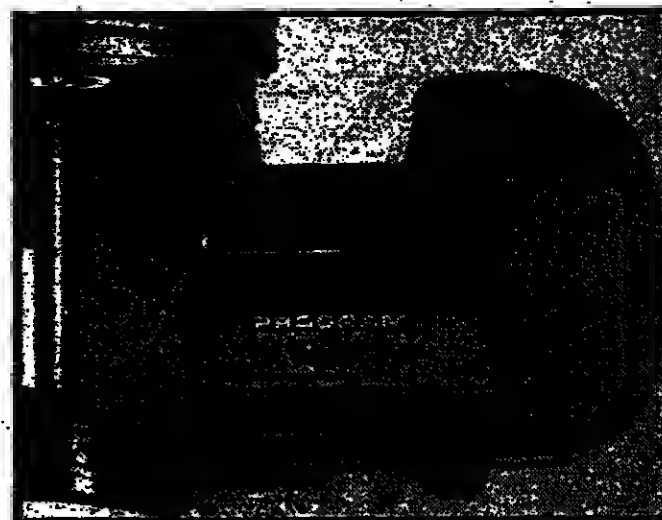
The 3080 models run between 1.7 and three times faster than the bigger 3081 computers, and it is clear that IBM's use of TCM technology has made it possible for it quickly to move from TTL circuitry to ECL. It is not possible to upgrade a 3081 series computer to a 3090 configuration because of the difference in chip technology. B. thester however, are still basically System/360 architecture and run the same systems software.

The 3090 computers use IBM's 288K bit storage chip, the first commercial implementation by the company of this memory.

## LAUNCH OF AUTOFOCUS SLR

## Canon clicks into focus

BY ELAINE WILLIAMS



The T80 with its pictogram display. All the picture taking options can be clearly seen through the chosen selection in black.

CANON, the leading Japanese single lens reflex camera maker, has followed its rival Minolta with the introduction of a sophisticated SLR camera which can focus automatically.

Both cameras are crammed with electronic circuitry but there the similarity ends. Canon is aiming at an entirely different market with its T80 camera than Minolta with its X7000 SLR. Canon has designed an SLR camera which is as easy to use as the popular compact units. There are few buttons to push and most of the picture taking is under the control of the camera's central computer. The company is hoping that users will be able to compose more exciting pictures with its T80. Rather than confuse the user with focal lengths and exposures, Canon has designed a pictogram liquid crystal display.

The pictograms highlight different types of photographic compositions. For example, one selection will produce a picture which has every part of the scene in focus, another will freeze a moving subject with the background sharp where as another action shot will have

the subject in focus but the background will be blurred to give the sense of movement. The final selection allows focus on a close subject with the background out of focus.

Canon says that these four options give the user the main types of pictures any photographer would need. The T80 gives more flexibility than compact types of camera which are usually limited to only one type of picture, though the results are usually good. The company hopes that the T80 will attract compact users who are bored with taking the same type of picture and those who are confused by conventional SLR cameras.

The auto-focusing part of the T80 is based on a ranging and control mechanism in the body of the camera and a tiny micro-motor housed in the lens. Light entering the lens is split by a mirror so that part of the image falls on a three line array of light sensitive charged coupled devices. The object is in focus when the light falling on the three lines is of the same intensity. If only two lines agree the camera moves the lens forwards or backwards until they all agree.

IMI

for building products, heat exchange, drive dispensers, fluid power, special-purpose valves, general engineering, refined and wrought metals, IMI plc, Birmingham, England

## Conference

## Data networks examined

THE EMERGENCE of value added, local area and wide area networks, together with other information technology developments, continues to point up the problems of communication, planning.

The various aspects are to be aired at a one day conference in London on March 13 and 14. Organised by Open Scientific and Technical Services (01-238 4890), the conference will field speakers from the Department of Trade and Industry, the National Computing Centre, Telecom, IBM, ICL, NBS and from a U.K. user organisation.

The conference will be at the Park Lane Hotel, W1, and the delegates will be able to include lunch, refreshments and full documentation.

## Sensors

## Pressure transducers

PRESSURE transducers for marine and industrial applications have been launched by Danfoss at Kingston-on-Thames in Surrey. The transducers are housed in die cast aluminium casings for extra strength.

The devices give an output current of 4 to 20mA which is proportional to and linear with the temperature or pressure setting on the sensor. They have an accuracy of 1 per cent over the full range of the scale. Danfoss says that the transducers can be used with water, fuel, oil, refrigerant, and gases. The operating temperature range is 10°C to 70°C. More details from the company on 01-477 0225.

## VISUAL MACHINES DEVELOP PROCESSING SYSTEM

## Analysis of television images

A COMPUTER-BASED television image processing system aimed at research applications in industry, medicine, metallurgy and defence, has been developed by Visual Machines of Manchester.

Visual Machines is a relatively new company which has emerged from the Wolfson image analysis unit at Manchester University and which is jointly owned by the

University, Rediffusion Robot Systems and American Robot Corporation.

A key feature of the CVAS 3000 system is that the user has more freedom to develop his own image analysis programme—usually the user has only fixed menus to choose from.

Basic software tools are provided that create no limitation and greatly simplify the programming task for a specific

application. Supplied in modular form and running under the Unix System 5 operating system, the software allows image processing graphics and analysis routines to be combined.

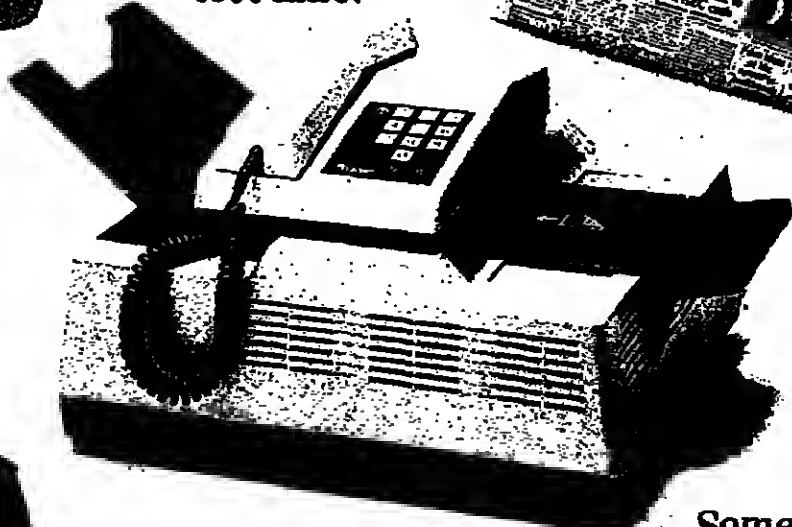
Algorithms for special applications may be developed by the experienced user in both Pascal and low level microcode, new algorithms from Visual Machines are also available.

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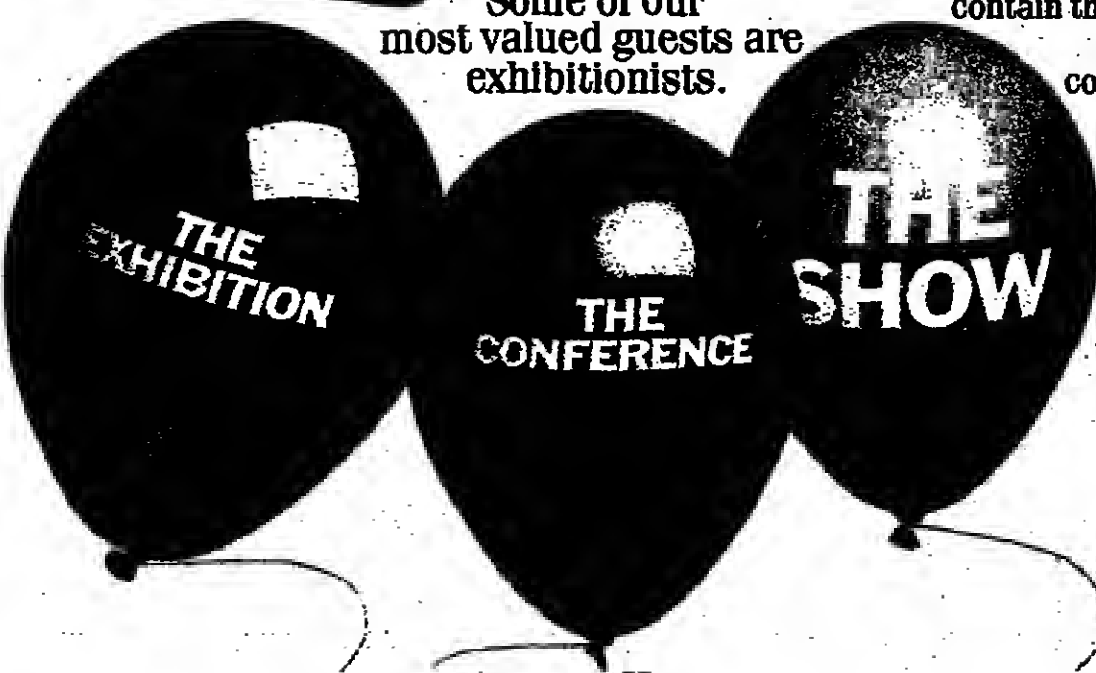
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## EUROPEAN NEWS

## Croissier starts getting to grips with Spain's public sector giant

By Tom Burns in Madrid

THE INSTITUTO Nacional de Industria (INI), Spain's sprawling public sector conglomerate, consists of more than 60 wholly owned companies in search of a role. Why and whether public ownership is a subject of debate among the top executives at INI's Madrid headquarters—a fact that is rather surprising given that they are answerable to a Socialist Government and that the INI chairman, for one, has been a card-carrying Socialist Party member since his undergraduate days.

The debate avoids direct references to dismantling the industrial giant and to privatisation, although there have been instances of both and more are planned. The talk centres instead on the "redefinition" of INI's "Saneamiento," the catch-all cliché of the Spanish Socialists, meaning to streamline and to restructure, is overworked to the point of exhaustion by INI's industrial policy theorists.

When pressed, the INI think tank argues that the holding's purpose is to be the Government's "industrial lever." This appears to be true only to a degree. The Spanish Government, like so many others, says it is forging a hi-tech future but its ambitious electronics sector programme is in the hands of the semi-state owned telephone monopoly which is outside the INI zone of influence.

An element of confusion as to what the holding is or should be is understandable. INI has had several roles, and sometimes more than one at the same time, since it was created in 1941 by General Franco. Formally INI was modelled on Mussolini's IRI but Spanish holding never approached the scope and coherence of its Italian counterpart. Given the circumstances of a nation ravaged by the 1936-39 Spanish Civil War, Spain's public sector group began, quite properly, with the most ambitious of filling the gaps left by private enterprise.

At its inception INI cared little for public ownership and the official doctrine (the Right had not won the civil war for nothing) was that the group's companies could always be bought back by the private sector. The demands of import substitution, brought on by boycotts of Franco's Spain, superimposed, however, an element of public sector planning. In addition the Falangist Party's contribution to Francoism was a firm belief in an autarky and a state-directed economy.

As the boycotts lifted in the 1950s and the economy revived, INI was pushed by the abrasive private enterprise of the Spanish "economic miracle" into a Cinderella role. The Spanish holding, thus appeared to be fulfilling its original role and seemed to have adequately bridged the gap between post-war reconstruction and a market economy.

The next role for INI came with the end of the "miracle," 20 years on, in the 1970s. Fleeing from the deluge, the private sector prompted INI from Cinderella to fairy godmother. The holding took under its wing a collapsing steel and shipbuilding industry, the capital goods sector and a multitude of other casualties as well ranging from a loss-making tour operator company that had excess stretching from Buenos Aires to New York to a small bankrupt textile plant that manufactured carpets in Aragon. Fiat pulled out, uncer-



Aluminium being loaded at San Cristóbal for INI



Prime Minister Gonzalez

moniously dumping Fiat wholly on INI's doorstep. In 1981 the growth of INI from the beginning of the 1970s to the present day meant a growth in losses. Lame ducks were able to roost in it for two reasons, neither of which had anything to do with sound public sector planning. At one level Franco's financial oligarchy had little difficulty over unbundling its deficits onto the state network. At another, in the post-Franco period, government priorities were strictly political. INI took aboard the private sector losses in order to buy industrial peace during Spain's delicate transition to democracy.

When in late 1982 Sr Felipe Gonzalez became head of the first Socialist Government in Spain's history, he ought, in sheer logic, to have been delighted that the spade-work of nationalisation had already been done for him. In fact, the new Prime Minister was appalled.

One of his earlier bon mots—all of them variations on the theme of "I am an unorthodox Socialist"—was a candid admission that he had no intention of allowing INI to muddle on as a "cemetery for white elephants."

INI is, at the very least, a large cemetery. It accounts for around a tenth of Spain's gross industrial product. The holding produces more than half of Spain's coal and a quarter of its electricity (the state's oil and gas interests form a separate holding), most of its aluminium and steel, all of Spain's aircraft, most of its ships and a quarter of its motor vehicles, two-thirds of its bearings and a third of its wood pulp.

Prime Minister Gonzalez, whose first problem was to tame a hydra's head budget deficit, had only to look at INI's balance sheet to cure himself of possible illusions about the holding. INI's losses climbed to new heights in the year that Sr Gonzalez took power and topped Pta 102bn (about £500m). A full 12 per cent of turnover was spent on debt servicing, with the foreign debt alone standing at \$5.5bn.

Any growth plans that the new Socialist administration might have had for INI and the

public sector were put on ice. The priority was to have the holding back in the black and the new Socialist-appointed management set itself a four-year target for breaking even.

Asked what INI's role is, a Spaniard in the street would in all likelihood reply that it is to sack employees and close down centres of work. Since 1982 the public sector holding has rarely been out of the headlines.

There have been industrial disputes in virtually every one of the group's main divisions, from the aircraft manufacturer Casa to the national air carrier Iberia. The bitterest clashes have centred around the steelmen and the shipbuilders while the Spanish miners have been carrying on uncharacteristically tension-free on-off strikes for most of the period.

For all the protests, INI and its immediate superior, the Minister of Industry, have remained unmoved. The public sector holding has broken new ground by forcing through redundancies. The first employee to be dismissed was the head of the steel division who was held to be too soft with his labour force. By the time the whole "Saneamiento" restructuring programme is completed in the course of this year some 40,000 will have left the INI's 200,000-plus payroll.

INI's top executives argue that they do not mean "lay-offs" when they talk of the holding as the Government's "industrial lever." The private sector had in fact carried out job reductions well ahead of INI and had no need to learn how to do so.

INI has, however, buttressed the private sector drive to reduce costs and this has been particularly true over wage policies. For the past three years public sector employees have had a salary ceiling set at between one and two points below the inflation index. Wage negotiations have been based on the strict guidelines applied to INI companies. INI can thus claim to have played a key "leveraging" role backing the Government's budget planning.

Despite all its economies, INI's four-year "back into the black" plan went hopelessly off the rails. In 1983 INI's losses might have had for INI and the

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## UK NEWS

## S. Africa provides share of record coal imports

BY MAURICE SAMUELSON

BRITAIN last year imported at least 250,000 tonnes of coal from South Africa as part of a record 9m tonnes landed from abroad because of the miners' strike.

Government statistics to be released next month will reveal these quantities, but there may be more coal of South African origin which will not be identified as such because it was processed in other countries before reaching Britain.

The only other time that imports even approached last year's level was in 1980 when 7.3m tonnes were landed. Imports in 1974 - during a previous coal strike - stood at 3.5m tonnes.

Last year, more than 3m tonnes arrived from the U.S., nearly 2m tonnes from Australia and nearly 1.5m tonnes from Poland. While much of the coal imported from the U.S. and Poland was destined for the households, the bulk of South African coal was for use by industrial customers, including some cement works.

Traders do not think that the South Africans will retain such a large share of the industrial market. One leading importer said that, while foreign coal could be imported at about the same price per therm as that supplied by the National Coal Board (NCB), importers could not match the rebates offered

by the NCB to maintain and expand its industrial market.

The UK coal industry claims that it could emerge from the miners' strike with its main domestic market virtually impregnable to imports.

Although the steel industry and household trade will bring in various coals which are scarce in this country, NCB officials say the long-standing threat of more foreign coal being used in British power stations no longer makes commercial sense.

This is mainly due to the rise in the value of the dollar, in which most coal is traded internationally. The miners' strike has also discredited the notion that the electricity industry, which uses 80 per cent of British coal output, can in emergencies be partly supplied by coal from overseas.

The Central Electricity Generating Board (CEGB), which would have liked to supply three power stations from its stocks in the Netherlands and Belgium, imported none of this coal during the strike, compared with about 800,000 tonnes in the previous year.

More than half the CEGB's 3m tonnes at Rotterdam and other European Continental ports has been transferred instead to some of the NCB's overseas customers.

As a result, senior Energy De-

partment officials believe that the Government is unlikely to continue paying the stocking charges for the CEGB's Rotterdam buffer stockpile. It has been meeting these costs since February 1981.

The NCB claims that the main disincentive to an expansion of imports is the strong dollar. NCB officials, as well as some independent traders, argue that present parties have removed the price advantage of using coal from the low-cost pits of Australia, Colombia and the U.S.

The CEGB, which refuses to comment on this issue, has in the past claimed that it is at least 10 per cent cheaper to run its Thames plants on foreign coal than on coal shipped round the coast from north-east England.

Mr Malcolm Edwards, NCB's director-general for marketing, says the board can deliver coal alongside these plants for £43 a tonne. With the pound at about \$1.10, he says, this compares with £47 a tonne for coal shipped via Rotterdam from Australia and Colombia, almost £50 a tonne for U.S. eastern-seaboard coal and almost £44 a tonne for South African coal.

These comparisons do not answer the broader question of whether the NCB price reflects the true cost of producing the coal.

Scarfing snubbed, Page 11

## Principle of blank tape levy accepted

By Raymond Snoddy

THE GOVERNMENT plans to introduce a levy on blank audio and video tapes to compensate copyright owners for loss of income caused by home taping.

A Green Paper (discussion document) published yesterday suggested that the levy should be about 10 per cent of the retail price of an audio cassette and 5 per cent of a video cassette.

The measure would add about 10p to the price of an audio cassette and 25p to a three-hour video and would raise about £10m a year.

Mr Geoffrey Patte, Minister for Information Technology at the Department of Trade and Industry, said he hoped to introduce legislation in either the next session of parliament beginning in November or the following one.

Mr John Deacon, director-general of the British Phonographic Industry, which has been campaigning for a levy for 10 years, welcomed the Government's change of attitude. The BPI would, however, have liked a higher levy and one that applied to length of tape rather than retail price.

The Tape Manufacturers' Association said it was totally opposed to any levy.

## Pay awards must fall, CBI says

BY BRIAN GROOM, LABOUR STAFF

THE CONFEDERATION of British Industry (CBI) has given a warning to companies that international competitiveness will be damaged unless the level of pay settlements is reduced and higher productivity growth is achieved.

Chief executives of member companies have received a confidential letter from Sir Terence Beckett, CBI director-general, expressing concern that the UK's unit labour costs are rising faster than those of the U.S., West Germany, Japan and France.

He adds that earnings of manufacturing workers are rising faster than in other countries and that productivity growth is slower.

"Worse still, our productivity growth appears to be slowing sharply - from 6.5 per cent in 1983

	MANUFACTURING INDUSTRY % increases (decreases) on 12 months before				
	UK	U.S.	West Germany	Japan	France
Earnings hourly	8.5 (Oct)	3.7 (Oct)	3.1 (July)	3.4 (Sept)	7.8 (July)
Productivity output per man	2.5 (Sept)	2.8 (Oct)	4.7 (Aug)	8.2 (Sept)	3.4 (Oct)
Unit labour costs	6.3 (Sept)	1.1 (Oct)	2.8 (Aug)	8.3 (July)	4.1 (Oct)

Source: CBI

to 2.5 per cent for the year up to September last year."

Sir Terence writes that the fall in the value of sterling has improved international competitiveness and that there have been gains in recent years in the drive to curb unit labour costs.

Unless Britain can begin to

match its competitors, he says, the prospects of keeping costs down and getting improved business will be worse still.

"We are approaching a crucial time for our businesses. There is a danger that too many people, managers and employees alike, will

think the worst is over, that we can ease up and enjoy the rewards of past efforts. The figures (see accompanying table) show how different the truth is."

Japan and West Germany both have falling unit labour costs, he says, "and the very latest indications from Washington suggest that they are now beginning to fall in that country too."

Sir Terence's letter appears to reflect the CBI's concern that companies are not heading the advice given in its annual regional presentations last autumn, when it urged them to keep pay deals firmly below 5 per cent and improve productivity.

The CBI's figures for the average level of settlements over the previous 12 months show a steady, if small, rise.

## Single satellite 'best hope' for DBS project

BY RAYMOND SNODDY

BRITISH HOPES of launching direct broadcasting by satellite (DBS) may now depend on using a single satellite instead of the original plan for a three-satellite system.

Mr David Flower, managing director of Granada Television and chairman of the Independent Television Companies Association, said yesterday: "A higher risk but lower cost single satellite may be the only financially acceptable way to proceed."

If decisions were taken within the next three months, DBS on such a basis could begin by 1988.

Mr Andrew Quinn, general manager of Granada and the DBS project co-ordinator, will make the recommendation for a one-satellite DBS project in a paper to the con-

sortium within the next two weeks. The plan would envisage one satellite in space and a backup "payload" part of a satellite on the ground.

Mr Flower admitted yesterday to broadcasting journalists that, if the main satellite failed, there would probably then be a 12-month interruption in service.

Terms now being offered by United Satellites for a three-satellite system were "from a financial standpoint totally unacceptable," he said.

The capital costs of one satellite plus partial backup are estimated at £110m. This would bring the cost down well below the £40m-a-year satellite cost that the consortium believes might make a viable project.

## Easy Thatcher victory in Belgrano vote

BY OUR PARLIAMENTARY STAFF

THE GOVERNMENT easily defeated an opposition motion in the House of Commons which accused ministers of having betrayed their responsibility to parliament by "purveying distorted and misleading information" over the sinking of the Argentine cruise liner General Belgrano during the Falklands war.

Monday night's vote, which the Government carried by a majority of 148, followed a debate called in the wake of last week's acquittal of a senior civil servant on secrets charges arising from his leaking documents to a Labour MP.

In the later part of the debate, Mr John Stanley, Minister of State for the Armed Forces, firmly rejected Labour calls for his resignation and argued that charges made against

him about misleading the House of Commons about the Belgrano were not justified.

He revealed for the first time that in addition to HMS Conqueror, the submarine which sank the Belgrano, Britain had five submarines in the South Atlantic during the Falklands war.

All but one had been underpowered, and Mr Stanley implied that the disclosure of operational details could have implications for intelligence-gathering operations by the Soviet Union.

The opposition abstained in a second vote on Monday night, and a Government motion stating that the sinking of the Belgrano was a necessary and legitimate action was carried by 351 votes to nil.

## Redemption Notice

## City of Oslo (Norway)

9% Sinking Fund External Loan Bonds due March 1, 1985

NOTICE IS HEREBY GIVEN, pursuant to Fiscal Agency Agreement dated as of March 1, 1976 under which the above described Bonds were issued, that Citibank, N.A., Fiscal Agent, selected by lot for redemption on March 1, 1985 through the operation of the Sinking Fund, \$2,795,000 principal amount of said Bonds at the Sinking Fund redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected by lot for redemption are as follows:

BOND NUMBERS	
101	7315 14853 15187 16722 17257 17792 18336 18861 19396 20002 20504 22218 23858 24447 26456 28396 33340 33875 34410 34845 35479 36015 36550
226	7314 14658 15192 16726 17261 17796 18340 18884 19425 20027 20529 22242 23882 24471 26480 28420 33364 33899 34424 34859 35493 36029 36564
216	7316 14862 15196 16730 17265 17800 18344 18888 19429 20031 20533 22246 23886 24475 26484 28424 33368 33903 34433 34868 35502 36038 36573
260	7327 14672 15206 16740 17275 17810 18354 18898 19439 20041 20543 22254 23894 24483 26492 28432 33376 33911 34441 34876 35510 36046 36581
234	7332 14676 15210 16744 17279 17814 18358 18902 19443 20045 20547 22258 23898 24487 26496 28436 33380 33915 34445 34880 35514 36050 36585
272	7336 14681 15215 16749 17284 17819 18363 18907 19448 20050 20552 22261 23901 24490 26499 28439 33384 33919 34449 34884 35518 36054 36589
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348	7346 14699 15224 16759 17294 17829 18373 18917 19458 20060 20562 22271 23911 24500 26509 28449 33394 33929 34459 34894 35528 36064 36599
357	7350 14694 15229 16754 17299 17834 18378 18922 19463 20065 20567 22276 23916 24505 26514 28454 33399 33934 34469 34904 35538 36074 36609
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552	7419 14772 15297 16823 17363 17896 18441 18984 19525 20125 20627 22336 23976 24565 26574 28514 33459 33994 34589 35004 35608 36144 36679
562	7423 14776 15301 16827 17367 17900 18445 18988 19529 20129 20631 22341 23981 24570 26579 28519 33464 33999 34599 35009 35612 36149 36684
575	7428 14781 15306 16832 17372 17905 18450 18993 19534 20134 20636 22346 23986 24575 26584 28524 33469 34004 34609 35014 35616 36154 36689
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594	7437 14791 15316 16842 17382 17915 18460 19003 19544 20144 20646 22356 23996 24585 26594 28534 33479 34014 34629 35024 35625 36164 36699
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## UK NEWS

# Petrol price rises may prompt investigation

BY DOMINIC LAWSON

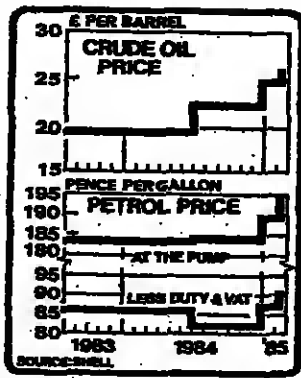
OIL INDUSTRY moves to increase petrol prices for the second time in little more than a week could open the way for inquiries by the Office of Fair Trading (OFT).

Shell, which vies with Esso for leadership in the UK petrol market, yesterday announced increases in the prices of all the oil products it sells with effect from the start of business today. The Shell move will increase the price of its four-star petrol at the pump by 2.7p a gallon to 194.5p a gallon.

Major rivals of Shell such as British Petroleum, Mobil and Texaco are certain to endorse the increase. Esso has been the most unpredictable of the majors in recent months, but it seems likely that Esso too will follow up this increase.

However, even at the new price only Shell and Esso would be making profits in the UK petrol retail market, and it is likely that one of the other "big five" retailers will try a further increase before the budget.

It is expected that the Chancellor of the Exchequer will impose a budget petrol duty increase of about 5p. This would leave the retail price just below 200p, and oil companies are anxious that the Government takes the public blame for pushing



the petrol price above the £2 a gallon mark.

When Texaco announced on February 8 that it was increasing pump prices by 4p a gallon to 191.5p by withdrawing dealer support, it, together with some of its rivals, warned that further increases could be forthcoming. This suggestion of planned and concerted future price rises caused some anxiety at the OFT.

The OFT then rang a number of the big retailers and told them that official letters seeking an explanation of the events might be sent out. One major oil company said yesterday that it now expected to receive a letter from the OFT which would seek assurances that the oil companies had no agreement and were not acting in concert.

The OFT said yesterday that it constantly monitored petrol price rises, although it had never hitherto found evidence of a restrictive practice on the part of the retailers.

An oil company executive described the latest inquiries by the OFT as "a gesture that will achieve nothing." He added: "We are adept at covering our tracks, and anyway, we don't have an agreement."

Shell gave as the reasons for the increase the low level of sterling against the dollar, the currency in which oil is priced. Shell claimed that since August 1983 the sterling cost of crude oil had risen by more than 30 per cent, while the price of petrol at the pump had gone up by only 6 per cent.

Shell is also increasing the pump price of diesel by 6p to 194.1p a gallon. Commercial prices are also being increased from today. Kerosene is going up by 5.5p a gallon, commercial petrol by 2.7p, derv by 6.8p, and gas oil by 7.3p. Light fuel oil is increased by 2.2p a gallon, and medium and heavy fuel oil both rise by 3.6p.

## THATCHER SUPPORTS FOREIGN EXCHANGE INTERVENTION

# U.S. deficit attacked

BY IVOR OWEN AND MARGARET VAN HATTEM

MRS MARGARET THATCHER, the Prime Minister, made clear in the House of Commons yesterday the importance Britain attached to concerted intervention in the foreign exchange markets to check the surge in the value of the dollar.

The Prime Minister, who was speaking before she left for Washington, reaffirmed her determination to maintain pressure on the U.S. Administration to reduce its budget deficit - "the fundamental problem."

Mrs Thatcher recalled that concerted intervention in the foreign exchange markets stemmed from the agreement reached at the Williamsburg economic summit in 1983 and the discussions which took place in Washington last month between the finance ministers and central bank governors of the five leading industrialised countries.

The object, she said, was to make certain that "speculators never know whether there will be intervention or not and, therefore, to help with preventing the resurgence of the dollar as strongly as might otherwise happen."

Underlining the need to tackle the U.S. budget deficit, Mrs Thatcher said: "I fully support all those in Congress and in the Administration who are earnestly seeking to take action to reduce it."

Mr Terence Higgins, the Conservative chairman of the all-party select committee on the Treasury and Civil Service, urged the Prime Minister to impress on President Ronald Reagan the need for international contingency plans to deal with a possible "short-term collapse of the dollar."

He said it would be "absurd" if the strongest economy in the world were to resort to protectionist measures. Mrs Thatcher assured him: "That point will be put very, very strongly."

She emphasised that, if there were to be a sudden collapse of the dollar, the consequences "could be very brutal." She said account needed to be taken by the U.S. of the effect which any restrictionist measures would have, not just on her traditional trading partners but also on developing countries.

Mr Neil Kinnock, leader of the opposition Labour Party, reminded the Prime Minister that 14 months ago, when the pound was valued at \$1.45, she had said: "I would rather be in our position which is sustainable than that of the U.S." He inquired whether she still held the same view.

Mrs Thatcher said her answer was: "Yes - I think we are in a much more sustainable position."

the intervening 14 months unemployment had gone down 1.1m in the U.S., while that in Britain had increased by 150,000; and U.S. industrial production had gone up 6 per cent and Britain's down 1 1/2 per cent.

Mr Roy Hattersley, Labour's shadow Chancellor of the Exchequer, urged the Prime Minister "not to be so anxious to blame the U.S. budget deficit for British problems." In the last nine months or so, short-term interest rates in Britain had moved from being 1 1/2 points below those in the U.S. to being about 5 points above.

Mrs Thatcher, he said, ought to learn the lessons of the U.S. experience. This had shown that fiscal expansion would reduce unemployment. Britain should now do the same.

● Mrs Thatcher and Mr Kinnock were in complete accord in appealing to U.S. citizens not to finance Irish terrorists.

Mr Kinnock endorsed the Prime Minister's condemnation of the supply of arms to the IRA with money provided by the Nordair organisation in the U.S. Mrs Thatcher told Mr Kinnock that his support would help during her visit to the U.S. because it demonstrated that the House of Commons was united in seeking to combat terrorism.

# Growth in output slows to 2 1/2%

BY PHILIP STEPHENS

THE PACE of growth of Britain's output slowed to 2 1/2 per cent last year from 3 per cent in 1983, but without the miners' strike it would have accelerated to 3 1/2 per cent.

Official estimates released yesterday for the rise in the output measure of gross domestic product show that growth was spread fairly evenly between manufacturing and service industries.

Services such as distribution, catering and transport and communications, for example, expanded by between 3 and 4 per cent over the year, while manufacturing output rose by about 3 1/2 per cent.

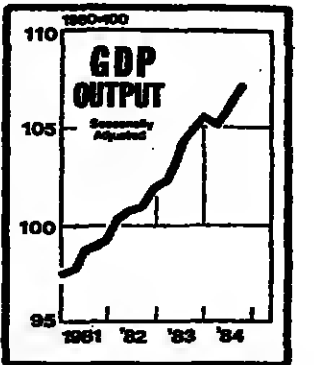
But the figures, released by the Central Statistical Office, indicate that the pit dispute reduced the rise in overall GDP by between 1 and 1 1/2 per cent, largely reflecting lost coal production.

The underlying growth rate of the economy was thus put at about 3 1/2 per cent, in line with earlier government forecasts.

Figures show that the rate of expansion picked up significantly in the second half of the year after a sluggish performance in the first few months.

This partly reflected a rebound in North Sea oil production, but there was also a marked improvement in manufacturing output in the second and third quarters of 1984.

The GDP figures for the last



three months of the year show an increase of 1 per cent on the previous quarter, split evenly between production and service industries. Figures for previous quarters are revised upwards to show more buoyant manufacturing output than hitherto recorded.

For 1985, the Government forecast that the growth rate would bounce back to 3 1/2 per cent. That prediction, however, assumed an end to the coal dispute last December and was made before the recent sharp increases in interest rates which are likely to depress consumer spending. Many outside forecasters believe that these factors will slow the pace of growth nearer 3 per cent.

# BNOC in need of £25m cash injection

BY OUR ENERGY STAFF

MR PETER WALKER, the Energy Secretary, disclosed yesterday that the British National Oil Corporation (BNOC) would require a cash injection of £25m in order to remain solvent.

BNOC, which buys more than half the oil produced in the North Sea, has been losing heavily because the Government has asked it to pay more for oil than it can subsequently receive when it sells on the spot market.

The Government has been prepared to absorb the losses, rather than cut BNOC's official price and face a possible price war with the Organisation for Petroleum Exporting Countries (Opec).

Last December, parliament was asked to vote BNOC a £25m grant to cover losses resulting from the same policy in the last few months of 1984.

BNOC now requires a further £25m at least to see it through to the end of the first quarter. The department of Energy is seeking only an additional £20m from parliament, with the remaining £5m to come from internal savings.

After the previous grant to BNOC, the energy select committee of the House of Commons conducted an inquiry and concluded that any further supplementary estimate to BNOC would be "quite unacceptable" unless the Government admitted that its policy was to use the Corporation to prop up oil prices.

The committee is now carrying out a second inquiry starting today. Ministers from the Treasury, the Foreign Office, and the Department of Energy are to be called. The committee, however, has not called BNOC to give evidence, possibly a reflection of its belief that the corporation is now merely a conduit for the setting of oil prices by the Government.

The increase in BNOC's internal finance brings its estimated external finance for the present financial year up to £68m, and the Department of Energy's own budget up by £20m to almost £163m.

The Department of Energy yesterday denied reports that it was actively seeking to reduce the trading role of BNOC.

# Bank customers to have ombudsman

BY DAVID LASCELLES, BANKING CORRESPONDENT

BRITAIN'S banks are to appoint an ombudsman to resolve complaints from their personal customers. The initiative follows criticism that banks often leave people with no choice other than legal action to obtain redress, deepening their sense of grievance.

The ombudsman, whose post is to be modelled on the successful insurance ombudsman established five years ago, will be paid for by the banks. But he or she will be an independent figure - probably a lawyer - with the power to make awards up to £20,000 which will be binding on the bank concerned.

The scheme is being backed by the 17 largest British and Irish banks with UK retail branches and will eventually be open to any of the 300 recognised banks in Britain. It is believed to be the first of its kind in Europe. It is hoped to appoint the ombudsman by the end of the year.

The ombudsman's authority will run to all aspects of personal banking other than the commercial reasons behind a bank's decision to make or withhold a loan. This includes everything from allegedly faulty change machines to accusations of overcharging by bank executives and trustees.

A complainant accepting the ombudsman's decision will give up any right to further legal action against the bank. But the complainant can reject the decision and pursue the matter in the courts.

The initiative was welcomed by the National Consumer Council which pressed for an ombudsman in a 1983 report on consumer banking. Mrs Rachel Waterhouse, chairman of the NCC's working party on banking services, said the ombudsman "will have real teeth." The proposals should provide a cheap and effective way to resolve complaints.

# German snub for NUM

BY RUPERT CORNWELL IN BONN

WEST GERMAN trade unions are to boycott a rally planned on March 8 in support of the National Union of Mineworkers (NUM) and the 50-week-old British coal strike.

For the second time in a month the DGB, the West German trade union federation, has publicly refused to support Mr Arthur Scargill, the NUM president. A DGB official said yesterday: "We reject any joint activities with the NUM. We have nothing in common with Mr Scargill."

The rally is due to take place at Duisburg, in the Ruhr. The DGB has repeatedly made clear that while its members may continue with humanitarian support for striking miners and their families, it strongly objects to the ideological ultra-left stance of the NUM in its

dispute with the National Coal Board.

Its attitude is shared by IG Bergbau, the West German miners' union. An official said "the Marxist Scargill" was not pursuing an ordinary strike but seeking to establish a new social order in Britain.

In spite of a seven-week strike in the engineering industry last summer in support of a shorter working week, the West German trade union movement remains overwhelmingly moderate.

One union official said yesterday: "Scargill says openly that he's Marxist and that he's out to defeat Mrs Margaret Thatcher, but we don't want to move towards a totalitarian regime and we won't back him."



**"WE CHOSE CARGO DRAWBARS FOR EXTRA LOADSPACE. WE GOT MORE THAN £220,000 OF COST SAVINGS."**

Harry Rawlings, Transport Manager, Sketchley.

A new area of business led Harry Rawlings to look beyond his fleet of 140 heavy rigid.

But he found artics couldn't carry the load of 60 roll containers needed for economical operation.

**Carries loads more. Costs loads less.**

The solution turned out to be Cargo 13 tonners in drawbar configuration, running at 26 tonnes GTM.

They gave him 23% more usable loadspace than artics.

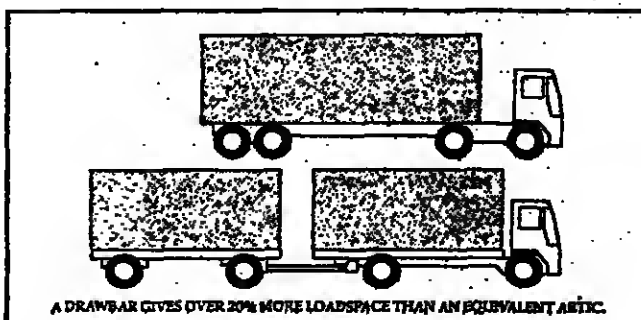
And a cost analysis showed they would cut the total cost of operation by almost half.

**Surprise savings.**

As well as basic economies like tax (£450 less per truck) compared with an artics running at equivalent GCM, Harry found some remarkable knock-on savings.

Using existing demountable bodies saved £80-90,000. And the drawbar chassis cabs could be used for local delivery work.

There was money to be saved on tyres: drawbars mean far less tyre scrub than artics.



A DRAWBAR GIVES OVER 20% MORE LOADSPACE THAN AN EQUIVALENT ARTIC.

And, as drawbars are much easier to handle than artics, the existing HGV3 workforce can drive them - legally and above all safely.

**The factory that didn't fall.**

The manoeuvrability of the Cargo drawbar gave another dramatic cost saving.

To get artics close to the right loading bay, Sketchley would have had to knock down part of a factory - the board actually approved the demolition. But the drawbars could operate in the existing space. And this meant another £100,000 saved.

**Unmatched drawbar expertise.**

Ford have the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM.

Harry and his dealer worked together to obtain the highest possible level of cost savings. And with Sketchley's drawbars operating 24 hours a day on long-distance trunking runs, he appreciates Ford's country-wide network of truck specialist dealers.

Talk to your local Ford Truck Specialist Dealer. Find out why Sketchley have joined the growing number of companies using Cargo drawbars.

See for yourself how much more you can carry. And how much you can save.

**FORD CARGO**  
5-7-34 TONNES



**Ford cares about quality.**

\*Tax savings of up to £1480 can be achieved, over equivalent GCM artics. Your Ford Truck Specialist Dealer can supply full details on request.

**STAYING IN LYON?**  
Complimentary copies of the Financial Times are now available to guests staying at the following hotels:

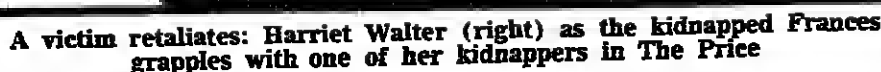
HOTEL DES ARTISTES - FRANTREL  
GRAND HOTEL CONCORDE  
HOTEL SOTIFEL - HOTEL ROOSEVELT



## Television/Godfrey Hodgson

## Amsterdam Philharmonic

That could be mere Grand Guignol, so horrible that we would protect ourselves by laughing. It is something more than that because we know that the kidnapper is attracted to



And so on. What Ransley has done is to take these ideas, none of them notably original, and make them plausible because each character's actions can be seen to be motivated by something in that character's experience that we have been told about.

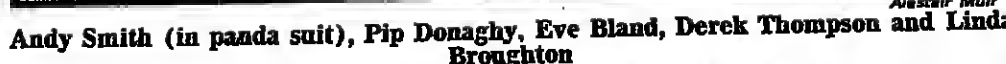
There is the tension between Frances and her daughter, who at 13 knows her mother well enough to brush aside her pre-

the TV Times, the pace is killing. Oh, yeah, and it's about these two policemen, see, they're buddies, see, but there's this twist, you know what

thing afterwards with its re-  
nance. The showbiz heav-  
with which he charged Chopi-  
fierce C minor Polonaise in  
— as it happened dibuted

powering charm (here even rhythmic incisiveness was fumed), capped by the dash little third sonata, neat & sweet. A massive talent that

## Michael Coveney



and Bettehanger are recalled in a gratuitous slide show of blown up photographs, and some Lorry-style cartoons by Phil Evans crack a few weakly supportive visual jokes.

John Burrows' production is content to accommodate messy musical direction, cheerfully inaccurate singing of Paul Abrahams's occasionally catchy march tunes—Andy "Pande"

Smith's piano thumping and smug delivery of righteous lyrics make him sound like one man alternative Chas and Dave—and predictable crack at the law and the Press.

I think the miners deserve better than this. We are too close to current events to commit them already to the insult of careless, sloppy agitprop.

## BY ANTONY THORNCROFT

and often built around encouraging the audience to make fools of themselves. If you fancy an Hawaiian lei or simulating a killer shark, the Czechs

temporary cabaret. Musically they head the pack, but they need to add more jokes to maintain the two-hour act at a consistently top notch

musicianship but reduced some of the fun, which now is concentrated on main vocalist Ricky Piper. Musically, they are very proficient running a range from

The English Bach Festival is holding three concerts this week in the Banqueting Hall in Whitehall, to mark the tercentenary of the birth of Johann Sebastian Bach.

## Bach and Handel celebrations

The English Bach Festival is holding three concerts this week in the Banqueting Hall at Whitehall, to mark the tercentaries of the births of Handel and Bach. Full details from the English Bach Festival, 15 South Eaton Place London SW1

theatre; and half from subsidy, of which £107,000 comes from the Arts Council (to be increased by 2.3 per cent in 1985-1986), £52,000 from Camden, the local council, and £24,500 from the GLC.

Hampstead is asking for assistance now partly because it is celebrating its 25th anniversary, but mainly because it knows things are going to be

maintain the Shew. The GLC grant depends on politics. Throughout London arts groups, from the National Theatre to Riverside, wait to

away from the market, "cheap and cumbersome business. It will make money because the reconstruction will create another row of seats, adding a further £5,000 to revenue, and lifting the potential capacity

funds from one major; (the National?) or a few important (ENO, Riverside), clients and burdening the Government with the responsibility, and the glory, of saving celebrated institutions.

achievement for such a small

Feb 15-21

## Theatre

about a politician destroyed by an adulterous liaison leading to an abortion, a death and a suicide. Daniel Massey, Judi Dench, Charles Kay, Tony Church and Mark Dignam in a stellar cast. (628-8795).

**Starlight Express** (Apollo Victoria). Andrew Lloyd Webber's rollerskating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rustling around. Dis-

**On Your Toes (Palace):** Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dance collides with the Ballets Russes. Gems include *There's a Small Hotel*, *Glad to Be Unhappy* and the Balanchine ballet *Let for Slaughter* on Tenth Avenue. (437 6834).

42nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganzas have been rapturously received. American Clare Leach is a real find. Peggy Sawyer, and Margaret Courtenay has a field day (836 8108). Coriolanus (Olivier): Peter Hall's best

production to date at the National Theatre. Ian McKellen a splendidly historical thing or war, thrilling use of the Olivier's arena architecture, Ireland. Worth never better as Volumnia. I all, a thoroughly lucid exposition of a great and complex play with a NT company that for once resembles an ensemble. (928 2252).

playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences now that the Nederlander organization has generously decided to name the theatre after the generation's outstanding box office draw (757 8648).

Balm in Gilead (Minetta Lane): Jolene Malkovich's energetic but nostalgic revival of an early Lanford Wilson play brings back the wide-eyed, drugged out 1960s and 70s to the a-

**Cats (Winter Garden):** Still a sellout. Trevor Nunn's production of T. S. Eliot's children's poetry set to treacly music is visually startling and choreographically feline, but classed only in the sense of a rather staid and overblown idea of theatricality.

**Dreamgirls (Imperial):** Michael Bennett's latest musical has now come a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (239 6200).

**A Chorus Line (Shubert):** The long-running musical ever in America has not only supported Joseph Papp's Public Theater for five years but also updated the musical

**Noises Off** (Brooks Atkinson): "Closest Broadway gets to the British tradition is this import of Michael Frayn's funny backstage view of all the slamming doors and clanging drawers. (239 3430)." **B+**

**CHICAGO**  
**Adventures of Huckleberry**  
(Goodman): Stuart Gordon directs the Organic Theatre Company's revival of its 1975 local hit to commemorate the 150th anniversary of Mark Twain's birth. Ends March 10. (443.3800).  
**Riches to Restime** (Phonogram):

**TOKYO**  
Mitsushi Miyamoto, (the 17th cen-  
swordsman whose philosophy  
fighting techniques set out in  
Book of Five Rings are said to  
be the basis for Japanese modern  
martial arts of judo and karate)

**La Cage aux Folles:** The Japanese production of the spectacular New York play portraying Broadway in the 1950s. Choreography: Linda Habeshaw; set: David Mitchell, Yasuo Kikuchi; costumes: Theoni V. Aldredge; Seiji Mano. Directed by Yoji Kuro, starring Masumi Okada, Mamoru Kondo. Imperial Theatre, 712/242-1111.

and their conflicts especially between love and duty. It is the time that Ikudama Shijū (D Suicide at Ikudama) has staged since its first performance in 1715. Excellent English ear commentary and programme. National Theatre Small 02574111.

## BASE LENDING RATES

A.B.N. Bank	14 %	C. Hoare & Co.	14 %
Allied Irish Bank	14 %	Hong Kong & Shanghai	14 %
Henry Ansbacher	14 %	Johnson Matthey Bkrs.	14 %
Amro Bank	14 %	Knowsley & Co. Ltd.	14 %
Arncliffe Trust Ltd.	14 %	Lloyds Bank	14 %
Associates Cap. Corp.	14 %	Edward Manson & Co.	15 %
Banco de Bilbao	14 %	Meghrab & Sons Ltd.	14 %
Bank Napoliim	14 %	Midland Bank	14 %
BCCI	14 %	■ Morgan Grenfell	14 %
Bank of India	14 %	■ National Bk. of Kuwait	14 %
Bank of Cyprus	14 %	National Bk. of Kuwait	14 %
Bank of India	14 %	National Girobank	14 %
Bank of Scotland	14 %	National Westminster	14 %
Banking Bk. Ltd.	14 %	Northern Bank	14 %
Barclays Bank Ltd.	14 %	Norvic. Gen. Trust	14 %
Beaufort Trust Ltd.	15 %	People's Tst. & Sv. Ltd.	15 %
Brit. Bank of Mid. East	14 %	Provincial Trust Ltd.	15 %
Brown Shipley	14 %	R. Raphael & Sons	14 %
C. E. B. Bank	14 %	Robertson Wilson	14 %
Canada Permut Trust	14 %	Roxburgh Guarantees	14 1/2 %
Cayzer Ltd.	14 %	Royal Bank of Scotland	14 %
Cedar Holdings	14 %	Royal Trust Co. Canada	14 %
■ Charterhouse Japbet.	14 %	■ J. Henry Schroder Wagg	14 %
Chaplour's	14 %	Chartered	14 1/2 %
Citibank	14 %	Trade Dev. Bank	14 %
Citibank Savings	12 1/2 %	TCB	14 %
Clydesdale Bank	14 %	Trustee Savings	14 %
C. E. Coates & Co. Ltd.	14 %	United Bank of Kuwait	14 %
Com. Bank of Ex.	14 %	United Mizral Bank	14 %
Consolidated Credits	14 %	Westpac Banking Corp	14 %
Co-operative Bank	14 1/2 %	Whiteaway Ltd	14 1/2 %
The Cyprus Popular Bk.	14 %	Williams & W. G.	14 %
D. & C. Bank	14 %	Wintrust Secs. Ltd.	14 %
Duncan Lawrie	14 %	Yorkshire Bank	14 %
E. T. Trust	15 %	■ The Bank of the Accepting	14 %
Exeter Trust	14 %	■ Maimaris	14 %
Exterior Bank	14 %	7-day deposits 11 1/2 % 1 month	11 1/2 %
First Nat. Bn. Corp.	15 %	12-month deposits 11 1/2 % 1 month	11 1/2 %
First Nat. Secs. Ltd.	14 1/2 %	22.00 % 11 1/2 %, £10.00 12 months	12.00 %
■ Robert Fleming & Co.	14 %		
Robert Fraser & Ptns.	14 1/2 %		
Grdiolays Bank	14 1/2 %		
Guinness Mabon	14 %		
■ Hambros Bank	14 %		
Hartley & Gen. Trust	14 %		
■ Hill Samuel	14 1/2 %		

7-day deposits 11 1/2 % 1 month 11 1/2 %  
 12-month deposits 11 1/2 % 1 month 11 1/2 %  
 22.00 % 11 1/2 %, £10.00 12 months 12.00 %  
 12-month deposits on sums of under £10,000 11 1/2 %, £10,000 up to £50,000 12 1/2 %, £50,000 and over 12 1/2 %.  
 21-day deposits over £10,000 11 1/2 %.  
 1 Mortgage base rate.  
 21-day deposits over £10,000 11 1/2 %.  
 3 Commercial Trust Ltd.



## APPOINTMENTS

## Watney Mann posts

Mr R. M. Harston, managing director of Watney Mann & Co., has been appointed managing director of Watney Mann National Sales, which is moving to London to take up a senior staff position in the Watney Centre. He will be involved in the development of the group's trading activities. Mr W. E. G. Falconer, managing director of Watney Mann National Sales, will succeed Mr Harston as managing director of Watney Mann National Sales. Mr Jones is presently managing director of the Special Beer Co., a Grand Marnier subsidiary. Mr D. M. Jacobs currently free trade director of Watney Mann & Co. will succeed Mr Falconer as managing director of Watney Mann National Sales. Mr Jones is presently managing director of the Special Beer Co., a Grand Marnier subsidiary. Mr D. M. Jacobs currently free trade director of Watney Mann & Co. will succeed Mr Falconer as managing director of Watney Mann National Sales.

STANCLIFFE, TODD & HODGSON, stockbrokers, has appointed Mr Douglas C. McQueen as a consultant. He will be group finance director. Initially, he will devote a large part of his time to research in the textile and retail sectors.

Mr Hayden Davis has been appointed financial director of JOSEPH BILLINGHAM, Cradley Heath.

Mr John Newberry has been appointed managing director of the industrial and commercial switchgear division of DELTA GROUP. He was previously managing director of GEC HV Switchgear.

Sir John E. Hall, managing director of European Bank, has been elected chairman of the ASSOCIATION OF BRITISH CONSORTIUM BANKS for 1985-86. The Association's title has been amended from the previous year's title of Consortium Banks. Mr Thomas F. Gaffney, managing director of Libra Bank, has been elected deputy chairman. Other members of the executive committee are:

Mr R. M. Harston, managing director of Watney Mann & Co.

Mr W. E. G. Falconer, managing director of Watney Mann National Sales.

Mr D. M. Jacobs, currently free trade director of Watney Mann & Co.

Mr Jones, presently managing director of the Special Beer Co.

Mr Falconer, managing director of Watney Mann National Sales.

Mr Harston, managing director of Watney Mann & Co.

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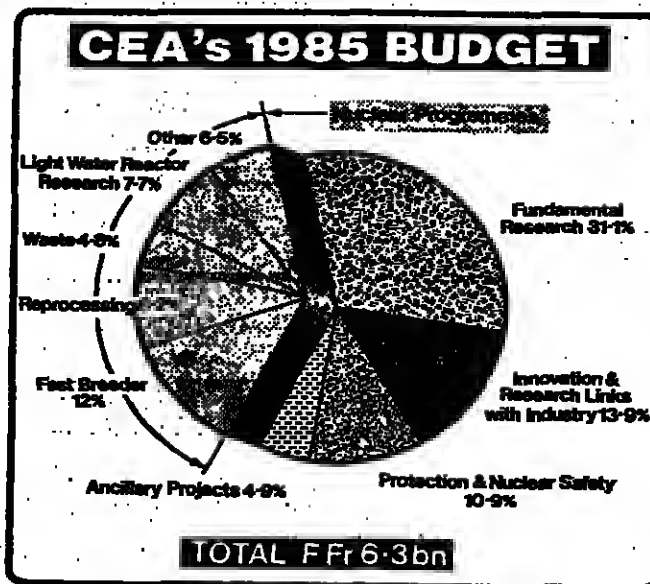
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Mr Falconer, managing director of Watney Mann National Sales.

## RESOURCES REVIEW

## The powerhouse of French nuclear energy

By David Marsh in Paris



Graham Laver

FRANCE'S Commissariat à l'Energie Atomique, set up 40 years ago as the world's first agency dedicated to developing atomic energy, is itself undergoing gradual nuclear transformation.

The CEA's role as a pioneer, pushing forward civil and military applications of the atom, has now started to fade. With the French nuclear industry growing remorselessly in size and importance over the past 40 years, the CEA is instead increasingly faced with a different challenge—of managing its sprawling industrial and technological interests.

Today, the CEA is one of France's largest conglomerates and, like the major oil companies, facing a major challenge of diversification.

From being an upstart in the international nuclear race against the U.S. and Britain during the 1950s and 1960s, the Commissariat has balanced independent efforts with judiciously-chosen acquisitions of foreign know-how to catch up with its rivals' technology.

In uranium enrichment and reprocessing, originally developed by the Anglo-Saxons for the wartime A-bomb project, France has even moved ahead of the field in harnessing the procedures commercially for civil applications and on an international scale.

Ironically, this technological advance has brought the Commissariat new problems. Although the CEA can now negotiate from a position of relative strength, it is becoming more dependent on international collaboration. This is both to lower the cost of advanced projects in such areas as the fast breeder reactor (FBR) and to gain a foothold in new or growing nuclear industries in both industrialised and developing countries.

It is no coincidence, for instance, that the CEA's fuel cycle subsidiary Cogema, which numbers utilities in West Germany and Japan among its most important clients, is helping a significant technical role in both countries' plans to build commercial reprocessing facilities for the 1990s.

Additionally, as curbs on public spending have restricted research budgets in France, the Commissariat faces increasing pressures both to place its activities in the public domain and to pass on more of its publicly-funded research expertise to the rest of the French economy.

Presiding over the CEA's current fortunes is Mr Gerard Renon, 42, who is like most senior figures in the CEA's history a graduate of the elite military-style engineer's academy, the Ecole Polytechnique. Mr Renon took over as Administrator General in summer 1983 when Mr Michel Pecqueur, the previous incumbent, became head of Elf-Aquitaine oil company.

Mr Renon likes to stress the unpretentious nature of his assignment to the nuclear programme between the Mitterrand Government and its right-wing predecessor. He himself worked his way up the French energy hierarchy with spells in the oil, coal and gas sectors before becoming an adviser to President Mitterrand at the Elysée Palace when the Socialists took power in 1981.

Now, he heads an empire worth 150,000 employees and FF 16.2bn (for this year) and turnover of around FF 25bn. Activities cover practically the entire gamut of high technology, ranging from the CEA's 50 per cent stake in nuclear power company Framatome (for the moment, the CEA is the only shareholder following the liquidation of Crenusol-Loire, which previously held

the other 50 per cent) to its ownership of the largest commercially aggressive computer services company Ciel (which itself owns the U.S. Wharton Economics forecasting concern) and the biomedical group Ord.

Apart from looking after research, development and testing of bombs and warheads for France's nuclear strike force (which accounts for FF 7.2bn or 44 per cent of this year's budget), the CEA also has research activities spreading the whole of the civil nuclear programme, electronics, robotics and biology.

Mr Renon defines the CEA's central role in grand but exact terms: "To ensure that France has all the scientific and industrial aspects of nuclear energy."

"We must ensure that an adequate industry can thrive in a competitive environment both to fulfil domestic needs and to export reactors and fuel cycle services abroad. We must also see to it that France has up-to-date and therefore credible nuclear weaponry for its strike forces."

The CEA's overall 1985 budget, of which about FF 12.7bn comes from direct Government credits and the rest from outside funding and the CEA's own resources, shows growth of 5.5 per cent compared with 1984. This adds up to stagnation in real terms—a far cry from the free spending patterns of the immediate post-war years.

Mr Francis Perrin was High Commissioner of the CEA in charge of scientific activities from 1951 to 1970—when France was devoting large-scale efforts to atomic and then thermonuclear weapons. Now in retirement, he recalls that scanty controls on the CEA's spending during that period made the Commissariat something of a "wildcat" in the Finance Ministry. "We were given a statute of autonomy analogous to that of Renault. The difference was that Renault was there to make money for the state—and the CEA was there to spend it."

Mr Renon admits that, given current budgetary constraints, "the funds handed by the Government to the CEA may not increase as much as we would hope." Although he believes cash will be sufficient to maintain the CEA's research and development efforts in major areas, he says: "We have to increase our revenue."

Unlike atomic agencies in most other countries, the CEA charges fees to industry—for instance, to the multi-national

Eurodif uranium enrichment company in which Cogema is the largest shareholder for the use of its services or processes. This source of funding, which accounted for a large share of the FF 2.5bn in the CEA's internally generated revenues last year, is on the increase, he says.

Additionally, the CEA has embarked on a series of joint R and D programmes with industry, including many non-nuclear areas, both to increase revenues and to spread scientific expertise more widely.

The CEA's industrial ventures have a long history. It set up the Eclis company in Grenoble as long ago as 1972 to develop semiconductor technology. Eclis has now been absorbed into the Thomson electronics group and is at the centre of efforts to boost the country's micro-chip industry.

The CEA's electronics and data processing laboratory (Leit) in Grenoble also has joint electronics ventures with the Rhone-Poulenc and Compagnie Generale d'Electricite groups. It has signed 50 licensing contracts with 80 different companies in areas ranging from weighing machines to scientific instruments.

Mr Bernard Tinturier, who directs the CEA's research links with industry, is in charge of efforts to expand ties with outside companies: beyond mere licensing deals to wider R and D "marriages". Collaboration areas include solid-state electronics, scanning equipment for diagnosing diseases, robotics and biotechnology.

At the end of last year Leit and Thomson signed a long-term agreement to pool expertise and resources in developing advanced micro-chips, and a similar deal could be clinched soon in the biotechnology sector.

The CEA is also exploring plans to invest in small high-growth U.S. companies. Licensing and other technology-transfer deals provide around FF 400m income a year for Mr Tinturier's department. Of its total revenue of FF 900m. He argues that if the proportion rose over 50 per cent, the CEA would be "damaging the scientific value of the CEA's work. But, in general, "collaboration with industry gives us an excellent criterion for our own work. If we did all our research in secret, we wouldn't know whether or not we were competitive," Mr Tinturier says.

Expanded links with the outside world could counter the criticism sometimes made of the CEA that it is already pre-

occupied with pushing its own nuclear initiatives without much regard for the rest of the economy.

Mr Renon rejects the charge that the CEA is a "state within a state." He points out that all key nuclear decisions have to be passed by the Nuclear Energy Committee whose members include top-level representatives of the Foreign, Industry, Research and Defence Ministries.

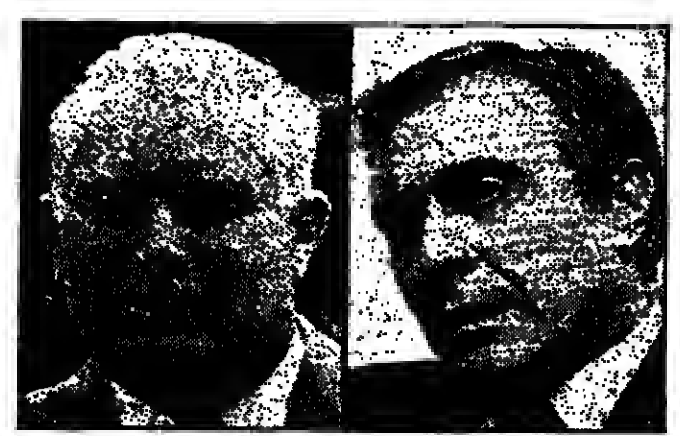
He points out that nuclear research programmes have constantly to be adapted to economic needs. Research into uranium enrichment for instance has been scaled back in some technically promising areas—for instance chemical methods of separation—because of present world over-capacity.

The decision to abandon development of the French-made gas graphite reactor, ending a decade of bitter debate in the CEA over the need to support home-grown technology, was made by Mr Andre Giraud. As the head of the CEA between 1970 and 1978 and later Industry Minister under President Giscard d'Estaing, Mr Giraud has played a major part in shaping the Commissariat's present industrial role.

The 1970 decision paved the way for France's massive post-1973 nuclear power drive to be built entirely on pressurised water reactors constructed under licence from Westinghouse. The licence has since expired, but France is pressing ahead with a future PWR generation now using all-French technology.

As the nuclear component of French electricity grows apace (amounting to 60 per cent next year), the CEA is open to criticism that it has too much freedom of action in vetting the industry's safety arrangements.

The CEA has no regulatory agency over its head: it vets itself. Mr Giraud replies that the U.S. Nuclear Regulatory Commission is a "bad invest-



M Gerard Renon, the CEA's Administrator General (left) and M Andre Giraud, who helped to shape its industrial role

ment," saying that experience has shown that it has been "too much disconnected from research activities and thus from technical progress."

"Electricite de France has a level of technical quality incomparably higher than that of the company which built Three Mile Island. The risk of a nuclear accident in France is not zero, but it is very slight and it is not more important than those posed by other energy sources."

The main centre of controversy in the CEA's civil activities remains, however, its work on the FBR, on which it is spending FF 750m this year, 30 per cent of all civil nuclear research expenditure.

The FF 20bn 1,200 MW Superphenix FBR which is almost completed at Creys Malville in the Rhone Valley is not now expected to become fully operational until 2021. This is a significant slippage compared with even recent targets, mainly because EDF, with its large battery of PWRs now performing economically, has no pressing need to bring the fast breeder on stream.

Mr Renon maintains that the cost per kilowatt-hour of Superphenix electricity—although twice that of a PWR—will be only slightly above that of a coal-fired plant. "Even if the need for electricity has developed more slowly than foreseen, we must maintain continuity as an assurance for energy dependence in the future."

This is why the CEA is hoping that the Government, perhaps sometime in 1987, will give the green light for Superphenix-2, to be built on a site not yet determined but with significant financial participation this time from Britain as well as the main shareholders in Superphenix-1, Italy and West Germany.

The cost of Superphenix-2 should come down by one-third as a result of design improvements and the dropping of some safety features now regarded as excessive. Meanwhile, EDF is making clear it would be content if its stake in the next Superphenix drops to less than 50 per cent—to help in its general efforts to cut investment costs.

## Redemption Notice

## Electricity Supply Commission (South Africa)

94% Guaranteed Sinking Fund Debentures Due 1989

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of March 1, 1974 under which the above described Bonds were issued, that Citibank, N.A., as Fiscal Agent, has selected for redemption on March 1, 1985 \$1,500,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to March 1, 1985. The serial numbers of the Bonds selected for redemption are as follows:

BOND NUMBERS															
5	941	3664	4124	5375	6474	7404	8495	9240	11817	11822	12082	12589	13197	13771	14298
13	10388	10971	11591	12211	12831	13451	14071	14691	15311	15931	16551	17171	17791	18411	19031
38	10428	26971	31591	36211	40831	45451	50071	54691	59311	63931	68551	73171	77791	82411	87031
39	10468	29971	34591	39211	43831	48451	53071	57691	62311	66931	71551	76171	80791	85411	90031
40	10508	32971	37591	42211	46831	51451	56071	60691	65311	69931	74551	79171	83791	88411	93031
41	10548	35971	40591	45211	49831	54451	59071	63691	68311	72931	77551	82171	86791	91411	96031
42	10588	38971	43591	48211	52831	57451	62071	66691	71311	75931	80551	85171	89791	94411	99031
43	10628	41971	46591	51211	55831	60451	65071	69691	74311	78931	83551	88171	92791	97411	102031
44	10668	44971	49591	54211	58831	63451	68071	72691	77311	81931	86551	91171	95791	100411	105031
45	10708	47971	52591	57211	61831	66451	71071	75691	80311	84931	89551	94171	98791	103411	108031
46	10748	50971	55591	60211	64831	69451	74071	78691	83311	87931	92551	97171	101791	106411	111031
47	10788	53971	58591	63211	67831	72451	77071	81691	86311	90931	95551	100171	104791	109411	114031
48	10828	56971	61591	66211	70831	75451	80071	84691	89311	93931	98551	103171	107791	112411	117031
49	10868	59971	64591	69211	73831	78451	83071	87691	92311	96931	101551	106171	110791	115411	120031
50	10908	62971	67591	72211	76831	81451	86071	90691	95311	99931	104551	109171	113791	118411	123031
51	10948	65971	70591	75211	79831	84451	89071	93691	98311	102931	107551	112171	116791	121411	126031
52	10988	68971	73591	78211	82831	87451	92071	96691	101311	105931	110551	115171	119791	124411	129031
53	11028	71971	76591	81211	85831	90451	95071	99691	104311	108931	113551	118171	122791	127411	132031
54	11068	74971	79591	84211	88831	93451	98071	102691	107311	111931	116551	121171	125791	130411	135031
55	11108	77971	82591	87211	91831	96451	101071	105691	110311	114931	119551	124171	128791	133411	138031
56	11148	80971	85591	90211	94831	99451	104071	108691	113311	117931	122551	127171	131791	136411	141031
57	11188	83971	88591	93211	97831	102451	107071	111691	116311	120931	125551	130171	134791	139411	144031
58	11228	86971	91591	96211	100831	105451	110071	114691	119311	123931	128551	133171	137791	142411	147031
59	11268	89971	94591	99211	103831	108451	113071	117691	122311	126931	131551	136171	140791	145411	150031
60	11308	92971	97591	102211	106831	111451	116071	120691	125311	129931	134551	139171	143791	148411	153031
61	11348	95971	100591	105211	109831	114451	119071	123691	128311	132931	137551	142171	146791	151411	156031
62	11388	98971	103591	108211	112831	117451	122071	126691	131311	135931	140551	145171	149791	154411	159031
63	11428	101971	106591	111211	115831	120451	125071	129691	134311	138931	143551	148171	152791	157411	162031
64	11468	104971	109591	114211	118831	123451	128071	132691	137311	141931	146551	151171	155791	160411	165031
65	11508	107971	112591	117211	121831	126451	131071	135691	140311	144931	149551	154171	158791	163411	168031
66	11548	110971	115591	120211	124831	129451	134071	138691	143311	147931	152551	157171	161791	166411	171031
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68	11628	116971	121591	126211	130831	135451	140071	144691	149311	153931	158551	163171	167791	172411	177031
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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantimo, London PS4. Telex: 8954871  
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Wednesday February 20 1985

## The Trident commitment

SINCE the British Government first opted to buy the Trident submarine missile system five years ago, as a replacement for the Polaris, the official estimate of the cost of the project has more than doubled to £10.7bn. It has long seemed that Trident offers a military capability which is far in excess of Britain's requirement for a last-ditch deterrent, and in conflict with the Government's professed commitment to arms control. The cost escalation now promises to make it a burden rather than an asset, in its impact on the rest of the defence budget.

If one of the four existing Polaris boats is on station at any one time, the British Government's strike force is targets in the Soviet Union. With its multiple warheads, a Trident submarine could strike eight times as many targets; if two Trident submarines were on station at once (through longer refit intervals), the number of potential targets could rise to 256. Nothing in the Government's rationale for a last-ditch deterrent requires a target set anything like as large as this.

Besides being militarily superfluous, such a massive expansion is incompatible with any policy of nuclear reduction to which Britain is formally committed as a joint sponsor of the Non-Proliferation Treaty. Britain (and France) have so far avoided making any contribution to the nuclear arms control negotiations between the superpowers. But for the British Government to applaud reductions in the nuclear warheads of the superpowers, while planning very large increases in its own nuclear warheads, is simply unsustainable.

## Credibility

The British Government has said it would review the situation if the superpowers were to agree big reductions. Such an agreement, if it comes, is likely to be several years away, after which Britain has become almost inextricably committed to Trident. Can it make sense to engage in the heavy expense of a major force expansion, with a contingent liability to further cost escalation so as to reduce the number of warheads or of missile tubes?

To pose the question is to identify one of the fatal flaws in the Trident decision: its lack of any incremental flexibility. The principal characteristics of the present situation are the

rapid evolution of military technology, and the extreme fluidity in prospects for the arms control relationship between East and West. Yet the British Government responds with a package deal purchase of a deterrent which will be unchanging and inflexible over a 30-year period.

In any case, the credibility of the UK deterrence posture is at least as much political and psychological as it is technological. There can be little advantage in acquiring the best possible nuclear strike force, if the cost of its acquisition weakens the rest of Britain's contribution to western Europe's security.

## Capability

This is the other major flaw in the Trident decision. The Government supports the case for stronger conventional defence in Nato, so as to reduce the dependence on nuclear weapons. Stronger conventional defence costs more money; but the Government has abandoned any intention of increasing defence spending as of next year. The rising costs of the Trident programme must therefore be subtracted from the money available for conventional defence and the cost escalations recorded in the past five years suggest that the subtractions will get larger in future.

As it is, the defence budget seems to be under permanent pressure, despite the increases in recent years, because of the cost inflation or overruns inherent in all advanced military equipment.

The top priority must remain the strengthening of the Alliance's conventional capability, which is the first line of the Nato deterrent. It is not coherent for the Government to set outlandish standards of effectiveness for the nuclear force which it does not set for the more important conventional forces, in the certain knowledge that the conventional forces will pay the bill.

There is still time to halt the Trident programme before very large sums have been spent; and the life of Polaris can undoubtedly be extended long enough to choose a more appropriate replacement system if one is required. The next few years could see important developments in arms control and perhaps in Europe's own defence arrangements; there is no good case for stubbornly clinging to a commitment which is out of proportion to Britain's needs and financial resources.

## Company law and inflation

THE British accountancy profession is having great difficulty in persuading companies that their financial statements should reflect the effects of changing prices. The Department of Trade and Industry said in a recent letter to the Accounting Standards Committee (ASC) that it saw "responsibility for developing an inflation accounting standard as resting with the profession within the framework of company law."

Yet there are all kinds of issues from recession, to human embryos to the damage caused by acid rain—on which politicians, assisted by their civil servants, must make decisions. Accounting is no exception. What sounds like an academic argument about how financial statements should be amended to reflect changing prices is of some practical importance: it could affect materially the profit figures reported by every company in the UK.

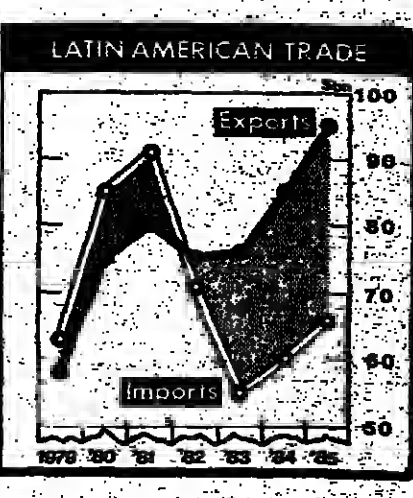
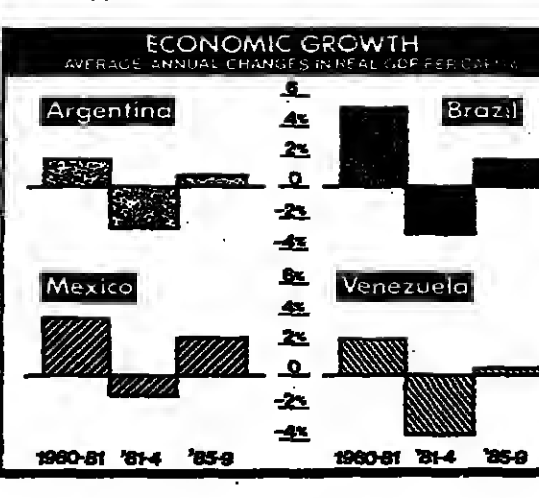
## Framework

On Tuesday night Mr Ian Hay Davison, the chief executive of Lloyd's of London and a former chairman of the ASC, entered the fray with a bold suggestion. In his Julian Hodge Memorial Lecture, Mr Davison argued that Mr Norman Tebbit, the Trade and Industry Secretary, should alter the Companies Acts by statutory order to give legal support to whatever inflation accounting standard is agreed upon by the ASC following its deliberations over its recent proposal, Exposure Draft 35. Mr Davison is not quarrelling with DTT's view that the profession should develop a standard within the framework of company law. He is suggesting that the framework itself should be altered. This is something which only the Government can do.

## Realistic

Self-regulation to be effective needs an adequate legal framework. There is no doubt that the disclosure requirements of company law should be strengthened to include a reference to changing prices. While it is possible (although hardly likely) that the overall price level might one day be stabilised, the specific prices of particular assets will continually change in a dynamic economy and this has to be reflected in asset valuations and, ultimately, in profit measurements.

There is an argument that law should follow rather than lead. Thus the fact that many finance directors dislike accounting methods which recognise the existence of changing prices might lead to suggest that the Government should leave well alone until they accept the case for inflation accounting. This argument has a flaw: accounts are not prepared for finance directors but for the ordinary users of accounts, such as shareholders, who deserve to receive an accurate measure of the management's performance. The fact that realistic accounting methods would tend to reduce reported profits and raise the costs of preparing accounts may explain finance directors' lack of enthusiasm but would not justify a reluctance on the part of the Government to amend the Companies Acts in a rational way.



## Debt crisis: it could still end with a bang

By Anatole Kaletsky

economic flexibility, particularly in Brazil and Mexico, to bring the debt crisis to its present quiet resolution. But unless the miracles can be sustained without interruption from now until the end of the decade, the debtors' whimper could grow again into a howl of anger—and the debt crisis may yet end with a bang.

These miracles have enabled the highest debtors to generate through export surpluses all of the foreign exchange they have needed to pay the interest on their loans. The speed and magnitude of the debtors' economic adjustment has far exceeded the hopes of their most optimistic creditors, or of the IMF, even a year ago.

The governments of all the top four debtors are adamant that they will borrow little or nothing more from commercial lenders this year or next. After the traumas of the last three years, they are determined as never before to stand on their own two feet; and there are signs that they can do this without any further sacrifices of their countries' capacities for economic growth.

For the first time this decade, all the major debtors should see some economic growth in 1985. In Mexico and Brazil, expected growth of 3 to 4 per cent should overtake the rate of population increase and per capita incomes should start to rise again, from a trough some 12 per cent below the levels they had reached before the debt crisis.

As these prospects have become clearer, the level of anxiety about the debt problem has eased. The unexpected combination of domestic economic revival with gigantic trade surpluses—over \$12bn a year in both Mexico and Brazil—seemed to have got both bankers and debtors off their respective hooks. The trade surpluses would obviate future "voluntary lending," which bankers needed to provide simply to enable borrowers to meet their

interest payments. The signs of domestic economic growth encourage the debtors to maintain their willingness to pay—economic revival in Mexico and Brazil demonstrated that governments which stuck to their obligations were not thereby condemning their nations to indefinite stagnation.

In the next few months, however, some new and potentially alarming elements may begin to spoil this satisfactory picture. On the domestic front, a new danger—hyperinflation—may be

hyperinflation within a country like Brazil or Argentina is twofold. Politically, it is bound to be destabilising—arguably, even more so than unemployment and stagnation. But what makes inflation particularly dangerous for the current relationship between bankers and debtors, is the economic interaction between inflation, trade surpluses and economic growth.

The trade surpluses which the Latin-American debtors are achieving have required massive reallocations of resources

For the world at large, the endless prophecies of doom appear to have been refuted

starting to over-ride all other economic objectives, including even the need to generate trade surpluses.

Although counter-inflation policy has always enjoyed a high priority in the letter of IMF adjustment programmes, the spirit of IMF policy has been very tolerant on this point. As long as a country was meeting its balance of payments targets, the assumption has been that monetary and fiscal targets would be adjusted upwards to compensate for over-shooting inflation.

What is significant about the IMF's recent break with Brazil, on the grounds that the country was over-shooting its monetary targets by an ever-growing margin, is not so much that the Fund is becoming less flexible, but that Brazil may be joining Argentina on the borderline of hyperinflation—the point which Bolivia, for instance, has already passed, beyond which prices spiral completely and disastrously out of control.

For bankers, the threat of

from the satisfaction of domestic demand to the production of exports and import substitutes. This reduction in the resources available to the domestic economy has been a major factor fueling inflation in all the debtor countries; the direct effect on prices is evident from constantly devaluing exchange rates, the abolition of subsidies on fuels and foreign food imports and the erection of import barriers, which create shortages and stifle competition in the domestic market.

If debtor countries had stuck to the letter of their IMF programmes, these inflationary effects of re-allocating resources to the foreign sector, might have been offset by reductions in domestic demand, particularly in the public sector. In that case, however, the debtors might not have been able to look forward even to the moderate domestic growth which they expect.

From this point of view, it seems that debtors have not really resolved the dilemma

between satisfying their foreign creditors through export surpluses and stimulating recovery in their domestic economies—rather, they have temporarily avoided this choice by tolerating over-increasing inflation.

In the IMF's parlance, any debtor country needing to generate a trade surplus faces a choice. It can release resources for the export sector by reducing total domestic expenditures, through monetary and fiscal tightening, or it can switch expenditure from the domestic to the foreign sector by devaluing its exchange rate and taking other trade-promoting measures. An IMF prescription invariably includes elements of both policies, recognising that economies can never redirect resources smoothly from domestic output to exports, without generating some potential inflationary pressures in the process.

What appears to have happened in much of Latin America, including even Mexico, is that too much of the adjustment has come from expenditure switching, and not enough from expenditure reduction. When superimposed on economies with extensive indexation and long histories of rapid inflation, this pattern of adjustment belies the danger of exploding prices.

Clearly, it is not just the IMF that is becoming increasingly pre-occupied with the threat of hyperinflation. Sr Tancred Neves, the new President of Brazil, has made it clear that bringing inflation under control will be one of his government's top priorities.

The trouble is that his policies for doing so could easily run counter to the central objective of Brazil's creditors—the maintenance of annual trade surpluses large enough to pay the whole of the country's \$11bn to \$13bn a year interest bill. If the IMF's standard solution to this dilemma—cutting monetary and fiscal targets to reduce demand in the domestic

economy and therefore dampen both inflation and imports—proves unacceptable to Sr Neves, the world may yet be in for a re-run of last year's confrontation between the IMF and Argentina—but on a far greater scale.

Such a confrontation is by no means inevitable. Not only is the IMF far more politically pragmatic than its critics often suggest. More importantly, if the last two years have proved anything, it is that the Latin-American economic and social structures are infinitely flexible.

Sr Neves may be able to inflict a little more on Brazil in the name of counter-inflation policy and President Alfonsín of Argentina may stick to IMF policies, despite the political pressures which this week's resignations in Buenos Aires presumably reflect.

Furthermore, the trade surpluses which Brazil and Mexico have run up are now so huge that they could probably afford to let up slightly in their export efforts, and allow their exchange rates to rise somewhat in real terms to help break the inflationary spiral. The banks might prefer to see Brazil maintain a trade surplus of \$12bn or more for ever, but a small decline in this surplus could easily be met by a moderate amount of extra bank lending, perhaps even on a "voluntary basis," provided the longer-term prospects for the country's debt-servicing ability appeared to remain sound.

However, in gauging the basic soundness of the Latin-American adjustment programmes, the banks and the IMF will eventually have to face the following question: Can a policy which requires relatively poor countries like Brazil, Mexico and Argentina, to generate huge trade surpluses year after year until the end of the century, be described as a permanent and sustainable solution to the debt problems?

Between 1980 and 1992, Brazil's trade surpluses will have to average 4 per cent of GNP. Mexico's will average 7 per cent of GNP if they are to go on meeting their interest payments with little or no extra borrowing. For comparison, Japan's trade surplus in 1984 was less than 3 per cent of GNP.

If a downturn in world economic growth, or any change in protectionism in the USA and other industrialised countries should coincide with a need in Latin America to redirect more resources towards domestic consumption, the world could soon face another debt crisis.

## Treasury's ups and downs

After all the confusion of recent months, a Commons select committee has finally got the Treasury's definitive view of interest rate movements.

Chief Secretary Peter Rees ducked a question from the Treasury and Civil Service Committee on why the Government was assuming that interest rates might now fall.

But John Odling-Smee, one of his macro-economic policy advisers, stepped boldly in to the breach: "Because they are already very high here and elsewhere and are so more likely to come down than go up," he said. So, queried chairman Terence Higgins, forecasting was based on "what goes up must come down?"—That was just about the size of it, Odling-Smee agreed, adding that as a principle it had a lot to be said for it.

Thus, apparently, was born this week Kirchoff's Law of Interest Rates, translating the physicist's theory of currents—what goes into an electric kettle must come out—to the trickier problems of today's economy.

## Playing away

Sir Trevor Holdsworth's distinguished career in business has been a success story. He is chairman of GKN—can also be seen as the concert platform's loss.

While a schoolboy at Henson School, Bradford, Yorkshire, he showed such a talent for music that he was seriously considered making music his career.

But they were stern times in the war-time 1940s. The young Holdsworth settled instead for the calmer waters of accountancy.

## Men and Matters

Royal Philharmonic Orchestra at the Festival Hall. His playing is said to be of almost professional concert quality.

That may sound like a concert hall gimmick, but it isn't. The RPO invited Sir Trevor as one of a series of guest amateur artists.

GKN has now decided to turn the evening to the advantage of charity by underwriting it so that profits will go to the Samaritans.

## Rock of ages

Whatever its future may be, Gibraltar is taking steps next week to preserve its heritage.

Hard on the heels of the closure of the Rock's naval dockyard and the opening of the frontier with Spain, a conference is to be held in London on plans to restore and preserve much of its 18th and 19th century architecture and military works.

The scheme is seen as a sensible means of improving Gibraltar's tourist attractions—now the main prop of the Rock's economy.

It could also be seen as a method of reinforcing British sovereignty, but the conference sponsors—SAVE Britain's Heritage, the National Army Museum and the Gibraltar Government—say "such a legacy must be preserved for posterity and shared with the rest of the world."

The British Government is giving its blessing to the scheme which has attracted support, too, from industrialists, forces' chiefs, museums, architects, historians and politicians.



"Well, the coffee and biscuits were nice, what did you expect—tea on a day's pay?"

U.S. series about the antics of a secret agent, had no idea that the real thing had been going on close to home that same afternoon.

The story behind the expulsion, revealed last week, of two American diplomats from Spain is unlikely to go down in history as one of the great moments of U.S. intelligence.

Despite a pact between the two Governments to keep silent about the incident—after all, they are Nato allies—Spanish officials have now confirmed their version of how they found the spy suspects taking photographs of the Government's Moncloa headquarters outside Madrid.

The two men, identified as Dennis Macmahon, a member of the U.S. embassy's political section, and John Massey, a civilian attached to the U.S.

Torrejon air base, were spotted by security guards in the vicinity of the Prime Minister's offices, the officials say. Macmahon had been taking pictures with his camera.

When they were detained and challenged about their activity, the men, who were both carrying diplomatic passes, expressed an interest in photography and architecture.

It so happens that the Prime Minister's office facilities include a dark-room, where the film from the camera was promptly developed. This resulted in six pictures, not of the Prime Minister's office, but of nearby museums which won an architecture prize, but of the red and white communications tower which keeps Felipe Gonzalez in touch with his defence ministers.

As a result, the U.S. got its diplomats back—but not the pictures.

## Well drawn

Dr Duncan Davies has a bee in his bonnet about technical libraries. He thinks they should be paying a lot more attention to the storage and retrieval of pictorial matter.

The irrepressible Davies, former chief scientist and engineer at the Department of Trade and Industry, and before that KTI's research manager, retired to become a freelance scientist specialising in "crossing picket lines." This is not involving him in the miners' strike. Instead he is concentrating upon tearing down what he sees as unnatural barriers between technical folk.

His latest enthusiasm is for the ideogram, or pictorial representation of an idea—the kind you can make with video film techniques, or with graphics on a computer display.

Davies is convinced that the inscrutable Orientals were on to a good idea with their ideographic scripts. Clumsey as they may appear to a poet or novelist writer, he thinks, far better for communicating the subtleties of a technical argument than letter text.

Observer

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A PIECE of plastic—2 in by 3 in—holds the key to France's hopes of carving out leadership in a potentially lucrative segment of the world's information technology revolution.

The rectangle in question is the French-invented "smart card"—a credit card containing an in-built one-chip microprocessor and memory which in effect allows the holder to store a micro-computer into his wallet.

With the capacity to register electronically, process and control personal data, the card can be used in a variety of applications from cashless banking and retail transactions to making phone calls and storing individual health records.

And this week, after months of wrangling over financial and technical problems, the French banks are expected to decide to place the first large-scale order leading eventually to a nationwide cashless banking system.

The smart card, with associated registering equipment and terminals in shops, banks and telephone booths, could provide French companies with a £500 million of domestic orders by 1988, according to the Government's Information Technology Development Agency.

On the export front, even bigger business is being done in the shape of a growing battle to introduce smart card technology into the crucial U.S. market.

Mastercard, the U.S.-based international credit card group, announced last Friday an order for 50,000 French smart cards made by Bull, the national computer group, to test in experimental projects along with rival "chip" cards from Casio, the Japanese group.

### An area where U.S. companies are lagging behind

Visa, the other big international credit card network, is also to study the French technology. And tests are being carried out by American Express.

Bull and French electronic equipment makers such as Crouzet, which has a half share in cashless smart card phone booths, being installed by the French Post Office, are in contact with other European companies about possible industrial alliances to spread the system through Europe.

Mr Russell Hogg, president of Mastercard, said in Paris last week that he was "convinced that the smart card is a valid technology". And, for once, it is an area where U.S. companies are relatively backward.

### French technology

## The smart card comes up trumps

By David Marsh in Paris

The Bull/Casio tests would be used, Mr Hogg said, to study consumer reaction and compare technical reliability, paving the way for possible agreements on standards.

"We can't have a European card that will be used in Japan and an American card for the U.S.," he said. "The aim is to have a unique piece of plastic for world commerce."

The whole war is over standards," says one French banker involved in the smart card project. "It's like IBM in computers or the Japanese in video tape recorders—the company that is first with its products can force the pace."

The card is used for cashless shopping via electronic terminals, costing around FF10,000 to FF20,000 each, or with a sophisticated authenticator costing about FF500, which "reads" the customer's personal code contained in the chip to verify the transaction.

Although the cards are relatively costly, the big advantage compared with other electronic shopping systems—such as the UK by British Telecom, IBM and the clearing banks—is that the smart card offers unbreakable security against fraud and unauthorised tapping of telecommunications lines.

Bull and the Post and Telecommunications Ministry see important applications even in "farmchair shopping". That is, farmers' summer will be able to use the smart card, in association with France's expanding household videotex system, to carry out a variety of financial and retail errands without leaving home.

The smart card was invented in 1974 by M Roland Moreno, a French innovator. For most of the past decade it looked as though it would join the list of French-inspired technical ideas or processes which, for want

of Gallic expertise, have been first developed industrially in the U.S. Japan or Britain.

French banks decided last year to unite in a common smart card standard. They have been running experimental cashless shopping projects around the country since 1982.

But, faced with the thorny question of financing the heavy investment initially required, even a few weeks ago leading bankers were pessimistic about the chances of starting a full-scale country-wide project.

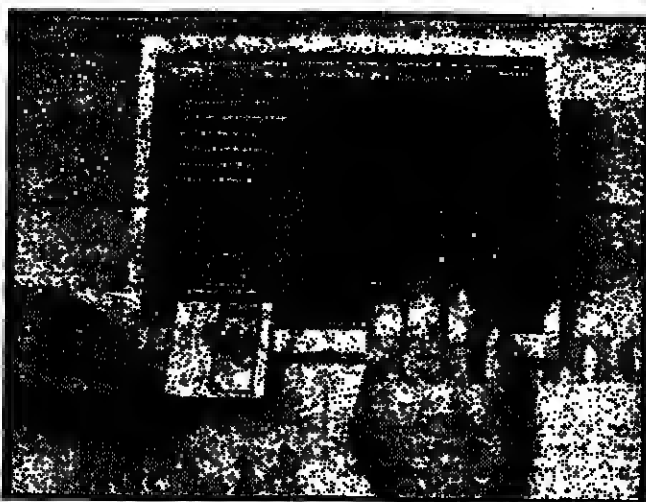
Now, however, says M Louis Noel, Joly head of the information technology department at Société Générale, and one of the leading figures steering the banks' smart card efforts, "things are beginning to advance."

A new inter-bank grouping set up at the end of last year to pool all the leading commercial banks, the Post Office and savings networks and the big co-operative institutions like the Credit Agricole farmers' bank should decide on Friday to launch four regional smart card projects. This would eventually involve up to 2.5m cards, as well as ancillary electronic equipment.

At the same time, the country's telecommunications authority, the DGT, is preparing a next round of a further batch—possibly 1m cards—for use in cashless phone booths, of which 15,000 are planned to be installed by the end of the year.

The Government in the last few crucial weeks has discreetly been pressing hard to try to co-ordinate policies at the DGT and the banks.

A FF300m low-interest credit from the Government's Industrial Modernisation Fund has been offered to help defray the cost of installing terminals. The direct overall burden will be borne in proportion which are still to be worked out—by the banks, the retail profession



The smart card being inserted into the customer identity unit before registering a transaction

and the DGT.

Customers, however, look likely to face higher charges for credit cards from the banks. Eventually, the banks stand to make large-scale savings by cutting paperwork and fraud associated with present cheque and credit card transactions.

In view of this, the retailing profession over the past few weeks has been forming a united front to try to lower proposed tariffs for cashless shopping transactions, claiming the banks have formed a cartel.

M Joly says that once the banks have decided to take the plunge, replacement of the nation's entire list of cards will not be "complicated". Instead of the traditional magnetic stripes, the new cards will embody both stripes and chips, to be compatible with existing cash distributors and shop terminals.

The eventual aim at Bull is to build up to a nationwide smart card population of 16m within three years.

The company last year extended capacity at its modern smart card-making plant at Trappes near Paris to 1.2m a year, and says it can triple this in a few months. But in 1984 it produced only about 70,000 to 80,000 cards—mainly for small-scale use in France and abroad, both for payments and other applications.

Underlining the range of possible uses, the Monaco-based Saha medical group issues Bull cards to allow insured members to carry their health records on a chip as they travel round Europe. In Paris, 16,500 students have smart cards registering their academic files.

Schoolchildren on the Loire will soon be given cards to record their vaccinations. And Bull is developing applications for identity controls to allow individual access to buildings, security installations and computer systems.

M Hervé Mora, general manager of Bull's CPS smart card division, says indications that the banks are at last moving represent an "optimistic sign". But he cautions, over-deciding their programmes "have lost us a year."

The only major public sector order so far has been for 200,000 pay-telephone cards, which have not yet been delivered. "All we are waiting for is orders," M Mora says.

A key reason for the banks' delay has been doubts over the price. Bull, which has invested an estimated FF250m in smart card development, says the present unit price of around FF65 for relatively small orders will eventually fall to FF30 as it expands production.

The banks would like the price to drop more quickly. This

### The banks seem set eventually to make big savings

is one of the reasons why they are pressing for more French companies to join the ranks of suppliers.

Bull last year agreed with Philips of the Netherlands, which has spent FF100m on the project, to use the same standards in their smart card production. Philips-Schlumberger produces less sophisticated memory cards principally for pay-phones. Thomson, which already produces card chips (although most are made by Motorola) as well as ancillary components for Bull, is, however, hovering in the wings waiting for the possibility to produce the cards itself—once the banks signal that real orders are ready to be picked up.

### EEC farm policy

## If the CAP fits, then Britain ought to wear it

By David Curry

WHICH way will Britain jump in the argument over reform of the EEC's Common Agricultural Policy (CAP)? Will we run true to form and charge into battle demanding fierce price cuts in support levels in the name of "efficiency" ready to resume our familiar stand of self-righteous isolation?

Or, with the bitter wisdom learned from last year's Community decision to impose milk quotas, will we finally come to terms with what most Continental think the CAP was designed to be and ought to remain—a social policy which is specifically there to mitigate the impact of the laws of the market place?

For the foreseeable future the market place, aided and abetted by the EEC's budget crisis, is going to impose economic reform. This means that politicians will be increasingly preoccupied by the need to make sure that such reform does not rely on undiluted economic pressure to such an extent that it simply wipes out of existence a whole layer of small producers in disadvantaged or marginal areas.

It is this preoccupation which, when the crunch comes in successive sectors, is likely to ensure a majority in the Council of Ministers for interventionist measures to control the volume of output so as to reduce dependence on pure price-cutting.

Such worries about the social shape of agriculture are seen in Britain as evidence of Continental success in subverting an essentially economic policy for social goals—a sort of special pleading for the peasantry. Indeed, one of Britain's problems in negotiating her corner in Brussels has been the impression we give that we are not merely ready to accept the elimination of the marginal farmer, but positively seek it. This is interpreted as a repudiation of the role of the CAP as underpinning social and economic (and hence political) stability in the regions.

The crisis will impose new rules on the CAP whether ministers like it or not. These will include greater dependence on the market place and the acceptance that the main vehicle of post-war growth in agriculture—expansion of out-

put—can go no further. This will translate into a permanent crisis of farm incomes with the highly borrowed (of any size) and the smaller producer in a high inflation economy perhaps the most vulnerable.

But before we go further into what will necessarily be a series of untidy, improvised, and occasionally arbitrary reform measures, the UK should have some idea of what it wants from the process apart from budgetary savings. And this means knowing what sort of agriculture it wants in the UK. There is already a severe imbalance between the incomes

heads over the maximum yield. If Britain does not want this she must not merely be ready to discuss reform measures ancillary to price discipline in Brussels. She should also consider whether it is time to equip herself with some of the instruments to control the transfer of land, has no criteria of "desirable" ownership, and make no provision to help young people get into farming.

Yet, when actual policy is analysed, it is difficult to escape the conclusion that at least the embryo of a social policy is struggling to emerge. The agonising business of allocating milk quotas identified the social choices posed by reform, and a choice was made in the policy of giving priority to small farmers in the allocation of extra quota released by producers quitting the sector. The policies for upland farmers—like the long British campaign to extend the limits of the less-favoured areas—also rest on social grounds. Perhaps, after all, the problem is finding a rhetoric for a social policy which does not jar with farming's self-image.

Yet when the reality is that farming is as dependent on public subsidy as ship-building, steel or the coal industry it is difficult to justify the failure to elaborate a social policy for the countryside because of fear of damaging the myth of sturdy agricultural independence. The need to pursue reform in the EEC and now the Government's own intention of cutting back the national farm budget should provide the imperative.

If, in working out such a policy, we discover that our problems are rather closer to those of the rest of the EEC than we have wished to admit we will be better placed to have our say in the debate on the reform of the CAP. And, we might find a better reason to defend the policy than to point proudly to the store-houses full of second-class wheat which represents our contribution to

the EEC. The author is Conservative MEP for North-East Essex, former chairman of the European Parliament's Committee on Agriculture and Vice-Chairman of its Budgets Committee.

### The impression that Britain positively seeks to eliminate the marginal farmer

of livestock and arable farmers thanks to the transfer of resources from the former to the latter brought about by the bias of support mechanisms in favour of cereals. Arable farming has spread across the country to the point where the EEC actually subsidises a grain store in Devon in eastern England we are heading for prairie farms based on monoculture of cereals with one farmer per 2,000 acres.

This pattern cannot be defended on the grounds that it is essential to the economic life of the countryside: subsidising the rural bus service, rail link, village post office or school would be much more efficient if this were the aim. Outside these cereal areas many farmers are now locked into the marginal production of arable crops without having a plausible alternative given the pressure on dairy and beef production—a lower cereals price will not take them back into livestock farming.

To seek reform by prices pressure alone would make these tendencies worse. It would mean the disappearance of farmers and lower amalgamation of land. It would provoke a further reduction of manpower and a determination by farmers to take every last ear of corn out of the land to spread over-

### Appropriate policies

From the Chief International Economist, Simon and Coates

Sir,—With the UK Budget only a few weeks away and important U.S. budget decisions likely between now and mid-May, the debate over appropriate fiscal policies has been hotting-up.

The proposition that a fiscal boost can raise employment and the real exchange rate of the expanding country is neither new, mysterious, eccentric nor without theoretical or empirical support. In 1969, for example, Professor James Tobin stated: "substituting fiscal for monetary restraint is 'bad' for a country trying to defend its currency."

Other international economists of distinction have supported all or parts of this view. In addition to ourselves, the Organisation for Economic Co-operation and Development Secretariat, the Federal Reserve Board, the U.S. Council of Economic Advisers, and H.M. Treasury have provided empirical support for the proposition.

The more debatable aspect is whether the circumstances are under which all this works. Perhaps the most important are (i) the accompanying monetary policy is not fully accommodative of the budget expansion; (ii) the market believes that it will not be accommodative; (iii) international assets, while being highly substitutable, are not perfectly so but (iv), substitution between various domestic assets, e.g. bonds and money, is less preferred than substitution between same-type domestic and foreign assets; and (v) the depth, breadth and importance of a country's capital markets are not significantly less than its importance in international trade.

America's recent experience suggests that (i) to (v) have all held, and held with declining inflation and interest rates. Eventually, either because some of (i) to (v) fail to hold or a portfolio saturation of assets is reached, the dollar will fall, despite a large budget deficit, because the above effects are of a short to medium-run nature.

Now, it is clearly the case that the UK or any individual EEC country is not the USA. If, however, the recent increase in real UK interest rates heralds a prospectively "tight" monetary policy and is so believed by financial market participants, then the case against fiscal expansion must surely hinge largely on a view that a small, open economy will reach trade balance constraints a lot faster than a large, not-so-open economy, and that gains to employment and the exchange rate from the fiscal boost will be swiftly offset. This may be so, but the theoretical case outlined above was originally built on

### Letters to the Editor

A small, open economy model! Furthermore, in Britain's case, the share of our equity market in world capitalisation (at 74 per cent) is approximately equal to our share in world trade and, arguably, the UK has the world's third or fourth deepest and broadest fixed interest and banking markets. Trade flows are not likely to overwhelm capital flows under such circumstances. Again, it is a matter of degree and the length of "run". Even if an individual European country tends to have a higher import propensity than competitors this suggests only that the structure of any first-round fiscal expansion should be geared towards areas with low import content and then, possibly, use indirect taxation to stem the import effect of second round multipliers.

Against the background of a prospectively tight monetary policy, soaring unemployment and a long-term decline in the ratio of public sector debt to GNP (UK's situation), further fiscal deflation does not seem to have much theoretical or empirical attraction, beyond a possible short-term "announcement effect." If there is a joint desire to boost jobs and stabilise the exchange rate, Paul Volcker recently urged European Governments to stimulate their economies and he's no inflationist. If Mr Lawson follows his advice, as opposed to that of the "hair-shirts," then he still has time to avoid going further down the high unemployment/low sterling route.

David Morrison  
1 London Wall Buildings, ECU

Prospects for high tech

From the Chief Executive, Coting International

Sir,—Christopher Lorenz (Lombard, February 14) is more gloomy than he ought to be about the prospects for new hi tech firms here in Cambridge and elsewhere. Management skills are not as rare as he suggests given an increasing number of entrepreneurial managers who have had excellent previous experience in large companies, consulting firms or business schools here or in the U.S. Indeed, increasing numbers of the major executive search firms are taking on assignments to move top class talent from big to small firms. In this they are strongly supported by most venture

capitalists, both generally and in their drive to persuade the Government to liberalise share options and other incentives.

As for the consequences of new technology in new organisations which are not prisoners of their own history, is that employee numbers are a less useful guide to business size. With a vision of a well defined market, a carefully designed business system and adequate financial resources, a 50-200 person organisation can establish a sustainable business on a world scale.

It remains to be seen how many of these firms will make the shift from a successful single business company to a multi-business company, which is the real driver of employee growth. But the jury is still out on this—the answer would be clear much before 1990, USM optimism notwithstanding. Some of us however remain quietly confident.

Stuart M. Evans,  
Coting International,  
Mercers Row,  
Cambridge.

### Stress in the Revenue

From the General Secretary, Inland Revenue Staff Federation

Sir,—Michael Dixon (February 14) compares the recent work undertaken by the University of Manchester Institute of Science and Technology on stress in the Inland Revenue with the findings of the civil service's medical advisers on the health of the civil service as a whole.

There are two major points Mr Dixon has omitted. The medical advisers' evidence on sick leave was drawn from the period 1977-1981 (and evidence for 1981 was distorted because of the heavy industrial action that year, particularly in the Revenue). The bulk of the cuts in the civil service, and more especially in the Revenue have been since 1981. Indeed, the MAS records only two years' reliable figures for the Inland Revenue, 1979 and 1980, and they show an increase in sick leave. The UMIST research was undertaken between June and December 1984, and can claim therefore not only to be more up to date, but to be exclusively within a period when heavy staff cuts have considerably increased individual work burdens and added to delay throughout the system.

Moreover, the UMIST research points out that high unemployment changes the

traditional indicators of low morale, and suggests that, one effect of pressure in the short term is a temporary diminution of the incidence of sick leave for minor illnesses. Yesterday's buses cannot be driven by the driver who was off sick with flu, but yesterday's tax assessments are piled up ready and waiting while today's Revenue staff who take sick leave.

One more thought is provoked by Mr Dixon's thesis that abolishing the jobs of "those employed to undo the work of other people" would "do" makes for a sadder society. Might it not be equally true, and perhaps not only a sadder but fairer society, if tax evasion were a less profitable business to business than for the individual? For what is the point of a now £12bn black economy?

Tony Christopher,  
231 Vauxhall Bridge Road,  
SW1.

### Financing major projects

From the Countertrade Group, Midland Bank Group, International Trade Services

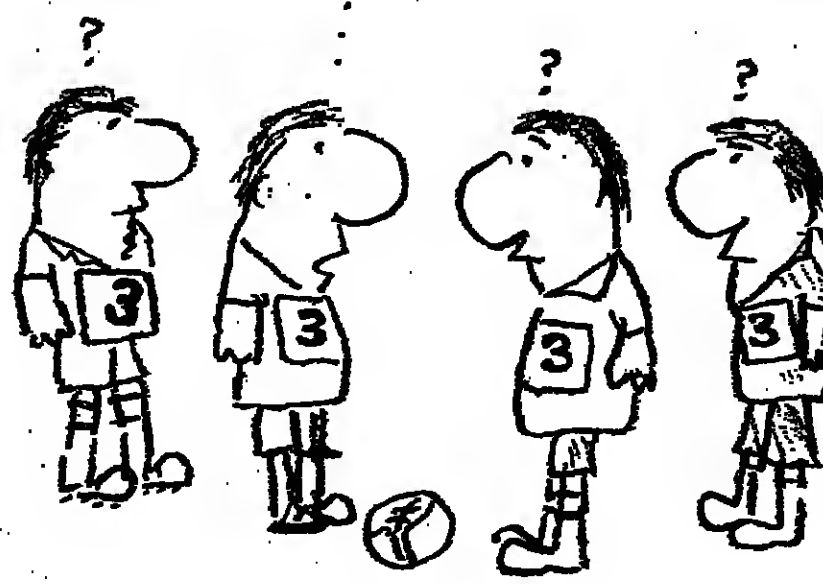
Sir,—I was very interested to read Ian Redger's excellent article (February 14) on the problems the world's major plant contractors face as a consequence of financial difficulties in the developing world. I would, however, disagree with his claim that ingenuity in financing, and skill at countertrade are becoming less important, and would strongly suggest that the financial arrangements involved in these contracts are even more important than hitherto has been the case.

The demand and the need for infrastructure projects in these countries remains considerable both as a means of securing basic facilities that are taken for granted in industrialised countries, e.g. telecommunications, transport, health care etc, and to enable them to achieve a level of industrial development to support economic growth and reduce imports.

Clearly proven technical competence is a critical factor in determining whether an international contractor will be successful. Increasingly, however, as soft financial support becomes more difficult to obtain, success will also be dependent upon the contractor's ability to offer an attractive and innovative financing package. The skill in doing this will not only determine whether a project can proceed, but also who the successful contractor will be. Hence, ingenuity in financing, whether in the form of multi-sourced project financing, forfeiting, leasing or countertrade, the subject of a comprehensive survey in your paper (February 6), is essential for success in this highly competitive market.

G. M. Nockles,  
120, Cannon Street, ECU.

I think the idea is that we all have DIFFERENT numbers..



Until Arsenal first gave their players numbers in 1928, radio commentators had a hard time telling footballers apart. But it wasn't until this year that Mobil could claim a number all of its own—100 years of doing business in Britain.

Age, however, isn't everything.

We'd rather be known for a few other things. Such as introducing fully synthesised engine lubricants to the UK and still today being able to claim the world's most advanced motor oil—Mobil 1 Rally Formula. Or being the first to inject gas into a UK North Sea oil field instead of burning it off. That helps us to get more oil out and at the same time saves the gas for later use. All things that count far more than anniversaries.

**Mobil**



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# FINANCIAL TIMES

Wednesday February 20 1985

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Jonathan Carr in Frankfurt puzzles over the Bundesbank's latest report

## Economic miracle gets complex

WEST GERMANS reading the latest Bundesbank monthly report, released today, must feel torn between pride and self-doubt.

On the one hand they are told the economy is pretty strong and getting stronger, with a record trade surplus - DM 54bn (\$16.3bn) last year - and an inflation rate hovering at only just over 2 per cent.

On the other they are reminded that the D-Mark is weak, particularly against the U.S. dollar but also against the currencies of some European competitors.

In its report the central bank goes at least part of the way to explain the apparent contradiction. On the positive side it firmly ascribes the sharp jump in the jobless figure last month - to 2.6m - to the cold weather, not to the onset of a general economic downturn.

It notes that orders to industry are buoyant, although the vehicle sector is suffering from the national debate over environmental protection. It also underlines that West Germany's trading success is not

due simply to currency-induced price benefits.

The Bundesbank points out that while German exports to the U.S. rose no less than one third in the last quarter of 1984 - against the same period of 1983 - they were also up about 30 per cent to the fast developing market of South-east Asia and 20 per cent to Latin America.

All that, combined with a current account DM 17.9bn in surplus last year and likely to be still further in the black this year, would once have brought an irresistible rise in the D-Mark on foreign exchange markets. Since the end of last September alone, however, the D-Mark has lost 6 per cent of its value against the dollar and 0.5 per cent against the partner currencies in the European Monetary System (EMS).

The Bundesbank's figures on capital flows in the last quarter of 1984 help to show why. Despite all the domestic economic advance during that period West Germany had a

net outflow of DM 21.5bn in funds - compared with an outflow of only DM 8.8bn in the previous quarter and one of DM 8.7bn in October-December 1983.

Much of that outflow (DM 17.1bn) was short-term funds. Even the long-term capital outflow - for portfolio investment especially in the U.S. bank credits and the like - was up to DM 4.8bn, however, compared with a net inflow of DM 1bn in the same quarter of 1983.

The outflow would have been much more marked had not Bonn agreed in the summer to abolish the "coupon tax" foreigners had to pay on the interest they received from investing in German bonds.

That action helped boost long-term capital inflows to Germany to DM 11.1bn in the last quarter of 1984, partly compensating for the DM 15.9bn which Germans sent abroad in the same period.

It would be wrong to say the increased outflow was simply a result of a flight of funds to higher interest rates in the U.S. Earlier in 1984

dollar interest rates had been higher still, but the outflows of capital from Germany were not as marked.

It is clear that during the autumn some investors who had previously been confident of a strengthening D-Mark compensating for low German interest rates - concluded that such a boost was not in the offing after all.

The resulting outflows weakened the D-Mark not just against the dollar but against other EMS currencies.

Against that background it is also clear why the Bundesbank is not in a tearing hurry to liberalise the West German capital markets.

The central bank wants to see more open markets in the long run, and a debate is in progress about what steps might be taken. Last year's abolition of "coupon tax" encouraged capital inflows to Germany, but new liberalisation steps might have the reverse effect. As long as the capital account is so deeply in the red that is a move the Germans can ill afford.

## Stauffer Chemical agrees to \$1.25bn takeover

By Paul Taylor in New York

CHESEBROUGH-POND'S, the diversified U.S. manufacturing group, yesterday agreed to acquire Stauffer Chemical, the industrial and special chemicals group, in a deal that the two companies valued at \$1.25bn.

The acquisition, through a \$28-share cash tender offer, was unanimously approved by both boards and appears to end speculation about the future of Stauffer, whose earnings have plunged in recent years.

Under the terms of the deal, which is subject to acceptance by holders of at least 50 per cent of Stauffer's 43.5m outstanding shares, ChaseBrough-Pond's has been granted an option to purchase about 8m newly-issued Stauffer shares.

The merger announcement came yesterday after the two companies requested a halt in trading their stocks, adding to speculation on Wall Street which at one stage had focused on the possibility of a European buyer for Stauffer.

In off-hour trading, Stauffer's stock advanced to \$27½ after the merger announcement, having been suspended at \$21½, while ChaseBrough-Pond's shares were changing hands at around \$38, down from \$37½ ahead of the suspension. The tender offer price represents a premium over Stauffer's book value of about \$2 a share and is broadly in line with market expectations.

If completed, the deal will create a new conglomerate with annual sales of about \$3.3bn.

Stauffer, which reported a net profit of \$25m on sales of \$1.5bn in its fiscal year ending September 30, has recently been struggling to regain its earnings momentum, having seen profits fall from a peak of \$150m in 1981.

Recently the Westport, Connecticut-based company - which last month reported a \$32m loss for its fiscal first quarter, has suffered from declining domestic and international pesticide sales and delays in finalising a big sales contract with the Soviet Union.

The merger represents a further major diversification for ChaseBrough-Pond's, which manufactures a wide variety of products ranging from Vaseline to spaghetti sauce and children's clothing to hospital supplies. Last year the company, which is also based in Connecticut, acquired Polymer, a plastics producer, from Mr Carl Icahn, the Wall Street investor.

In 1983 ChaseBrough-Pond's reported net earnings of \$127.8m on sales of \$1.7bn. Wall Street is expecting the company to report 1984 net earnings of about \$125m on sales of \$1.8bn.

## Deadlock in EEC entry talks

Continued from Page 1

Mr Moran said his Government was prepared to wait to join the Community if necessary to obtain the right terms.

There is a limit to the concessions Spain can make to enter the Community, he said. "The points of difference are formidable." Brussels officials warned that the details must be resolved by the heads of government summit next month if the planned enlargement date of next January 1, is to be kept.

That is also the date before which Herr Genscher refuses to agree on an increase in the contribution rate for member states, despite a forecast budget shortfall, including the British rebate, of more than Ecu 3bn in 1985.

Herr Genscher said the only acceptable plan was for a once-only inter-governmental agreement to finance the spending gap, divided into two parts - one for the actual budget shortfall, and one for the British rebate.

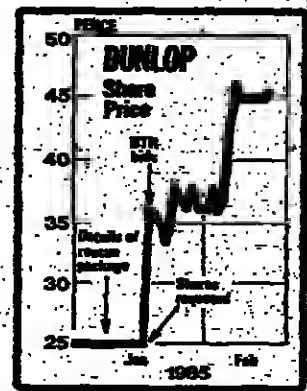
Mr Leo Tindemans, the Belgian Foreign Minister, gave a warning, however, that it might prove impossible to get the British part of the deal approved by the Belgian parliament, a concern shared by some other delegations.

The alternative Italian proposal does not require the British rebate payment to be directly approved by parliament, except as part of an overall decision to increase payments into the EEC budget from 1986.

Mr Malcolm Rifkind, British Minister of State at the Foreign Office, said the commitment of the Ten to the payment of the British rebate was not in question, but only the method of payment.

THE LEX COLUMN

## Italian job for Acorn



It would be hard to think of a more logical rescuer of Acorn Computer than Olivetti. Even if the Italian company's top management has recently allowed its attention to wander from office electronics into the problems of the spaghetti industry, the chance to pick up effective control of Acorn for about £15m must have seemed far too good to miss.

The simplest way for Olivetti to buy just under 50 per cent of Acorn would be for Acorn to issue Olivetti with the remainder of its authorised capital - about 88m shares at something like 17p per share.

This would enable Olivetti to plug the sort of working capital gap that Acorn appears to have been troubled by - although it is hard to be certain about that, given the success of Acorn's financial advisers, Clove Brothers, in living up to their name by keeping details of the company's problems under cover.

At first sight the position of Acorn shareholders may seem unenviable, since the apparent price does not pretend to estimate the company's long-term value as a soundly-financed satellite of Olivetti, but dilution is clearly preferable to liquidation, and Olivetti has a long string of holdings in small technology enterprises to show that life in its orbit can be tolerable for companies quite similar to Acorn.

If Acorn's forthcoming business products are up to scratch, the benefit of Olivetti's marketing style and distributive muscle could be very marked. If not, Olivetti's investment would be doubly underpinned by the cash flow from the remaining years of the BBC contract - once stocks of the Electron have been fully discharged.

BTR/Dunlop

Scarcely a day goes by without a new - and generally unwelcome - twist being introduced to the BTR/Dunlop takeover story. Yesterday it was Dunlop's turn to issue a statement, the most significant element of which was a promise to revise last month's reconstruction proposals.

Under the fresh terms it looks as if Dunlop shareholders will be offered all the new equity at a higher price, with the banks and institutions standing by as joint underwriters.

This is an attractive idea in principle, since it ensures that the deci-

most interest rates did not encourage belief that Olivetti would reach its magic level of 100 per cent equity by the end of 1985.

Last year's audacious takeover of the CUB brewery business, which also happened to be Olivetti's 50 per cent parent, left the exhausted group in a hole even if it brought considerable tax advantages and realisable assets. Not least stood at 2.5 times shareholders' funds at the end of the year.

Although AS140m was raised in the six months to December, the cost of assets appears to be rising more slowly than planned, even with the sale of the Edison plant in the Edison gold mine, which the group could have, possibly, brought in interest payments below AS140m in the second half.

It is this that has led to Olivetti's Australian settlement for a company which has shown tremendous growth. With Australian industrial shares at a peak, Olivetti's equity is trading on a multiple of under three times "prospective" earnings. It seems that the financial community would prefer Mr John Elliott to sit on his hands and get his balance sheet in order before reaching out further into trading and financial services in the Pacific.

The amount of capital required has apparently not changed. It is simply that fewer shares will now be distributed at a higher price.

This, too, is inconsistent with Dunlop's earlier insistence that 14p was the appropriate price at which to issue new equity. The fact that BTR is now bidding should not make the original figure any more or less appropriate. The market price, after all, is reflecting assumptions about Dunlop's value to BTR, not to its existing shareholders.

Dunlop could only justify a higher price for its new equity by reference to fresh information on earnings or asset values, but since all such information is being withheld, for what look like tactical reasons, yesterday's vague statement can only be interpreted as plain coyness on Dunlop's part. In this takeover battle cussedness is nothing new.

Elders IXL

Elders IXL chose a bad time to announce its interim results. On a day when the Australian dollar gained a full quotation on the foreign exchanges' hit lists, Elders' borrowings of AS\$1m weighed more heavily than its 23 per cent increase in net income.

Elders took the precaution of proclaiming that drawings on last October's \$500m Euronote - were hedged in Australian dollar terms, but yesterday's anxieties about do-

ing in the building bond market readily admit that the pricing of these domestic sterling issues for non-UK borrowers remains as much a matter of art as of science. Theoretically, managers pick on a representative gilt-edged stock - generally the 13½ of 1984-S - and indicate a spread by reference to its success of an issue none the less, depends heavily on finding out what sort of stock the lending institutions are short of.

Since these market opportunities tend to luck, at somewhat larger multiples than the reference gilt would suggest, there is probably a place for another measure of the appropriate yield for new buildings. Since the market has now quite a reasonable population of issues, in aggregate worth £2bn or so, it may be worth trying to price bulldogs against each other. That is what Greenwell's new building index aims to achieve, and despite the wide spectrum of credit risks included in it - ranging from Premier to the European Investment Bank - it may well provide a useful benchmark.

Bulldog index

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## Olivetti buys stake in Acorn

Continued from Page 1

record of taking minority stakes in fast-growing and innovative high technology companies. The Italian group has investments in about 30 companies, mainly in the U.S., and more recently it has been investing in European and Japanese concerns.

Olivetti is 25 per cent owned by American Telephone and Telegraph, the U.S. telecommunications group. The Acorn deal is the second major investment in the past fortnight for Sig Carlo de Benedetti, Olivetti's chairman. He recently bought a majority control in Buitoni, the troubled pasta and chocolates group, through his family holding company.

Olivetti's main interest in Acorn is thought to be in its large and well-regarded research and development team.

Olivetti's main high technology investment\*

Company	Business	Holding (%)
Decomel (U.S.)	bank automation	46.2
Syntrex (U.S.)	word processing	18.7
Phelmat (U.S.)	optical disc	12.1
Stratex (U.S.)	data-orient comp	10.1
Linear Tech (U.S.)	linear circuits	5.9
Dico (Japan)	flat picture displays	20.0
Sphynx (UK)	software	25.0
TADS (UK)	software	32.0
Editorica (Italy)	software	n/a

\* Olivetti has a minority holding in about 30 high companies, mainly in the U.S.

## UK Government and coal board seek formula for strike talks

By John Lloyd, Industrial Editor, in London

TOP LEVEL talks were taking place in London late last night in an effort to agree as a crucial compromise in the wording of National Coal Board (NCB) proposals to end the 50-week-old UK pit strike.

Mr Peter Walker, Energy Secretary, was meeting senior NCB officials and Mr Norman Willis, general secretary of the Trades Union Congress (TUC).

Mr Walker believes that the NCB should amend the wording in its document to allow it and the mining unions a timetable in which to negotiate modifications to the colliery review procedure - the mechanism under which pits are closed and which goes to the root of the strike.

The present wording says that pits will go through existing procedures until a new one is agreed.

An opponent of Mr Walker's line is Mr Ian MacGregor, the NCB chairman who returned to the UK yesterday after visiting his wife who is ill in the U.S.

His initial view was that the NCB's proposals must stand, but he later conceded that a four-week period might be allowed after the present dispute ends in which a new procedure could be agreed.

Mr Walker met Mr MacGregor for three hours last night then called in the TUC for further talks at 10.30pm. No statement was issued after these talks.

Seven senior TUC leaders who have been monitoring the dispute, yesterday met Mrs Margaret Thatcher, the Prime Minister, and



Mr Peter Walker

discussed ways to bring it to an end.

The talks marked the first contact between Mrs Thatcher and the TUC since the clash a year ago between the Government and unions over the ban on union membership at the communications centre at Cheltenham, Gloucestershire.

Yesterday's meeting pointed towards an improved relationship between the Government and the unions once the strike is settled.

The coal board's document, if cleared by the TUC seven, will go to the NCB executive which meets in London today. If agreed by the executive as a basis for negotiations - although it will be made clear that it is a non-negotiable, draft agree-

ment - a national delegate conference will be asked to endorse the executive's decision.

It is thought possible, however, that Mr Arthur Scargill, the NUM president, who this week made clear his differences with the rest of the executive on the need to offer compromises to the NCB, will also oppose further concessions and may seek to sway delegates in his direction. In the past the delegate conference has been a militant body.

After the meeting with Mrs Thatcher, the TUC leaders said they believed her attitude contrasted with her coyness or even hostility at previous meetings. Mrs Thatcher was careful to express her thanks to Mr Willis and his colleagues for their efforts in trying to end the dispute.

The precise message they took from the meeting was that the Prime Minister would support efforts to modify the NCB's proposals to make them acceptable at least to Nacods, the pit supervisors' union, and if possible to the majority on the NCB executive as well.

Optimism was high among senior TUC leaders last night, that talks could be under way in the next few days - although it was conceded that many barriers remained.

The NCB said last night that 376 "new faces" returned to work yesterday, one less than last Tuesday.

German snub for Scargill, Page 11

## U.S. Bhopal suit urged

Continued from Page 1

The investigators claim the measures taken by Union Carbide to check gas leaks were highly inadequate



## SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Wednesday February 20 1985

Fine British Clothes

centaur  
ELEGANTLY STYLED.March  
Concrete Pipes

## Khoo steps up bid for Wheelock Marden

By David Dochwell  
in Hong Kong

THE CONTEST for control of Wheelock Marden, the Hong Kong trading group, intensified yesterday when Singapore-based financier Tan Sri Khoo Teck Piat made an improved cash offer, valuing the company at just under HK\$2.37bn (\$276m).

Using Falvyn, his Hong Kong-based shell company, Tan Sri Khoo has offered HK\$7.00 for Wheelock's "A" shares, and 70 cents for its "B" shares.

Wheelock, founded in Shanghai in 1932, is the weakest of Hong Kong's old-established trading companies. In recent years, its main interests have been in property and shipping.

A decade-long recession in the world shipping market, coupled with a property crash in Hong Kong two years ago, have effectively crippled the company, making it one of the territory's most vulnerable takeover targets.

The new bid, announced 10 minutes before the end of stock market trading in Hong Kong ahead of a five-day break for Chinese New Year festivities, is a 6 per cent improvement on a weekend offer of HK\$6.80 and 80 per cent from Sir Y. K. Pao's Hong Kong Kowloon Wharf and Godown Company.

It compares with Falvyn's opening salvo last Thursday of HK\$6.00 per "A" share, and 80 cents per "B" share.

Sir Y.K. has admitted to controlling shares amounting to 34 per cent of the voting rights in Wheelock, while N.M. Rothschild, financial advisers to Tan Sri Khoo, have declared an interest of 24 per cent. A further 15 per cent is thought to be locked into Wheelock subsidiaries, particularly Allied Investors.

East Asia Warburg, acting as financial adviser to the Wheelock board, yesterday called on shareholders not to sell out too early.

Background, Page 22

## Phibro-Salomon in loss after oil stake write-off

BY PAUL TAYLOR IN NEW YORK

PHIBRO-SALOMON, the New York-based commodities and investment banking group, suffered lower operating earnings in both the final quarter and full year, resulting in a fourth-quarter net loss and sharply reduced full-year net earnings.

The slump in net profits, which came despite record earnings last year from Salomon Brothers, the Wall Street firm, mainly reflects special charges related to a write-off of the group's Beaufort Sea oil interests and the reorganisation of Philipp Brothers' non-oil commodity activities, together with reduced earnings from commodities trading.

In the final quarter, the group, which has been undergoing a reorganisation after the resignation last October of Mr David Tendler, chief executive of Philipp Brothers and chairman of Phibro-Salomon's executive committee, reported operating net income of \$94m or 85 cents a

share, compared with \$128m or 91 cents a share in the 1983 quarter.

However, after special charges of \$24m (\$406m or \$1.55 a share before tax benefits) - including the write-off of the group's entire \$307m investment in the Beaufort Sea - the group reported a net loss of \$130m or 90 cents a share in the final quarter. That compares with net earnings of \$122m or 86 cents a share in the 1983 period after special charges totalling \$7m or \$36m before tax benefits. Revenues in the final quarter fell by 8.3 per cent to \$7.9bn from \$8.6bn.

For the full year, Phibro-Salomon reported net operating earnings of \$438m or \$3.08 a share compared with \$477m or \$4.30 a share. After special charges, net income fell to \$212m or \$1.48 a share compared with \$470m or \$3.35 in 1983 on revenues that fell to \$28.9bn from \$29.7bn.

Mr John Guttfreund, chairman

and chief executive, said the Salomon Brothers unit sustained its momentum and achieved record results in 1984 while the profitability of many of Philipp Brothers' commodities businesses declined because of a difficult worldwide economic environment.

Last year Salomon Brothers earned \$557m before taxes, compared to \$463m in 1983, while Philipp Brothers' pre-tax profits totalled \$258m before \$83m in special charges, compared with \$347m in 1983.

Mr Guttfreund said, "The special charges in connection with the Beaufort Sea write-off and the Philipp Brothers reorganisation represent an investment in the future in the sense that it allows the company to achieve cost savings and to apply capital previously tied up in non-productive assets to other areas of our business that offer greater returns."

## Abitibi-Price profits up sharply in year

BY BERNARD SIMON IN TORONTO

ABITIBI-PRICE of Canada, the world's largest newsprint producer, almost doubled net earnings last year to C\$70.1m (U.S.\$52.1m) or C\$2.97 a share, from C\$38.0m, or C\$1.44 a share. The 1984 figures include an extraordinary charge of C\$2.2m, reflecting losses from the sale of two plants.

Sales rose by 20 per cent last year to C\$2.1bn and operating income more than doubled from C\$42.4m to C\$110.9m. Tax provisions rose sharply from less than C\$1m to C\$30.2m.

Mr Robert Gimlin, chairman, ascribed the sharp improvement in earnings to increased sales volumes of newsprint, improved contribu-

tions from the group's fine and groundwood papers divisions and a curtailment of cost increases. The weaker Canadian dollar improved returns on products sold in U.S. dollars.

Mr Gimlin said that sales volumes were likely to rise further this year. Profits would be boosted by recent acquisitions and plant modernisation.

Abitibi plans to raise newsprint prices by 1.5 per cent in U.S. dollar terms in April.

The declining competitiveness of Canadian newsprint producers in recent years has prompted Abitibi to expand into "non-traditional" areas.

## Advance for Firestone in first quarter

By Our Financial Staff

FIRESTONE Tire and Rubber, the second largest U.S. tyre-maker, has started its current fiscal year on a brighter note with first-quarter earnings up from \$11m to \$17m despite a decline in sales from \$636m to \$603m. Earnings per share amounted to 39 cents, against 23 cents.

The previous year's first-quarter results excluded income of \$4m or 9 cents a share from discontinued operations and extraordinary credits of \$8m or 12 cents a share.

In December, the group disclosed a drop in fourth-quarter net earnings from continuing operations from \$23m or 46 cents a share to \$12m or 26 cents.

## Buy-out plan for National Can

By Terry Dodsworth in New York

NATIONAL CAN, the third largest U.S. packaging group, has launched a \$216m buy-out plan for just over 50 per cent of the company using a newly created Employee Stock Ownership Plan (ESOP).

The move follows similar usage of an ESOP in the controversial battle for control of Phillips Petroleum, the large Oklahoma-based oil group. Phillips is trying to avoid a hostile takeover by using an employee trust fund to acquire a controlling block of the company's shares.

In National Can's case, the decision to employ an ESOP has come only after the collapse of a bid from NVF, a company run by Mr Victor Posner, the Miami investor.

NVF had been proposing a buy-out involving some National Can directors at \$40 a share, but the proposal fell through this month when Mr Posner failed to raise the finance for the offer. National Can said yesterday that it was now suing the financier in the Delaware courts alleging violations of federal securities laws and threatened breaches of fiduciary duties.

The offer from the company's ESOP is also priced at \$40 a share and is designed, the company says, to give stockholders the chance to receive the same amount of cash as would have been available from the NVF bid. A group of banks led by the First National Bank of Chicago is to provide \$480m to fund the takeover, while reducing debt and providing additional working capital.

The company added that the ESOP offer was not meant to deter a third party bid at a price in excess of \$40 a share.

Separately, National Can announced its 1984 results yesterday, showing a sharp increase in earnings from \$22m, or \$2.13 a share, to \$43m, or \$4.25 a share. Sales for the year rose to \$1.9bn from \$1.6bn.

## Intel to lay off 900 and slow down output

BY LOUISE KEOH IN SAN FRANCISCO

INTEL, the Silicon Valley semiconductor manufacturer, will lay off 900 U.S. workers this week, closing two small plants in California and cutting the workforce at operations in Oregon and Arizona. The company will also put two of its main chip production plants on a four-day work week for 15 weeks.

The lay-offs, which represent about 3.5 per cent of the workforce, are the first at Intel since 1974. "For the past 10 years we have been able to avoid lay-offs when we realigned operations because we were able to place excess people into other operations," said Dr Gordon Moore, Intel chairman.

"Given the state of our business at present, however, there is no prospect of absorbing 900 more people in a reasonable period of time."

In the past, Intel has gone to extreme lengths to avoid lay-offs. In 1981-82 the company asked its pro-

fessional staff to work extra hours without pay to accelerate the company's product development programmes. Then in 1983 Intel instituted pay cuts.

Now circumstances are more severe, said Dr Moore. Intel's move to cut production in its wafer fabrication plants reflects a more pessimistic view of the semiconductor market than most analysts have taken. Recently, industry leaders have predicted a strong improvement in sales for the second half of 1985.

"There has been a lot of wishful thinking on how soon the turn-up was going to take place."

Like other U.S. chip makers, Intel is suffering from a protracted slump in orders. Already, Texas Instruments and Zilog have reduced their workforces and National Semiconductor is in the middle of a two-week shutdown.

Intel operations affected by the

lay-offs include the company's systems manufacturing division, which makes microcomputers. Plants to be closed are a chip assembly plant and a small military chip testing operation. Intel had planned to open a highly automated assembly and test plant in Arizona in the second half of this year. Those plans have now been delayed.

Intel is 22 per cent owned by IBM. Ironically, the success of IBM's latest personal computer has much to do with Intel's problems. The IBM PC AT, which uses one of Intel's latest microprocessor chips, has sent a shock wave through the industry, Dr Moore said recently. He explained that high-volume orders for Intel's standard 8088 microprocessor had slowed down, while orders for the new chip were only slowly creeping up. Intel's own systems sales compete with those of IBM's personal computers.

## Deere falls back into loss

BY WILLIAM HALL IN NEW YORK

DEERE, the biggest manufacturer of farm equipment in the world, has plunged back into the red in its first quarter. It also warned that it expected operating results to remain under "considerable pressure" because of the depression in the farm business.

In the three months to January 31, it lost \$28.2m, compared with a net profit of \$2m in the same period last year. Sales in the latest three months fell 14 per cent to \$763m.

The company had given a warning earlier this month that it would report a first-quarter loss. It said that in addition to the usual seasonally low volume, operating results were further depressed by low demand and the cost of continuing sales incentive programmes.

A 51-day suspension of opera-

tions at the large Illinois combine harvester plant and continuing low production of tractors, both aimed at reducing dealers' inventories, contributed to low sales and production.

Deere said its results for the latest quarter and the same period last year benefitted from the planned reduction of inventories, valued on a last-in-first-out basis.

## Novo plans insulin plant in Canada

BY OUR TORONTO CORRESPONDENT

NOVO INDUSTRIAL, the Danish insulin manufacturer, is to build a plant near Toronto with sufficient capacity to supply the entire Canadian market, with surplus production available for export.

The company has bought a 19-acre site in the dormitory town of

Brampton. Dr John Clement, general manager of Novo's Canadian subsidiary, said the site would be developed in several phases at a cost of more than C\$10m (\$7.5m).

Novo, the world's second largest insulin supplier, at present ac-

counts for the major share of the Canadian insulin market and about a quarter of total U.S. sales. There are about 22m insulin-dependent diabetics in the U.S. and Canada, each requiring roughly one vial of the drug a month.

Novo has no production facilities in the U.S. at present.

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20th February 1985

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February 1985

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Amsterdam.  
15th February 1985.

**E&W Ernst & Whinney**  
Accountants, Advisers, Consultants

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## INTERNATIONAL COMPANIES and FINANCE

Rupert Cornwell reports on a crisis for Germany's myriad of co-operative banks  
**Hammer scandal signals banking shake-up**

THE TOWN of Hamm, just beyond the north-eastern edge of the Ruhr, is scarcely a beacon on the map of West Germany, but in the country's financial world it has of late achieved a quite exceptional, if dubious, luminosity.

The town's leading co-operative bank, Hammer Bank Sparda, has just been the object of the largest ever rescue operation in the history of the movement in Germany, while its erstwhile chief executive, Herr Paul Schulte, is at present in Bochum prison helping, as they say, with inquiries into just how losses of DM 495m (\$150m) mounted in a few years.

Nor might that be all. The ascertained deficit of DM 495m is being covered out of the special bail-out fund of BVR, the co-operative bank federation. But a further portfolio of DM 600m of "grey" loans have been handed over to a separate trustee and portfolio management company.

Months of careful scrutiny by BVR have revealed that only some DM 500m little more than a third of the total business of Hammer is completely sound. All of which might elicit some admiration that the affair—which in relative terms is hardly better than the lurid collapse of the private Schroeder's (SME) bank—has been handled with so little fuss. Nor would that admiration be entirely misplaced.

The plight of Hammer Bank has been skilfully fed to the world in gradually increasing doses. When word first emerged last summer, the potential losses were put at only DM 100m. A preliminary audit lifted that total to nearly DM 150m, to be eclipsed a few months later by the DM 300m estimate of a wider investigation.

But by the time Herr Bernhard Schramm, the chairman of BVR, went public with the unvarnished truth a few days ago, it was, in one sense, the end rather than the beginning of the story.

His association's members had agreed to meet the deficit, primarily out of their existing contingency fund, proof that even the largest skeletons could be taken out of the cupboard and decently laid to rest.

A slumped down Hammer Bank, which might have business of only DM 300m, would subsequently be merged with another local co-operative bank. Herr Schramm's boast that "no co-operative bank has ever gone bust since the Second World War, and no depositor ever loses his money" would be vindicated. Slightly less reassuring, however, are the reasons why the debacle happened in the first place.

Certainly, the case, to put it mildly, has been atypical. In theory West German co-operative banks, of which there are more than 3,700, can do business over the entire federal territory, but in practice they



Bernhard Schramm, "no co-op bank has ever gone bust"

operate very locally, the expression of the intense lingering regionalism of West Germany, their clients and members operate very locally. The ex-her-owners are drawn mainly from the self-employed and small businessmen of a particular town.

This identity with the local community has given the co-operative banks an air of provincial reliability. At the same time the often underrated importance of little companies to the national economy has seen their share of total bank business grow from under 8 per cent in 1970 to some 12 per cent today. The very spread of their loans, and therefore risk, was another guarantee of stability.

By all accounts the quiet life was not for Herr Schulte. He sought business for the bank far outside the Ruhr, as far indeed as Lanzarote, in the Canary Islands. Between 1981 and 1983 Hammer's loan portfolio doubled. Far from being scattered far and wide, 75 per cent of it was directed to just 444 customers. By the end just 0.5 per cent of Hammer's members accounted for 90 per cent of its assets.

Why was not the game up years earlier? Signs of trouble had been around for several years, but Herr Schulte seems to have exploited every inch of room that a legalistic, rule-bound bank system gave him. Probably too, local pride in the spectacular growth of the bank helped lay fears to rest. For when Hammer was finally exposed it was the seventh largest of all co-operatives, in a field where the average total loan portfolio of a bank is under DM 80m.

According to Herr Schramm, the final years were a permanent battle between Schulte on the one hand and the auditors, the federal supervisory authorities and BVR on the other. He managed to stay afloat, Herr Schramm has publicly declared, only with the help of an army of lawyers, using the courts if necessary to repel hostile intruders.

The only problem with this explanation is that Hammer might be the largest, but is by no means the first case of its kind. Only last August another

co-operative, Volksbank Oberhausen, had to be bailed out for a short-lived record sum of DM 144m. Its troubles were not dissimilar from those of Hammer—except that it was ill-judged property speculation in the holiday island of Sylt, in the North Sea, not quite as far as the Canaries, which caused the trouble. Previous years have seen other, though less serious, incidents.

Herr Schramm claims that largely thanks to the alacrity with which it has been cleared up, the Hammer affair has done no real damage. But it has helped speed up a reform of the statute governing co-operative banks, which has been 18 months in the making.

The new rules should be ready by mid-1985, and have two goals. The first is to stiffen the powers of the central confederation by giving it earlier and fuller information on the affairs of its members. The second is that BVR should be able to act on that information.

In all likelihood, the federation will be empowered, after suitable warning, to drop an errant co-operative from the guarantee support mechanism, now more than 50 years old. Had such provisions existed already, an abuse of the system like Hammer probably could not have happened.

Herr Schramm himself trusts the very threat will be enough. "No-one has ever been cut before. In future we will be able to take this sanction, but I hope we'll never have to."

**Handelsbanken earnings growth slows**

By David Brown in Stockholm

SVENSKA Handelsbanken, one of Sweden's leading commercial banks, reports a marginal improvement in 1984 results in contrast to the strong performance of a year earlier.

Earnings in Swedish banks have come under pressure from rapidly-growing credit losses and the restrictive monetary policy being pursued by the central bank.

Handelsbanken's operating profits rose 2 per cent to SKr 1,770m (\$190m) and operating margins narrowed from 23 per cent to 20.1 per cent.

Lending losses climbed by 69.5 per cent to SKr 461m due largely to the bankruptcy of the Salsminde Shipping Group and "failures" among small companies.

Net profits after "adjustments" and estimated tax have been fixed at SKr 345m, up 5 per cent. The dividend remains at SKr 7.50 per share, in line with government dividend curbs.

● SDS, the savings bank which is Denmark's fourth largest bank, reports an increase in earnings before depreciation and provisions in 1984 from DKr 490m to DKr 590m (\$50m).

However, pre-tax profits fell from DKr 1,770m to DKr 1,330m and net profits from DKr 1,060m to DKr 99m, reflecting a steep decline in the value of the bond and share portfolio.

The bank's balance sheet total increased from DKr 42.9bn to DKr 50.5bn.

**U.S. operations boost in St. Gobain**

By David Housego in Paris

SAINT GOBAIN, the diversified French glass and engineering group, yesterday reported sharply increased profits on its U.S. operations last year but losses on its French and West German activities.

Overall the group announced a 25 per cent increase in net consolidated earnings (excluding minority interests) to FFf 500m (\$49.6m) or somewhat below the FFf 600m that Mr Roger Fauroux, the chairman, had forecast in December.

Operating profits almost doubled, however, to FFf 2.2bn, and consolidated profits after tax and exceptional factors (but before deduction for minority interests) rose by 34 per cent

to about FFf 1.1bn. Group turnover calculated on a comparable basis to 1983 rose by 6 per cent to FFf 60.4bn.

Exceptional factors included last year about FFf 1bn in restructuring costs involving a more substantial shedding of labour than in 1983. The 1984 balance sheet also includes exceptional losses as a result of a large upward revision of the deficit incurred by Societe Generale d'Entreprise Sainrapt et Brice (SGE-SB), the construction and engineering group.

After purchasing a 25 per cent stake in SGE-SB from Compagnie Generale de l'Electricite, the nationalised electronics

conglomerate, in 1983, Saint Gobain later discovered that CGE had considerably underestimated SGE-SB's losses on the basis of the international accounting principles applied by Saint-Gobain.

Of the FFf 1.1bn deficit incurred by SGE-SB last year, Saint-Gobain attributes FFf 780m to losses incurred before December 31, 1983, if Saint Gobain's accounting practices had been applied.

The remaining FFf 320m involves losses incurred in 1984. Saint Gobain has consolidated 25 per cent of the total losses.

Capital investment by Saint-Gobain rose by 40 per cent last year to FFf 3.5bn.

**Sharp rise in profits at Alitalia**

By James Buxton in Rome

ALITALIA, the Italian state airline, says pre-tax profits for 1984 are likely to be more than L2,200m (\$33.5m), a sharp rise from the L240m of 1983.

The airline said consolidated sales rose by 17 per cent to L3,440bn and its traffic rose by 10 per cent, compared with an eight per cent rise in world traffic.

Alitalia's load factor was 63.4 per cent, some 2.5 percentage points higher than in 1983, and the highest level reached in 30 years. But the airline's punctuality factor fell sharply from 63.6 per cent in 1983 to 73.5 per cent in 1984, as a result of strikes in the Italian air transport sector.

From 1979 to 1983 the airline made an operating loss. From 1981 onwards, however, this was offset by a small profit at both pre-tax and net levels thanks mainly to profits on the sale of aircraft. In 1983 Alitalia made a net profit of L17.3bn, its best result since 1973.

Net results will be presented next month. The company statement did not say whether it made an operating profit in 1984. The pre-tax profit estimate was arrived at after taking into account financial charges and the adverse effects of the rise in the dollar against the Lira.

**Dubai Bank faces board changes**

By Angela Dixon in Abu Dhabi

THE CENTRAL bank of the UAE has issued a statement to say that changes will be made on the board of Dubai Bank. The statement notes that the bank is continuing to operate normally.

It is understood that the Dubai Government wishes to play a greater part in the affairs of the Dubai Bank. Sheikh Mohammed bin Rashid, second son of the ruler, Sheikh Rashid of Dubai, takes a personal interest in the banking affairs of the emirate.

A board meeting to be held later this week is expected to decide on the composition of the new board. The move, the latest in a

series of rapid changes among Dubai's banks, came as a surprise to the local business community. Dubai Bank has a reputation for reliability and conservative banking.

The bank is largely owned by Dubai businessmen. Through their holding company, A. R. E. Galadari, brothers Abdul-Rahim and Abdul-Latif Galadari hold over 50 per cent of the shares. Credit Suisse, Banque de l'Union Europeenne and Wells Fargo hold a combined 20 per cent.

cent share in Abu Dhabi-based Khaleej Commercial Bank.

In November, 1983, the Dubai Government took over a 73 per cent shareholding in Union Bank of the Middle East, whose chairman A. W. Galadari, resigned. His assets were variously divided and A. R. E. Galadari agreed to take on a Singapore property project valued at some \$300m.

Early in 1984, the Minister of State for Finance, Ahmed al-Tajer, became the chairman of the Commercial Bank of Dubai, in place of the existing chairman. In December, 1984, the Emirates National Bank was subsumed into the operations of UBME.

**Dome Petroleum Limited**

and  
Subsidiaries  
have rescheduled obligations of approximately

Cdn \$5,856,400,000

arranged a secured Project Facility of

Cdn \$238,600,000

and arranged a secured Line of Credit of

Cdn \$245,000,000

The undersigned acted as the financial advisor to Dome Petroleum Limited on its debt rescheduling and assisted in the negotiations in connection with these transactions.

**Lehman Brothers**  
Shearson Lehman/American Express Inc.

February 5, 1985

This announcement appears as a matter of record only.

**EPSI**

EMPRESA DE POLIMEROS DE SINES SARL

**\$35,000,000**

**Sale/Sale Back Financing**

Arranged by:

**PaineWebber International**

Provided by:

**C. Itoh & Co., Ltd.**

Showa Leasing Co., Ltd.

Century Leasing System, Inc.

Nippon Enterprise Development Corp.

January 1985

These securities have been sold outside the United States of America and Japan.  
This announcement appears as a matter of record only.

14th February, 1985

**NEW ISSUE****KUBOTA, LTD.**

(Kubota Tekko Kabushiki Kaisha)

**U.S. \$150,000,000**

**10¾ per cent. Guaranteed Notes 1992**

The Notes will be unconditionally and irrevocably guaranteed by

**The Fuji Bank, Limited**

Issue Price 100 per cent.

Nomura International Limited

First Chicago Limited

Fuji International Finance Limited

Arabian General Investment Corporation

Banque Indosuez

Banque Nationale de Paris

Banque Populaire Suisse SA Luxembourg

Barclays Bank Group

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Daiwa Europe Limited

Goldman Sachs International Corp.

Kuwait International Investment Co. s.a.k.

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

Smith Barney, Harris Upham & Co. Incorporated

Sumitomo Finance International

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

14th February, 1985

**NEW ISSUE****NISSHIN STEEL CO., LTD.**

**U.S. \$50,000,000**

**10¾ per cent. Guaranteed Notes Due 1992**

Unconditionally guaranteed as to payment of principal and interest by

**THE SANWA BANK, LIMITED**

Issue Price 100 per cent.

Nomura International Limited  
Morgan Guaranty Ltd

Manufacturers Hanover Limited  
Sanwa International Limited

Banque Paribas Capital Markets  
Bayerische Vereinsbank Aktiengesellschaft  
Commerzbank Aktiengesellschaft  
Hill Samuel & Co. Limited  
LTCB International Limited

Baring Brothers & Co., Limited  
Citicorp Capital Markets Group  
Credit Suisse First Boston Limited  
Kuwait Investment Company (S.A.K.)  
Yamaichi International (Europe) Limited





## IS ICAHN FOR REAL?

Can Carl Icahn really finance his proposed first-step partial tender offer for Phillips? Can he borrow \$4.2 billion?

We don't think so, even though Drexel Burnham says it is "highly confident."

Read his proposal carefully. Icahn admits he will not buy your stock until:

1. He raises the money
2. He eliminates your "Fair Value" Rights by having them redeemed or otherwise
3. He defeats the Recapitalization

We think his conditions cannot be met.

**IF YOU WANT THE BENEFITS OF THE RECAPITALIZATION NOW, VOTE FOR IT NOW!** Phillips Board of Directors has unanimously rejected the Icahn two-tier takeover proposal and believes that the Recapitalization is the best deal for you.

Time is growing short. Please sign, date and mail Phillips **WHITE** proxy card or follow the Datagram procedure outlined below.

If you need further information on voting, including instructions on voting by Toll-Free Datagram, call the Company toll-free at (800) 431-2624. You may also call **D. F. King & Co.** collect, at (212) 269-5550 in New York, (312) 236-5881 in Chicago, (415) 788-1119 in San Francisco, or (213) 215-3860 in Los Angeles.

### TOLL-FREE DATAGRAM VOTING PROCEDURE

Phillips has established the following simple toll-free telephone procedure which, if you are a shareholder of record, you may use to vote your shares:

- Call Western Union toll-free 1-800-325-6000 any time day or night (in Missouri only, dial 1-800-342-6700).
- Tell the Western Union operator to send a pre-paid Datagram to Phillips Petroleum Company, I.D. #F 7014.
- Read the following text of the proxy card:

PHILLIPS PETROLEUM COMPANY  
Bartlesville, Oklahoma 74004

Special Meeting of Stockholders To Be Held Friday, February 22, 1985.  
This Proxy is Solicited by the Board of Directors.

The undersigned hereby appoints Wm. C. Douce, Melvin R. Laird and W. Clarke Wescoe, or any of them, with individual power of substitution, proxies to vote all shares of common stock of Phillips Petroleum Company which the undersigned may be entitled to vote at the special meeting of stockholders to be held in the Adams Building, 4th Street and Keeler Avenue, Bartlesville, Oklahoma, on February 22, 1985, at 10:00 A.M., CST, and at any and all adjournments and postponements thereof as indicated below.

THE BOARD OF DIRECTORS UNANIMOUSLY  
RECOMMENDS A VOTE "FOR" THE PROPOSAL.

☐ FOR ☐ AGAINST ☐ ABSTAIN

1. A proposal to approve a recapitalization as set forth in the Proxy Statement-Prospectus of Phillips Petroleum Company (the "Company") dated January 31, 1985, pursuant to which: (i) the Company's Certificate of Incorporation (the "Certificate") would be amended to reclassify each outstanding share of the Company's common stock, \$1.25 par value (the "Common Shares"),

into .62 of a Common Share, plus one share of a new class of exchangeable preferred stock, \$1.00 par value, of the Company which will be exchanged immediately after issuance for debt securities of the Company; (ii) the Certificate would be amended to increase the number of authorized Common Shares from 200 million to 300 million and to authorize 200 million shares of preferred stock; (iii) the Certificate would be amended to provide for classification of the Board of Directors, elimination of the ability of stockholders to act by written consent and certain related matters; (iv) the current directors of the Company would be classified into three classes numbering six, five and five directors, respectively, with terms ending at the Company's Annual Meetings in 1985, 1986 and 1987, respectively; and (v) the Company would create an Employee Incentive Stock Ownership Plan (the "EISOP") and sell not more than 32 million Common Shares to the EISOP at the market price thereof.

2. In accordance with their best judgment upon all such other matters necessary in connection with the foregoing proposal as may properly come before the Special Meeting or any adjournment or postponement thereof.

This proxy will be voted in accordance with the specification made for the proposal. If no specification is made, this proxy will be voted FOR the proposal.

- Tell the operator how you wish to vote your Phillips shares. Management recommends a vote "FOR" the proposed Recapitalization.
- Give the operator your name and address exactly as they appear on the proxy cards previously sent to you.

**NOTE:** If your shares are registered in "street name" with a brokerage firm or bank, you may not vote your shares by the Datagram procedure. In this case, please telephone the party at the brokerage firm or bank responsible for your account and make arrangements to vote your shares immediately.





# The Phillips Independent Directors Ask You to Vote "FOR" The Recapitalization

This statement has been prepared by the independent, outside directors of Phillips Petroleum Company, comprising over two-thirds of the members of the Phillips board.

We wish to express our unanimous judgment that the Recapitalization recommended by the board to the shareholders, to be voted on February 22nd, is clearly in the best interests of all the shareholders.

- As independent, outside directors, we are required to exercise our best business judgment in evaluating proposals to acquire Phillips. We have a unique position from which to do this. We are neither employees of the Company — nor dependent upon our directors' fees for our standard of living. Therefore, we have no particular bias in making a business judgment on what is the best way to maximize shareholder value for all Phillips shareholders.
- Our assessment of Phillips value is quite different from that being put forth by stock market traders. We believe that the prices at which these people are willing now to buy and sell Phillips shares are based upon short-term, quick-buck considerations.
- Our sole interest is in maximizing shareholder value for all Phillips shareholders.
- We reviewed and evaluated the Mesa proposal and the Icahn proposals announced on February 4, February 8 and February 12 and concluded that none of these proposals met that critical test.
- We do not believe that the Note Purchase Rights Plan that we have adopted is a "poison pill." These "Fair Value" Rights guarantee that our shareholders are treated fairly and equally and cannot be forced to accept less than \$62 in cash for their shares.
- We have had and continue to have an open mind with respect to reviewing and evaluating any offers that would help maximize shareholder value for all Phillips shareholders. We have no reason to oppose, and are not opposed to, any fair offer which would accomplish this. To date, none has been forthcoming.

We believe Phillips is capable of great future financial performance for the shareholders and hence, in our judgment, represents values substantially in excess of current offers. The proposed recapitalization permits all shareholders to share in that future. At the same time, it provides enhanced present value for all shareholders. The recapitalization is an alternative to an ill-timed sale of the Company at this period of uncertainty in the oil business. We urge all shareholders to support the plan.

## The Outside Directors of Phillips Petroleum Company

*George B. Beitzel*

George B. Beitzel,  
Senior Vice President and Director of  
International Business Machines Corporation

*Michael N. Chetkovich*

Michael N. Chetkovich,  
Director of External Affairs, School of  
Business Administration, University of California;  
Formerly managing partner, Deloitte, Haskins and Sells

*James B. Edwards*

James B. Edwards,  
President of the Medical University of South Carolina;  
Former U.S. Secretary of Energy

*Robert F. Froehle*

Robert F. Froehle,  
Chairman of the Board of Directors of The Equitable  
Life Assurance Society of the United States

*E. Douglas Kenna*

E. Douglas Kenna,  
Partner of G. L. Ohrstrom & Company

*Melvin R. Laird*

Melvin R. Laird,  
Senior Counselor for National and International  
Affairs for The Reader's Digest Association, Inc.;  
Former U.S. Congressman and Secretary of Defense

*Carol C. Laise*

Carol C. Laise,  
Retired Director General of the U.S. Foreign  
Service in the State Department

*David B. Meeker*

David B. Meeker,  
Retired Chairman of the Board of Directors of  
Hobart Corporation

*W. Clarke Wescoe*

W. Clarke Wescoe,  
Chairman of the Board of Directors of  
Sterling Drug Inc.

*Dolores D. Wharton*

Dolores D. Wharton,  
President of The Fund for Corporate Interns, Inc.

*Francis M. Wheat*

Francis M. Wheat,  
Senior Partner in the law firm of Gibson,  
Dunn & Crutcher; Former Commissioner,  
U.S. Securities & Exchange Commission

Please sign, date and mail the WHITE proxy card. If you need further information on voting, including instructions on voting by Toll-Free Datagram, call Phillips Toll-Free at 800-431-2624. You may also call D. F. King & Co., collect, at (212) 269-5550 in New York, (312) 236-5881 in Chicago, (415) 788-1119 in San Francisco, or (213) 215-3860 in Los Angeles.







## UK COMPANY NEWS

## All-round rise boosts Cope by 93%

WITH FIRST half pre-tax profits up by some 93 per cent, Cope Allman International is lifting its interim dividend by 93 per cent to 2.7p net. If second half prospects are realised, the final will be raised by a similar percentage.

On the back of an £11.59m rise in turnover to £86.6m profits at £3.28m to £3.04m. Turnover of present businesses rose 25 per cent.

All group activities contributed to the better results with the majority of businesses showing higher turnover and further improvements in productivity and margins.

Packaging companies increased turnover by 25 per cent and operating profits by more than 40 per cent, with North American companies accounting for a major part of the growth.

Engineering companies continued to perform "very well" with increased sales of strip steel in the U.S. more than compensating for downturn in electrical switchgear business.

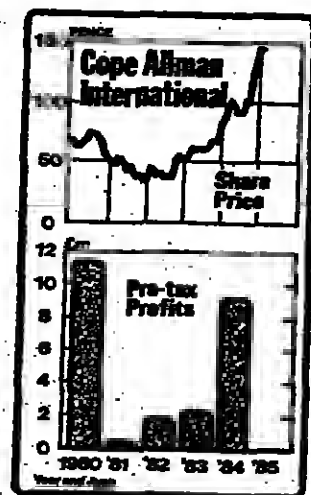
The amusement machine hire companies experienced, and are still experiencing, pressure on rental income, but the manufacturing company showed a major improvement in its results.

Drawings for the opening six months, to December 31, 1984, were contained at approximately the same level as those shown in the last annual accounts and the lower interest charges, together with a reduction in head office costs, contributed more than £500,000 to the improved results.

The directors, headed by Mr Michael Ashcroft, are encouraged by the prospects for the remainder of the year although it is not anticipated that the difference in the level of profitability between the first and second halves will be as large as it has been in recent years.



Mr Michael Ashcroft encouraged by prospects



Cope Allman International

Interest charges for the first six months accounted for £1.54m (£1.64m) and head office costs £455,000 (£782,000).

Tax took £2.77m (£1.36m) and earnings per 5p share emerged at 8.57p (£4.82p). Comparative figures have been restated to reflect more accurately the effective rate of tax for the year as a whole—figures originally published were £720,000 and 6.49p respectively.

The results for the half year were translated at exchange rates ruling at December 31, 1984. Had they been converted at rates ruling a year earlier pre-tax profits would have amounted to £5.93m.

A divisional breakdown of turnover and profits before interest and tax (£7.88m against £4.93m) shows: packaging £55.18m (£44.2m) and £3.93m (£2.85m); amusement machines £16.18m (£15.14m) and £2.51m (£2.04m); and engineering £14.13m (£12.4m) and £2.25m (£1.64m).

(£2.04m). Divested businesses accounted for £1.11m (£5.28m) of turnover and losses of £233,000 (£133,000). Associated companies share of profits totalled £50,000 (£60,000).

Turnover and profits before interest and tax by geographical area shows: UK £46.0m (£42.54m) and £4.78m (£3.08m); Europe £21.78m (£18.73m) and £1m (£890,000); and North America (£15.77m (£13.13m) and £2.09m (£864,000). The rest of (£4.82m) to turnover.

Since the end of the half year the business of Counting House Computer System has been sold to management for a nominal consideration. The estimated loss of £400,000 will be dealt with as an extraordinary item in the annual accounts.

Shareholders were told at last November's annual meeting that trading over the first four months of 1984-85 was ahead of budget which gave confidence for the future. The directors expected

the results for the first six months to show a substantial increase over the corresponding period of the previous year. Pre-tax profits for the 1983-84 year totalled £3.17m and a final dividend of 2.50p was paid.

Mr Ashcroft's Hawley Group and Midlands, an investment vehicle set up by Mr Ashcroft and Dr David Wilkins, together hold some 4.6 per cent of Cope Allman's equity.

## • comment

Cope Allman International shares have quadrupled in the past two years in recognition of the turnaround that chief executive Mr Michael Ashcroft has achieved since arriving in 1982. Yesterday they rose another 7p to a record 152p. Even at this level they seem cheap—the group should make £13.5m profit this year which, on a 43 per cent tax charge, puts the shares on a multiple of just 8. It is time that the market put behind it the memories of the old overweight Cope Allman and looked instead at the way the group is expanding its packaging operations, particularly in North America. Admittedly, the prospects of the engineering and amusement machines businesses are respectively dull and uncertain but the cash generated can be invested elsewhere. Buntal has shown how much can be done in transferring resources from old markets to new. Meanwhile, the City might be a little short-sighted in not seeing the Hawley-Midlands share might be sold in no time in the market; on the other hand the chance that Mr Ashcroft might support a substantial acquisition or merger, perhaps which would make Cope Allman look exciting.

## Second half losses fail to halt E. Jones

DESPITE increased second half losses of £270,000 against £181,000, Ernest Jones (Jewellers) maintained the 51 per cent rate of growth achieved in the opening six months, which takes in the important Christmas trading period.

The year to September 31, 1984, saw taxable profits rise from £464,000 to £702,000, and the directors state that Christmas trading for the current year exceeded target figures and produced a record level of turnover in 1983-84.

For the year as a whole Sir Charles Ball, chairman, says that net property investment income is expected to be higher as a result of residential disposals since the end of the half year. During the half year sales included 198 houses and maisonettes to a single investor.

This significant contribution to trading profits will diminish in future years, he says, as the programme of selling residential property nears completion.

At the end of the last full year, when profits were up from £2.68m to £3.8m, Sir Charles said the company had taken advantage of an improvement in the residential investment market to accelerate sales of maisonettes and houses. This had helped a switch from low yielding residential properties into commercial property which he said would increase further both net rental and net property investment income.

He said the directors intended to sell remaining residential holdings over the next two years.

The interim dividend has been lifted from 2.5p to 3p—in the last full year a final of 4.5p was also paid. First half earnings per share are shown as rising by 4p to 8.5p.

During the half year Standon House, Mansell Street, E1, was let to Sedgewick Group on a 25-year lease, with five yearly reviews, starting on March 1, 1985.

Further property acquisitions included shopping parades at Stratford, SW16, for a total of £341m.

Since the year end and as already announced, Sir Charles says that the company has sold its leasehold interest in the Churchill Hotel to the parent company of the underleasees for £2.25m.

Total income for the six months came to £3.91m (£3.51m) which included net rents of £3.7m (£3.34m), interest receivable of £19,000 (£20,000) and income of £187,000 (£183,000).

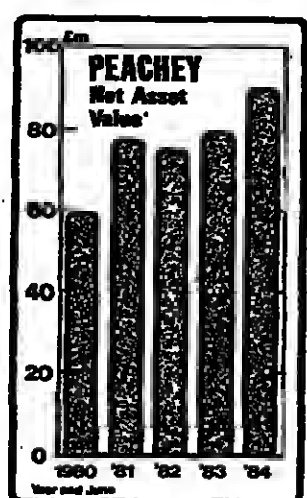
Pre-tax profits were struck after administration expenses of £763,000 (£729,000) and interest payable of £451,000 (£464,000), and also included the profit on trading properties (£1.46m).

Tax took £2.12m (£1.46m).

• comment

Ernest Jones gives little away to back up its bullish statement, except to suggest that the first quarter has got off to a flying start. A record Christmas, it seems, has been followed by trading levels in excess of the previous year's comparable period, which, with margins no worse, suggests that the recovery is on a firmer ground. No doubt the company's recent efforts to market stock more aggressively have improved product presentation has played a part. The current physical expansion programme is also helping to add confidence. In the year just gone two new stores were opened and this is being followed up by another five this year. There is always a lead time before they become profitable, so no great leaps forward can be expected in the short term. At 79p, down 2p, the shares sell on a p/e of 17 and a yield of 7.1 per cent—a rating which looks ahead of events.

## Peachey residential sales accelerate and lift results



Peachey Net Asset Value

THE ACCELERATION in the residential sales programme at Peachey Property Corporation was reflected in increased profits from trading properties of £22.1m against £17,000 at the halfway stage. Pre-tax profits for the six months to December 25, 1984, were lifted from £3.04m to £4.55m.

For the year as a whole Sir Charles Ball, chairman, says that net property investment income is expected to be higher as a result of residential disposals since the end of the half year. During the half year sales included 198 houses and maisonettes to a single investor.

This significant contribution to trading profits will diminish in future years, he says, as the programme of selling residential property nears completion.

At the end of the last full year, when profits were up from £2.68m to £3.8m, Sir Charles said the company had taken advantage of an improvement in the residential investment market to accelerate sales of maisonettes and houses. This had helped a switch from low yielding residential properties into commercial property which he said would increase further both net rental and net property investment income.

He said the directors intended to sell remaining residential holdings over the next two years.

The interim dividend has been lifted from 2.5p to 3p—in the last full year a final of 4.5p was also paid. First half earnings per share are shown as rising by 4p to 8.5p.

During the half year Standon House, Mansell Street, E1, was let to Sedgewick Group on a 25-year lease, with five yearly reviews, starting on March 1, 1985.

Further property acquisitions included shopping parades at Stratford, SW16, for a total of £341m.

Since the year end and as already announced, Sir Charles says that the company has sold its leasehold interest in the Churchill Hotel to the parent company of the underleasees for £2.25m.

Total income for the six months came to £3.91m (£3.51m) which included net rents of £3.7m (£3.34m), interest receivable of £19,000 (£20,000) and income of £187,000 (£183,000).

Pre-tax profits were struck after administration expenses of £763,000 (£729,000) and interest payable of £451,000 (£464,000), and also included the profit on trading properties (£1.46m).

Tax took £2.12m (£1.46m).

• comment

Ernest Jones gives little away to back up its bullish statement, except to suggest that the first quarter has got off to a flying start. A record Christmas, it seems, has been followed by trading levels in excess of the previous year's comparable period, which, with margins no worse, suggests that the recovery is on a firmer ground. No doubt the company's recent efforts to market stock more aggressively have improved product presentation has played a part. The current physical expansion programme is also helping to add confidence. In the year just gone two new stores were opened and this is being followed up by another five this year. There is always a lead time before they become profitable, so no great leaps forward can be expected in the short term. At 79p, down 2p, the shares sell on a p/e of 17 and a yield of 7.1 per cent—a rating which looks ahead of events.

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Peachey's now five-year-old strategy to increase its exposure to commercial property continues apace, with the latest results benefiting from the increased prices being obtained for residential property. The company still has a fair proportion—55m odd—of its portfolio in houses and maisonettes, so the current buoyant market will no doubt encourage it to step up residential sales, making this year a bumper period by a wide margin. These excellent results are prompting most analysts to upgrade their forecasts for the year to around £3.5m which, after tax at about 40 per cent, puts the shares on a prospective p/e of 12.5 which looks somewhat undemanding against the sector. This is supported by strong rental revenue growth from the Carnaby estate and the recent letting of Standon House in Mansell Street. All this, and having just sold up the leasehold interest in the Churchill Hotel, has put the group back on the acquisition trail, particularly for retail premises where the group wants to concentrate. Currently the portfolio is probably worth in the region of 325p a share for a discount of 25 per cent.

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## Addison and Michael Page improve sharply

SHARP RISES in pre-tax profits were reported yesterday by two companies which are on the point of merging to form a large new corporate consultancy—Addison Communications, a public relations group, and Michael Page Partnership, an executive recruitment agency.

Addison, which came to the Unlisted Securities Market last October, reported pre-tax profits for the year to December 31 of £635,000, an increase of 131 per cent over the £575,000 achieved in 1983 and 25 per cent over that forecast at the time of its flotation.

Page reported taxable profits of £1.55m, which compares with a figure of £804,000 for 1983, restated to take account of acquisitions.

The two companies yesterday issued an offer document recommending the merger which they said represented a major opportunity for both to expand and was wholly consistent with the strategic objectives of each. The two groups had similar management philosophies and their services were provided to a comparable range of clients in the corporate and financial sectors.

Addison Page, the new holding company being formed to bid for both businesses, would have a combined list of more than 1,000 clients to which it would offer an enlarged range of consultancy services.

Michael Page, which came to the USM in 1983 and specialises in accountancy, banking and financial appointments, reported turnover last year of £3.09m, against £2.78m in 1983. Operating profits reached £1.24m

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corr. div.	Total last year
Addison	2.5	April 8	0.35	2.8
Michael Page	2.5	April 8	0.35	2.8
Burmater	3	July 1	—	5
Cope Allman	2.7	July 1	—	4.25
Deborah Services	1.21	March 18	1.21	4.55
Ernest Jones	2.5	April 1	2.5	3.9
Moldrum Trust	3	April 10	2.6	4.5
Peachey Property	3	April 29	2.5	7
Thornemore Sec'd	1	April 4	1	3

Dividends shown pence per share net except where otherwise stated.  
• Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.  
§ Unquoted stock.

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(£261,000) and investment and income totalled £110,000 (£43,000). Tax accounted for £65,000 (£295,000).

There was an extraordinary credit of £104,000 from former director of the company who was released from a service agreement. Earnings per share before extraordinary items were 10.4p (5.1p) and dividends per share 8.5p (4.5p).

Addison said the increase in its profit, compared to the flotation forecast, was mainly attributed to a significant increase in new sales in the last quarter of 1984.

Turnover totalled £3.33m (£2.07m) and net interest income was £250,000 (£19,000). Total profit was £1,240,000 (£72,000), leaving an after tax profit of £322,000 (£123,000). Earnings per share totalled 8.1p (£3.3p).

Ernest Jones gave little away to back up its bullish statement, except to suggest that the first quarter has got off to a flying start. A record Christmas, it seems, has been followed by trading levels in excess of the previous year's comparable period, which, with margins no worse, suggests that the recovery is







## FINANCIAL TIMES SURVEY

## Pension Fund Investment

Scheme managers are preparing for battle in an effort to protect swollen pension funds.

## Raiders cluster round honey-pot

By BARRY RILEY, FINANCIAL EDITOR

ENVIOUS EYES are watching Britain's swollen pension funds. Far from being able to relax in the knowledge that pension schemes are in better financial health than ever before, scheme managers are preparing to fight perhaps the biggest political battle that has ever been faced by the UK occupational pensions movement.

First, the remarkable figures which illustrate the recent growth of pension funds. In calendar 1984, the typical fund earned a gross return—income plus capital growth—of some 22 per cent according to the preliminary calculations by stockbrokers Phillips and Drew. This was a very long way ahead of price inflation of 4.8 per cent.

Together with continuing net inflows into the funds, P and D estimates that since returns added well over £20bn to total assets, which stood at £124.5bn at the end of last year. This figure has now doubled within a three-year period.

In fact, the statistics for the first half of the 1980s show an outstanding cumulative performance by the funds, more than wiping out the bitter memory of the 1970s. The average annual rate of return in the five-year period has been 22 per cent.

Meanwhile, growth in prices has averaged only 8.4 per cent a year and has been on a declining trend. Growth in employee earnings, a more relevant yardstick when pension schemes normally link benefits to final salary, has averaged 10.5 per cent (again with a tendency to fall during the five-year period).

Arguably, the recent investment performance has done no more than support the very long-term assumptions made by actuaries in valuing pension schemes. Roughly speaking, these are that taking had decades with good investment returns will work out a percentage point or two above wage inflation (which in turn will be 2 per cent more than price inflation).

Only actuaries think in terms of decades, however. There are plenty of powerful economic groupings with much shorter time horizons and they, like

best, are clustering around the pension fund honey-pot.

Among the potential pension fund raiders are:

• The Chancellor of the Exchequer. It will not have escaped his notice that pension funds earned something like £30bn last year in investment income and capital gains, all of it free of tax.

• Parent companies. Pension fund managers report the first clear signs that contribution rates are being cut back. More companies, too, are seeking to take sizeable lumps out of over-funded schemes. But in the UK this has not reached anything like the scale of so-called "asset reversions" in the U.S. where companies clawed back more than \$1bn in 1984.

All the same, the furniture group Gomme Holdings announced earlier this month that it is planning to recover something approaching £3m from its staff pension fund which on a November 1984 actuarial valuation showed a surplus of £4.1m on assets of £8.4m.

• Predator companies. Pension funds now amount to substantial hidden assets for many British companies, making them more vulnerable to take-over. But the Inland Revenue's Superannuation Funds Office applies strict rules which make straightforward asset-stripping difficult.

• The Labour Party. This is not a short-term threat, and for the time being the Opposition is speaking out in favour of maintaining pension schemes' tax privileges. But, meanwhile, Labour policymakers are devising plans to force the diversion of pension scheme assets into politically motivated investments.

Yet, the most serious threat to the occupational pension funds comes not from the left but the right of the political spectrum. It is still less than two years since the Conservative Party think-tank, the Centre for Policy Studies, began a campaign in favour of personal pensions.

But the challenge has been taken up enthusiastically by Mr Norman Fowler, the Social Services Secretary, and it is expected that a scheme will be included in social security legislation to be introduced in the 1985-86 session of Parliament.

Mr Fowler has assured the occupational pension funds that the new-style personal plans will stand alongside company schemes and are not intended to threaten them. Nevertheless, draft proposals aired in a public discussion paper last summer made it clear that individual employees would have the right to opt out of company schemes, membership of which is at present often a condition of employment.

Naturally, the National Association of Pension Funds (NAPF) regards any such proposals with the deepest suspicion.

The right wing case against the occupational pension schemes is that they encourage collectivism rather than individuality. There is no clear link between the individual scheme member and the multi-billion asset pools. Only if individuals gain responsibility for their own assets will there be the basis for a true people's capitalism.

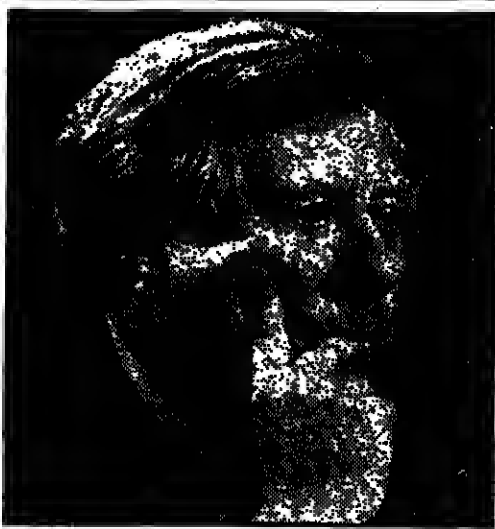
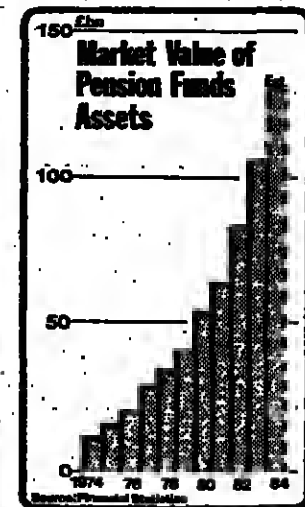
Such ideology does not cut much ice in the City of London, but the big fund managers do not take such an alarmist view as bodies like the NAPF. For the merchant banks and other investment groups a swing towards personal pensions will require considerable shifts in internal structure and external marketing strategy, but there could be compensations. After all, the management fees on personal plans tend to be much higher than on the corporate funds where 1 per cent (0.1 per cent) is the order of the day at the top of the size range.

At any rate, the big merchant banks are busy positioning themselves for potential new opportunities in the individual pensions market. Morgan Grenfell has bought its way

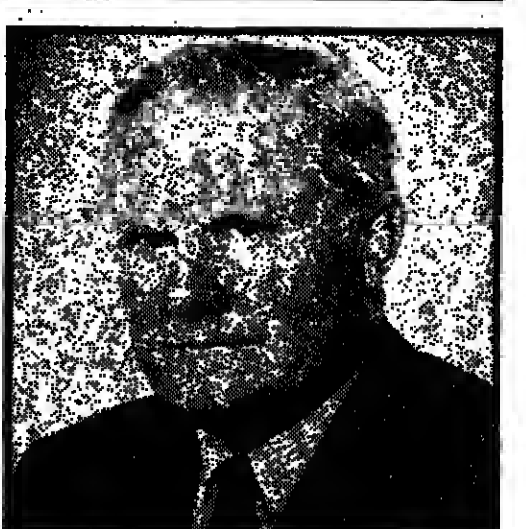
CONTINUED ON NEXT PAGE



LEFT: Mr Norman Fowler, Social Services Secretary, who has enthusiastically campaigned for personal pensions. RIGHT: Mr Nigel Lawson, Chancellor of the Exchequer. It will not have escaped his notice that pension funds earned around £30bn last year in investment income and capital gains, all of it free of tax.



LEFT: Mr Roy Hattersley, Shadow Chancellor. Labour Party policymakers are devising plans to force diversion of pension scheme assets into politically motivated investments. RIGHT: Mr Leslie Gomme, chairman of Gomme Holdings, which is planning to recover some £3m from its staff pension fund.



### IN THIS SURVEY

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• A league table of the UK's top fund managers appears on Page 8

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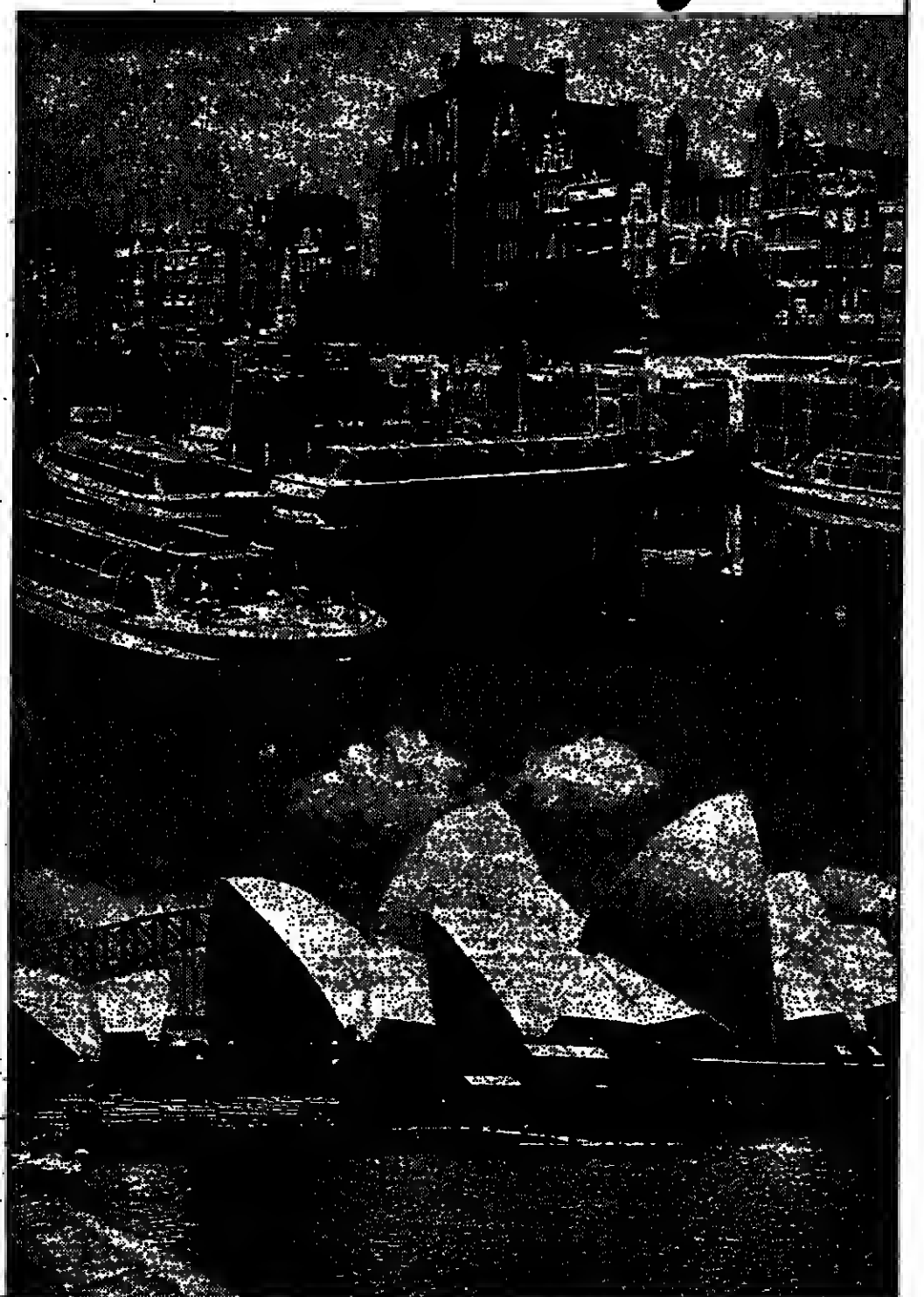
In Amsterdam, over the past ten years we've advised on acquisition and disposal of investment property to the tune of 1 billion florins.

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## Pension Fund Investment 2

### Trade relationship rethink made necessary

#### City Revolution

BARRY RILEY

LAST October Robert Fleming raised its direct investment management charges to pension fund clients by anything from 10 to 60 per cent, explaining that this was the consequence of a change in the way commissions on share deals were being charged to clients' accounts.

Next month the investment management department of J. Henry Schroder Wagg, which like Fleming is in the top three in terms of UK pension funds under management, will move out of the parent merchant bank's Cheapside headquarters and set itself up in separate accommodation a few hundred yards away in Old Jewry.

These apparently unconnected events are just the ripples on the surface which warn of much more fundamental developments to come. The City of London's revolution is under way, and the leading investment houses are now grappling with the implications.

The revolution is centred, of course, on the changes taking place at the Stock Exchange. Ownership of nearly all the major trading firms is passing to banks and other financial institutions, and the system of trading securities in London is being radically altered.

This, together with the opening up of London to international competition, is forcing a rethink of all kinds of trading relationships. Internal rules have to be devised and then enforced by the new integrated securities groups, to avoid the charge that their clients may grow suspicious that conflicts of interest are working against them.

In any case, the Government is planning legislation to modernise the procedures for the introduction of new securities, and although the planned Securities and Investments Board will be primarily concerned with protecting small investors—leaving professional investors like pension funds with a greater res-

possibility to look after themselves—the Government will also be keen to ensure that the City maintains the highest standards at all levels of its operations. Success as an international financial centre will depend upon both high ethical standards and commercial competitiveness.

The council for the Securities Industry, the City's umbrella body which will in due course hand over to the statute-backed SIB, last month produced a lengthy draft code of conduct, on conflicts of interest.

Among the issues it dealt with were the need for higher standards of disclosure, and the limitations on the acceptability of "Chinese Walls," the internal barriers which are intended to prevent price-sensitive information leaking from one part of a financial organisation to another.

Full and fair disclosure of all material facts and interests shall be made to a client, says the code of conduct.

Exactly what this means is far from clear at this stage, but in the case of the pension fund client of a merchant bank many different disclosures could be required.

Remuneration from issues sponsored by the bank and sold to the client, involvement in takeover bids for other corporate clients, in which the pension fund holds shares, are all areas where disclosures would be an obvious requirement.

As it happens, the major interest which merchant banks (and some other institutions) have in the dealings of their investment clients will actually be largely removed by the structural changes taking place in the City.

Most merchant banks at present write their own contract notes for dealings on behalf of their clients. They charge the appropriate Stock Exchange commission rate for the particular size of deal booked for an individual fund.

In practice, however, the managers will deal for several, perhaps many, clients at one time. They are entitled to retain for themselves the benefit

of "aggregation" (the Stock Exchange scales allow much smaller commissions on big transactions) and "continuation" (fund management houses are allowed to claw back commissions over a three-month period when they deal in the same share consistently with the same broker firm).

With relatively small clients these benefits can be considerable, possibly almost doubling the manager's contractual charge, though they are less significant for big funds which in any case deal in sufficient size to qualify for favourable scale commission rates.

Merchant banks argue that it all comes out in the wash, but independent managers and insurance companies have complained bitterly about such merchant banking practices, arguing that they are unable to compete on equal terms.

Stockbrokers have been in a still more extreme position, because normally they do not charge at all for managing pension funds—deriving all their income from commissions on transactions.

But with the abandonment of the Stock Exchange commission scale as from late next year, these back door charging methods will have to be abandoned. In fact, as the Robert Fleming case indicates, some banks are seeking to anticipate the inevitable, and a general trend towards more direct charging can be expected in the next year or so.

As one wrinkle is ironed out, others are appearing. The merchant banks are going directly into "broking" and market-making in UK securities. Should they deal in-house for their investment management clients, and if so, on what terms?

For the time being, taking the same two banks as examples, Schroder has decided not to transact any business with its broking arm Herbert Wagg, but Fleming will trade on clients' behalf with its dealers in UK electrical shares so long as it receives their prior agreement.

Some ground rules for such dealings will presumably have to be worked out as the City develops codes of conduct to



Sir Nicholas Groom, Chairman of the Stock Exchange, at the centre of City reform.

control this kind of conflict of interest.

The CSI, in its document last month, placed considerable emphasis on the need for separation of each activity within a group. A simple "Chinese Wall" was not nearly enough. Such divisions might need to be backed up by separate incorporation, either by physical separation in different locations.

The fascinating question is whether such separation might loosen the tight grip which merchant banks have on pension fund management in Britain.

They won the business in the first place very largely because they had access to corporate clients through their corporate finance and broking activities. Moreover, the parent banks have appeared to be willing to cross-subsidise the investment business, at least during some periods like the mid-1970s.

Now, the independent management houses, like Geoffrey Motley and GE, will be heavily underestimating the possible advantages they will have in a deregulated City environment—being able to shop around for the best terms and best deals without any pressure to transact business through an associate.

In practice, the famous names of the big merchant banks will continue to carry weight in the market place. But the investment management offshoots of these broad-based organisations will have to be prepared to spell out their relationships and responsibilities in a way that has not been necessary in the past.

## Raiders cluster round honey-pot

CONTINUED FROM PAGE 1

into Target Life, for instance, and Schroders is just one of the banks to be reshaping the marketing of its personal investment products, including pensions.

Elsewhere, the big life assurance offices are personal pensions as falling within their natural sphere of dominance, and as offering scope to regain some of the ground they have lost through their weak showing at the top end of the corporate market.

Even so, the life offices do not wish to alienate their corporate customers in the small and medium sized company sector, and many insurers have maintained a low profile. An exception has been Legal and General, which is pushing hard for personal pensions, while insisting that a proper balance can be maintained between individual and corporate schemes.

The specialist unit trust groups have no inhibitions, of course, in pressing the case for personal pensions for employees; many have already done well out of the growth of self-employed pensions. So, Save and Prosper, for instance, has been a prominent backer of the Fowler plans.

In doing so, such management groups are confident that the Government's eventual legislation will go only part of the way towards the CPS's original dream of direct par-

ticipation by the masses in the stock market.

Essentially, it will be a case of investment funds flowing to one kind of City institution—rather than to another kind—with the ability to pick up big corporate contracts, a game at which the top merchant banks have shown themselves to be pre-eminent.

Already the pension fund management business has become fiercely competitive. Small investment houses complain that even the biggest operators like Warburg are to be found pitching aggressively for the investment management contracts of comparatively modest pension schemes.

But there could be a still more anxious scramble for business if new legislation or taxation slows down the pace at which funds accrue, or opens up the field to a range of new competitors.

All this comes against the background of the restructuring of the financial markets of the City of London. The re-modelling of the Stock Exchange and the introduction of a new statutory framework for investor protection both have profound implications for the conduct of firms within the investment industry.

While companies and their pensions officials nervously await next month's Budget, their investment advisers in the City of London are preparing for a period of uncertainty which could last not just for a month but possibly for several years into the future.

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## Pension Fund Investment 3

## Changes would have far-reaching effects on financial markets

Tax Policy  
CLIVE WOLMAN

OF ALL the tax changes the Chancellor is believed to be considering for next month's Budget, the taxation of pension funds' investment returns would have the most far-reaching consequences for the UK financial markets.

Even the imposition of tax at a rate as low as 5 per cent would require fund managers to undertake some radical re-thinking of their asset allocation, portfolio strategy and dealing techniques.

Any change in policy would have a major impact on the UK stock market, where pension funds own over 30 per cent of UK equities and over 25 per cent of long-dated and medium-dated Government "gilts-edged" securities.

Since 1921, pension funds have been granted an exemption from both income tax and capital gains tax in virtually all circumstances, although the Inland Revenue has occasionally muttered threats about imposing tax on over-active trading or on the use of futures contracts.

In the current fiscal year, the Government expects that the cost in tax foregone of the exemption on investment income alone will be £2.5bn.

The Chancellor is now seen as having the following options if he wishes to extract some form of tax from the investment returns of pension funds, which over the last four years have been running at a rate of nearly 15 per cent per annum in excess of the inflation rate.

● To subject only the funds' investment income to tax, probably at a rate of 5, 10 or 15 per cent, although a full basic rate (30 per cent) tax charge remains an outside possibility.

● To impose tax on the funds' investment income as above, but also to impose capital gains tax on all realised gains on the

same lines as current insurance company taxation.

● To impose a tax on the funds' total return each year, as made up by both investment income and capital gains (whether realised or not). In this case, the tax rate is unlikely to be more than 10-15 per cent.

● To impose a tax on the funds' total returns each year but only after adjustment for inflation. In this case there would be some justification for a rate of as high as 30 per cent.

● To impose a one-off levy on the total assets of pension funds, perhaps at a rate of 2 per cent, following the same principle as the tax on the banks' excess profits in 1981.

Each of these proposals has its own drawbacks, and problems from the point of view of both the Government and the pension fund investment managers.

## Strong incentive

To tax merely the investment income of pension funds would create a strong incentive for the managers to convert income into capital gains.

If tax was imposed at the full 30 per cent rate, the most important effect would be on the gilt-edged market. At present pension funds are the largest group of holders of high-coupon gilts on which the yields are artificially high as they are substantially less attractive to any individual investor.

But provided the exemption was continued from paying capital gains tax on gilts (or at least on gilts held for more than one year), pension funds may find low-coupon gilts and stock-linked gilts more attractive.

The effect would be further to widen the difference in the redemption yields of low-coupon and high-coupon gilts, even if the Government broker proved co-operative in attempting to satisfy the demand.

Pension funds would also be more tempted to invest in overseas bonds, particularly low-yielding or zero-coupon securities. Any such tendency would raise the cost to the Govern-

ment of servicing its long-term debt.

One advantage, from the Government's perspective, is that taxing pension funds would reduce the dealing in gilts on the days just before they go ex-dividend, when taxpayers sell their stock to tax-exempt institutions who will escape the dividend tax.

After such a reform, the only non-taxpayers available to cooperate in such activity will be charities and some foreign institutions.

As far as equities are concerned, the effects will be smaller, although there should be a greater incentive to invest in overseas equities. Pension funds should no longer suffer a withholding tax penalty on foreign dividends as double tax relief will be available.

If capital gains tax was also imposed on pension funds following insurance company taxation lines, one form of tax avoidance would merely be replaced by another. In particular, pension funds would have a strong incentive to defer the realisation of any capital gains. This would reduce the liquidity of the markets in equities and gilts and, after allowing for index-linking, would produce very little extra Government revenue.

An annual tax on pension funds' total returns would remove most of the distortions thrown up by an income-only or capital gains tax.

The standard objection to a "total returns tax" is that it is often difficult to evaluate unrealised gains or to find the cash to pay the tax, which would not apply to pension funds. Their total investment returns, on a time-weighted basis, are normally calculated annually anyway.

There would, however, have to be special rules for valuing and taxing property which accounts for about 12 per cent of pension fund assets.

As Mr David Peacock, head of the taxation committee of the Association of Consulting Actuaries, says: "Pension funds are the one group of investors

on which it would be simple to tax their total returns."

The taxation of total nominal returns would however be arbitrary in the sense that, in periods of high inflation, pension funds may still have to pay tax even if their real returns were negative.

But if full retail price indexation were permitted (including the conversion of a nominal gain into a real loss) so that only real gains were taxed, and if real losses could be carried forward or back on corporation tax lines, a tax rate of 30 to 50 per cent would not be excessive.

Such a tax on total real returns would clearly require an increase in pension fund contributions if the same level of benefits were to be maintained. But some of the claims made by, inter alia, the IFA and the Association, that increases of 75 per cent would be necessary are based on extreme and unrealistic assumptions about the maturity of pension schemes, the level of taxation and the rate of nominal returns.

## Shortfall

In practice, whereas actuaries currently assume that pension funds can achieve a long-term real return of about 3 per cent, in future this figure would have to be lowered to only 2.1 per cent. This shortfall would have to be made up by typically a 6 to 8 per cent increase in contributions.

From the Government's perspective, such a tax would only be a very crude and approximate way of achieving fiscal neutrality between pension funds and other forms of savings and investment.

The relative tax burden faced by, for example, unit trusts would vary according to factors such as inflation rates, dividend rates, rates of total return and the marginal tax rates of the individual investors.

On the other hand, whereas a total real return tax would be closest to the principle of a comprehensive income tax, there would be great assessment and compliance difficulties if it were to be extended to the taxation of direct holdings by individuals.

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## Aim is not to threaten company schemes

Personal  
Pensions

ERIC SHORT

THE whole concept of personal pensions, first put forward less than two years ago by Nigel Vinson (now Lord Vinson), was to break up the employer pension structure, with its underlying assets, by allowing employees to make their own pension arrangements which they could take with them from job to job.

Nigel Vinson had the grand vision of deinstitutionalising pension investment and sharing the assets among employees so that each had his or her own pool of savings set aside to provide a pension.

These personal pension arrangements would have included, under his ultimate concept, individuals being able to use these savings to start a business or buy a house.

The Government fully supported this vision of a share owning democracy to go alongside a property owning democracy, and has introduced a major move towards this aim in the current Social Security Bill.

This provides employees changing jobs with the automatic right to a transfer payment from their old scheme in lieu of a deferred pension.

At the moment, this transfer value can only be used either to take to the new employer's pension scheme or invest in a buy-out annuity from a life com-

pany. But the Bill provides for investing that transfer payment in any other pension arrangement approved by the authorities.

However, the Personal Pension document, unveiled by Mr Norman Fowler, the Social Services Secretary, last July is extremely cautious on this point, breaking up occupational pension schemes.

Mr Fowler in the forward to the document, reaffirmed his determination that employers' pension schemes would continue to play their present vital role in the UK pensions structure. He also claimed that the personal pension scheme had been devised as a system that would sit alongside and not threaten existing company schemes.

This would certainly appear to be the situation, since under the proposals employers would not be required to contribute more than the National Insurance contracted-out rebate towards an employee's personal pension.

This in itself makes personal pensions unattractive against a company scheme. The rebate is currently 4.15 per cent of earnings, compared with an average 12 per cent which employers are paying into their company schemes.

Mr Fowler's caution did not stop there. The personal pension proposals were very wary of allowing employees unfettered freedom to invest their personal pension savings.

The document tentatively put forward the view that provision of personal pensions may need

to be restricted and it sought views on who should be allowed to offer personal pensions and on the range of investments permitted.

Nigel Vinson in his proposals argued that individual investors would be far more adventurous in supporting new industries than pension fund managers. Mr Fowler is obviously very wary on this point, since it would be the National Insurance fund that would have to cover any shortfall in the ultimate pension.

So his document suggests that personal pensions could be offered by life companies, already well established in this field, banks, unit trusts and building societies—not the way to deinstitutionalise pensions.

However, Mr Fowler also asked whether stockbrokers should be allowed to offer personal pensions—a move towards individual share portfolios.

Life companies are divided over their attitude towards personal pensions. Save and Prosper has spearheaded the drive by the newer life companies into full blooded advocacy for personal pensions. The more traditional companies have strongly urged caution on Mr Fowler. Prudential Assurance even spent £400,000 distributing its own booklet to the public, explaining the situation.

But Mr Fowler has repeated the Government's determination to introduce a system of personal pensions, and life assurance salesmen are gearing themselves up for a massive attack on this market—the Chancellor permitting.

The life companies fully expect to see a strong rise in their pension business following the introduction of a personal pension system, despite the apparent lack of attractiveness of the current proposals.

Life salesmen should have little difficulty in getting round this defect, especially as employers' schemes, simply because most individuals trust the salesmen to spend time and money selling their company schemes.

Unit trust groups which are pressing for employees to be allowed to invest direct into unit trusts rather than be forced to go through a life company contract, anticipate a strong rise in business.

But all admit that the lion's share of personal pensions business is likely to be taken by the building societies, simply because most individuals trust the societies and like the products offered.

The societies have taken nearly one-quarter of the Additional Voluntary Contribution market without too much marketing efforts and could expect even greater success from personal pensions where the individual has to make his own choice.

This has certainly been the experience in the US, where, under the personal pension provision in that country, the vast majority of employees have put their pension savings in deposit type investments.

With employers having the right to a transfer payment, company schemes can expect an exodus of employees, including those changing jobs, taking their share of the assets with them. The Bill gives employees the right of a transfer value, not just at the time of leaving but at any time subsequently to within a year of retirement. So schemes may need to trim their investment strategy to ensure sufficient liquidity to meet these payments.

However, company pension schemes do not have to sit and watch employees being lured away by glib talking salesmen. The personal pension proposals put forward the idea that the pension funds themselves should be able to offer personal pensions.

Although no details are given, presumably the intention is for employers to be able to offer money purchase pension arrangements in lieu of the final salary company benefits, with the employee still coming under the company death-in-service widow's annuity scheme. The investment of the money purchase pension would presumably be undertaken by the scheme investment manager.

This latter move represents interesting possibilities since it would cut out the salesman and offer the prospect of higher benefits to the employee. Meanwhile, the pension industry awaits Mr Fowler's next draft of personal pensions which hopefully will answer many of the questions arising from his original proposals.

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## Pension Fund Investment 5

## Institutions make cautious return

Property  
MICHAEL CASSELL

LIKE THE TENANTS themselves, the investing institutions have been making a cautious return to the commercial property market.

As a portfolio option, property has recently been unable to compete with the returns available from most security markets. And while there is only patchy evidence to suggest that the relative position will change significantly in 1985, the outlook appears to be bleak.

Property hit rock-bottom in 1983, with institutional investment in the sector falling by 25 per cent from the previous year to produce a net investment total of £1.5bn.

While the cash flow to the major institutions rose by around 7 per cent during the year, property's share of investment actually fell by half to only 8 per cent of new funds. Net spending on property was at its lowest level for over 10 years.

In early 1984, there were few signs that institutional attitudes towards property were going to change significantly but activity later in the year suggested that some revival in interest-based on signs of an improvement in the direct marketplace—was

underway.

That revival is now widely expected to be maintained in 1985, though it seems likely that many investors will not actually re-enter the market until there is wider evidence available on the prospects for real growth.

A major factor to be taken into consideration is that some pension funds—and even more insurance companies—have managed to create a mature and balanced portfolio, increasing the likelihood that their future interest in property investment will be increasingly selective.

It seems inevitable that a growing proportion of funds will in future only consider property investment opportunities with a low risk profile and good performance potential, though that approach could hardly be said to represent a major shift in previous attitudes.

However, while there are differing views over the extent and pace of any improvement in performance and, consequently, in investment activity, there is general agreement that UK property markets have undergone the type of transformation which will demand a fresh approach from investors.

From now on, an increasing proportion of institutional investors will need to be directed towards improving existing portfolio assets and there are signs that, as far as pension funds

are concerned, the process is already underway.

The weak accommodation markets have clearly highlighted marginal investment properties while lower inflation has further underlined the impact of depreciation and obsolescence.

Actual disposals, however, have so far remained limited, certainly when compared with the sales activity being registered by the insurance companies, which have been adopting a much more active trading stance. Most of the sales have involved secondary, higher-yielding properties to non-institutional buyers.

Investors have quickly come to realise that property which once performed well has now become substandard and, in what is likely to remain a conspicuously overpriced market, failure to modernise could prove much more costly than the work itself.

Neither can the property owner merely rely on location to provide a premium performance. Growing numbers of occupiers have, in a string of recent decisions, shown their readiness to make quality of accommodation an equally important factor.

Landlords are having to make some fine judgements about the viability or otherwise of refurbishment schemes and there are properties stuck on the market which illustrate the risks involved in modernising a building on which no amount

of expenditure will eclipse its inherent disadvantages.

The principal source of demand for property is generally expected to continue to come mainly from the newer and expanding sectors of the economy which have very definite requirements in terms of accommodation and image.

This increasing selectivity means that a uniform institutional standard of specification will no longer be suitable for many occupiers and that a more flexible, imaginative approach will be required on the part of investors and developers.

John Sloan of Richard Ellis, the estate agents and surveyors, says investors must adapt to the needs of occupier-led markets: "It will no longer be possible for investors to impose their standards and requirements on incoming tenants, but rather they will need to provide the specification and attentive management services required by discriminating occupiers."

That flexibility will have to be extended to portfolio policy as well as to individual properties. According to Mr Sloan: "Prudent investors will not in future engage in purchasing property for its own sake, but will structure a portfolio to coincide with the risk-return relationship they require. In the past, investors have had an implicit tendency to expect similar performance from all their property assets."

"Future portfolio strategy will be concerned with defining the purpose and targets of individual assets in the portfolio. We have already seen that active management of secondary properties can produce better performance than less management intensive prime investments," Mr Sloan adds: "Segmentation of the property market has not yet been fully reflected or acknowledged in the current yield structure."

Nevertheless, however much time and effort is put into maximising values of existing properties, pension funds will remain keen to push a proportion of investment funds into new schemes, which are likely to show better future returns.

One problem which the institutions already acknowledge is that a significant proportion of the next generation of developments will have to provide the large floor areas being demanded by occupiers, particularly in the financial services sector.

Ownership of huge office blocks may have provided excellent returns in the past, and may well continue to do so in future for some time, but the limited investment market for large-scale properties means that the least liquid of assets in a highly illiquid market.

In addition, the sheer costs involved in major new schemes can be prohibitive even for the institutions, who feel increasingly less comfortable with such large, individual buildings.

The next 12 months is likely to see the formulation and introduction of a series of investment devices to make co-ownership of property an available option—one which many pension funds might be happy to contemplate.

Syndicated investment in property has not caught on in the UK as it has in the United States, primarily because of the different tax climates and because of legislation which can make pooled investment problematical.

There are, however, clear benefits to this type of investment—net least more flexibility and liquidity—and there is little doubt that a variety of schemes are about to emerge. They will undoubtedly offer all things to all men, but in reality they will simply provide another option.



Forestry is one sector that rarely crops up in pension fund investment. Postal Investment Management, which looks after the funds of both the Post Office and British Telecom, is one fund which has gone into forestry to a limited degree.

## Occasional off-beat forays

Minority Investments  
TERRY GARRETT

CONVENTIONAL wisdom in the pension fund investment sector is to be just that... conventional.

Fund managers may spend hours debating the merits of rather off-beat investment mediums but in the mainstream it is marketable securities—either equities or bonds—across the international spectrum combined with a fair degree of property exposure, which dominate portfolios.

No doubt at the margin there are some curious assets which could be unearthed lurking in a few portfolios, but even the most adventurous of fund managers would commit no more than, say, 5 per cent of a portfolio to areas beyond the mundane parameters of stocks, bonds and bricks and mortar.

Of course there are exceptions. Probably the most publicised investment bonanza outside the norm—and one which still bubbles to the surface when the subject is discussed—was the British Rail Pension Fund's foray into fine art investment during the 1970s.

Before it stepped pouncing money into fine art early in 1979, the fund had committed around £28m in the previous four years on buying 1,600 objects.

The world of pictures and porcelain aside, there are a number of areas where fund managers like to get involved, to varying degrees, outside of the usual portfolio assets.

The extent that they can indulge such ambitions obviously depends upon the size of the underlying fund, but such investments as venture capital pools, forestry, and index-linked house mortgage funds do occasionally crop up.

Yet "occasionally" is the word. Even in the respectable area of venture capital there is only a very limited number of pension funds willing to take direct investments in what are inevitably above average risk companies.

Perhaps one reason for this reluctance to follow through the talking with hard cash is the sector's inordinance to play safe. And rightly so, for managers are responsible for looking after savings on a long-term basis. An individual coming up to retirement is not going to be impressed if pension expectations diminished by an unsuccessful

punt on commodity futures or what-have-you.

Another stumbling block is the cost of tackling a market which is beyond the normal field of knowledge. Any investment outside of the ordinary broad categories has to be made with sufficient commitment to have a real impact on the fund's performance, otherwise it is simply dabbling in minority investments for the sake of it.

If a fund is going to commit a material amount of its portfolio it has to be sure of itself—and that means getting the best possible advice on board. That is just not justified for many funds outside of the big institutions.

So it is probably easier for the more energetic fund managers to be unconventional within the traditional investment mediums—it is a view expressed by Geoffrey Munson, investment manager of the Merchant Navy Pension Fund and chairman of the Investment Committee of the NAFF, which no doubt finds plenty of sympathy with the more aggressive funds.

After all, in the fifties pension fund investment in the property sector would have been regarded as bizarre. Now it would be highly unusual to find a fund without some exposure. Even the smallest will have a stake albeit through a separate property investment unit trust.

To be exceptional in property now you probably have to be looking at residential investment. With rent restrictions and the general legislative tangle that can surround residential property, institutions have understandably steered clear.

Yet two or three years ago a small number of specialist vehicles were launched in an attempt to revive pension fund interest in residential property. Perhaps the best known of these is the Building Trust, established at the beginning of 1982 as a route for fund managers to invest in index-linked mortgages.

Without getting into too many details of the scheme—which is of more interest to the borrower than the investor—the concept is to charge a borrower a reduced rate of interest on the loan in return for a equity stake in the value of the house.

So the Trust, and its pension fund backers, can share in the appreciation of house values without the headaches of direct ownership.

But as the Trust's stake is calculated by direct reference to the published House Price Index, rather than the rise in the price of specific properties, the appeal for fund managers is more to do with the index-linking of capital rather than

the attraction of residential property as such.

Staying with the property theme, one sector that rarely crops up in pension fund portfolios is forestry even though agricultural investment has become common.

There are probably only a handful of funds that could claim to have any exposure to speak of—other than a couple accidentally caught up in the middle of a farm. Postal Investment Management, which looks after the pension funds of both the Post Office and British Telecom, is one which has gone into forestry to a limited degree.

Postal tackles it in two distinct ways. One aspect is a leasing arrangement whereby the fund acquires the land which is then leased to individuals who can take advantage of tax breaks to undertake planting. There is an immediate income stream from the rents and there are provisions for the fund to take over the estate as the trees become mature.

The second form of investment is to purchase existing estates which are already 20 or 30 years down the line towards the day when the trees turn into a saleable crop. And then—well that point has not been reached yet, as it takes softwoods some 50 years to mature.

As mentioned earlier, another minority investment which has taken a high profile in the City over the last few years is venture capital. A number of pension funds are willing to get involved in syndicated investments for the high-risk areas of business start-ups and development capital, but it is not as long as the amount of interest in the sector would suggest.

This probably goes back to the safety factor again. If venture capital is going to live up to its name then it is high-risk investment with an initial low return.

The mighty Prudential, for example, which boasts Prudent, Frugal and Barred among its activities (all variously aimed at venture/development capital) is not yet putting its pension activities into this field.

So far it is its life fund managers that are involved and it will be some time before the pension fund managers will have a vehicle that they feel is sufficiently proven to offer to the outside pension funds they serve.

Exotic investments may add some spice to a fund manager's day and, for better or worse, they can earn him some notoriety. However, when it comes down to looking at the average portfolio it usually turns out to be an acceptable package of very normal investments.

prudent (ōdē'nshəl) a. & n. 1. a. Of, of the nature of, involving, or marked by, prudence; characterized by forethought and deliberation, (prudential motives, policy); hence ~ism (2), ~ist (2), ~y, ~LY adv.

portfo'lio n. (pl. ~s) A list of securities owned by a financial institution. [earlier *portio folio*, f. It. *portio folium* (portio imper. of *portare* carry, *folio* pl. of *folium* leaf f. L. *folium*)]

man'ager (-nj-) n. 1. One who manages (something specified). Now rare in general sense. 2. One skilled in managing affairs, money, etc.

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## Pension Fund Investment 6

### Boom conditions have come to an end

"AS JANUARY goes, so goes the year," is one of those rules of thumb that Wall Street's money managers love to believe. So a 75 point rise in the Dow Jones Industrial Average last month was the sort of omen that should have made America's money managers feel good as they looked ahead to the rest of the year.

However, the record trading volumes of the first few weeks of the year and the new peaks in U.S. share prices were not enough to dispel the gloom which has been settling over many members of the U.S. pension fund management industry.

There is a growing acceptance that, like so many of the stocks they follow, America's pension fund managers are slowly coming round to the realisation that their own industry has gone "ex growth." And while some might argue that this is too harsh a verdict, it is clear that the boom conditions of recent years, which saw record pension inflows that could support the creation of thousands of new investment "boutiques" every year, are over.

"The image of pension fund management as a low overhead, high margin business where anyone with passable contacts and talent can get rich quick is being replaced by another reality: a highly competitive cut-throat business where only the biggest or the most talented will thrive," was how the Institutional Investor Magazine recently summed up the turbulence now being felt by U.S. pension fund managers.

It concluded that "for many money managers, the party may soon be over."

During the last decade, the combination of inflation and improved benefits has swelled the size of U.S. pension funds more than ten fold, far more than anyone had expected. As a result it has proved a fertile hunting ground for investment managers—both good and bad—whose numbers have continued to grow by leaps and bounds. Now, however, the industry is poised for a shakeout. There are several reasons why the bloom has gone off the pension fund management business in the U.S. The most visible sign is that the inflow of new money into the pension fund business has slowed considerably.

A recent survey of U.S. pension fund managers by the Institutional Investor reported that more than half those polled expected their 1985 contributions to be at least 25 per cent down on three years ago. A key reason for the much slower growth in inflows is that funds have done better than expected in the 1982-83 bull market and this means they can raise their actuarial rate of return assumption.

By raising the assumed interest rate which they use to discount future pension liabilities to their present value, corporations automatically lower the amount they have to contribute to fund these liabilities.

The impact on corporate earnings of raising the assumed interest rate can be impressive. Analysts suggest that a one percentage point increase typically cuts annual contributions by up to a fifth.

Chase Manhattan, the big New York bank, for example, reported in a footnote to its 1983

annual report that a change in the interest rate assumption it uses to compute pension costs, reflecting "recent experience and future expectations" had reduced its pension plan expense by \$14m in 1983.

If Wall Street continues to perform for the rest of the year the way it did in the opening weeks, then many companies will be tempted to reduce further their pension fund contributions.

More recently, there have been reports that some major New York banks have stopped contributing to their pension plans because they are so well funded. Such moves are attractive to top corporate managers since they result in an immediate improvement in profitability. But for the pension fund managers they are not such good news.

At the same time several major companies are looking enviously at their overfunded pension plans and wondering whether they should try to redeploy the excess resources elsewhere in their empire.

The matter was highlighted last month when Texaco, the third biggest U.S. oil company, asked permission to withdraw \$250m in excess assets from the pension fund of Getty Oil, which it acquired last year.

Texaco has lost its employees that it wants to use the money in "other operations." Under the proposal Texaco would buy annuities to cover the benefits

already earned by retired employees and former employees.

Texaco would then create a new plan with the same terms and conditions as its existing plan to cover only its current workforce.

Over the past four years U.S. companies have won approval to retrieve \$3.3bn in excess assets from 366 pension funds, and there are pending applications in another 163 cases. Companies argue that workforce levels have dropped, wage inflation has moderated and assumed rates of return have increased.

As a result pension plans are projected to cover fewer employees at lower future salaries than previously expected. According to Businessweek's annual survey of the pension plans of the top 100 corporations in the U.S., assets rose by 19 per cent to \$280bn in 1983. But half of the increase was attributable to pension contributions. The remainder represented gains in the underlying financial markets.

While many companies believe they can make a "good case" for raising the company pension fund, they face fierce criticism in some quarters.

Representative Claude Pepper, a Florida Democrat, has accused companies of using their pension funds as a "company piggy bank" to be raided at will. He argues that such moves reduce the chance of retired employees getting cost-of-living increases and raise the risk for current employees that their pension funds will not

be enough to cover their promised benefits.

Even the companies which are less well funded are taking steps to reduce their pension fund contributions. Chrysler, the Detroit car maker which is fast recovering from its financial problems earlier in the decade, announced last July that it was liquidating about \$450m of equity holdings in its pension fund and investing the proceeds in high grade bonds yielding 12 per cent.

With a \$456m cash injection from the company, virtually all of Chrysler's pension fund assets are invested in a dedicated bond portfolio with a fixed rate of return.

Chrysler's old pension plan had an assumed rate of return of 13 per cent. And while the move was portrayed as another example of the company's rapid return to financial health, it also means that Chrysler's pension fund can now assume a much higher return and hence reduce the contributions it requires from the company.

Bethlehem Steel, another company not in the best financial shape, has also sharply increased its fixed interest portion of its pension plan, enabling it to reduce its annual contributions by \$50m.

Over the past three years Bethlehem has lost \$1.7bn and cut its dividend on three occasions in its bid to conserve cash.

Such moves by companies like Chrysler and Bethlehem are still more the exception than the rule. Most corporate pension funds in the U.S. still like to have slightly over half their assets in the equity market and about a third in fixed income, with the balance in short-term instruments and real estate.

However, the move highlights a growing belief among some pension fund managers that they might be better advised to look in the current high yields in the bond market and sit back, rather than try to outperform the equity market.

Even the pension funds which want to remain largely in equities, because of the belief that they will do better over the long run, are taking a more conservative approach to the market and cutting increasing amounts of their money in passive funds which track the stock market indices.

Over the past ten years the value of the index funds has grown to \$60bn as more and more pension funds are switching part of their money into this area.

The management fees are a fraction of those earned by an active pension fund manager which is bad news for many of the smaller firms which were set up to find aggressive stocks to enable their customers to show superior performance.

One of the main reasons why U.S. pension funds are adopting this more conservative line is that the figures show that the money managers are failing to achieve superior returns for their clients.

According to the Chicago-based SEI Funds Evaluation Services, only 26 per cent of the equity portfolios it tracked last year beat the S & P 500 index. Over longer periods most managers also underperformed the S & P 500.

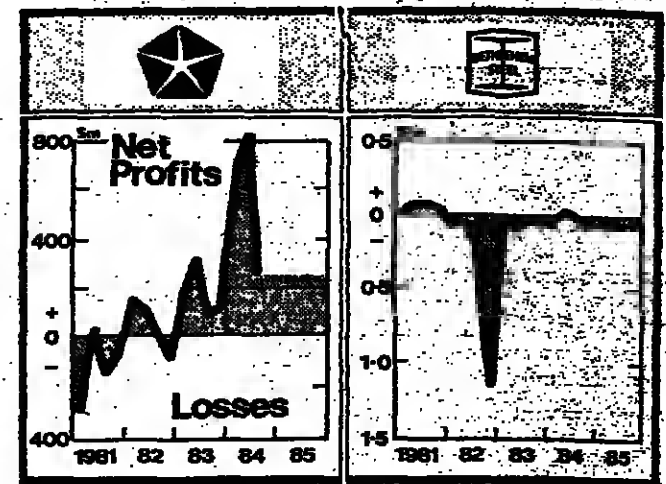
In the 1960s and 1970s, the fund had deliberately built up its property investments to 50 per cent of the total fund. Drawing on the expertise of the company's property managers, responsible for controlling commercial and industrial sites across the country, the fund was one of the first to spot the potential of property investment. Mr Graham Lloyd, investment administration manager, says: "We were well ahead of the field."

But in 1979 the fund decided to reduce its dependence on property investment in order to make the management of the fund more flexible. "We wanted to prepare for the recession by increasing our flexibility," says Mr Lloyd.

So property investments have fallen as a proportion of the fund from 50 per cent to 25 per cent, compared with an average for similar-sized funds of about 15-20 per cent. Mr Lloyd believes that the proportion will remain "round about its present level."

Over the same time, the fund, in common with most others, has built up its overseas investments from 9 per cent in 1979 to 14 per cent last April. This aim is to increase this still further to 18 or 20 per cent. But over the past year, the fund has held back because proposed investment in the U.S. looked very expensive in the wake of the decline of the pound against the dollar.

This decision highlights the fund's liking for flexibility in its investment policy. Mr Lloyd says: "We have to go where we think we will get the best returns, bearing in mind that we are long-term investors."



Net results of Chrysler and Bethlehem Steel. Two U.S. companies not in the best of financial health, and which have taken steps to reduce their pension fund contributions.

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## Pension Fund Investment 7

## Hedging proves expensive bloomer

International Exposure  
JEREMY STONE

OVERSEAS INVESTMENT in 1984 is a subject which many pension fund managers might prefer their trustees to forget, as their regular report meetings come round.

For the first time since exchange control ended, funds were probably reducing their total exposure. The most cautious trustee might regard this as a mistake, since the highest total returns were to be found in overseas markets.

Worse, in a year when the opportunities for a sterling-based fund to make money on Wall Street were magnified by a steadily rising dollar, it all too often happened that much of the available return was thrown away by an over-cautious attitude to currency risk.

Not for the first time, currency exposure was the better part of an investment in U.S. equities — and, hedging the dollar was, with hindsight, an expensive bloomer.

To some extent, the mistakes of the past year can probably be put down to the previous pattern of relations between managers and their trustees, apparently influencing managers' behaviour on two levels, affecting the choice of underlying investments and the method of handling the associated foreign exchange exposure.

In both cases, an approach which was no doubt dictated by a wish to appear respon-

sibly cautious can be seen to have brought about an unhappy combination of increased cost and accentuated risk.

First, the choice of markets and of individual stocks. By and large the funds have interested themselves only in the largest and most liquid markets, Wall Street and Tokyo. And within these markets, the tendency has been to concentrate on types of equity that were regarded as relatively secure in the UK, notably technology stocks, with the accent on electronics.

In a disappointing American market last year, where the average return to a dollar investor was around 8 per cent, this policy meant a British fund to underperform quite drastically — as the small micro electronics companies took a bath.

Much the same thing happened in Japan, where most funds had concentrated on a sticky electrical sector and missed the sudden rise of bank shares.

This was none too surprising, since the doubling in bank shares which followed the Japanese-American agreement (and some strategic reshuffling of the bank's cross-holdings of each other's papers) took place in the space of about three days; for the previous three years bank shares had been virtually impossible to shift.

And although foreign managers were able to outperform the Japanese on their home pitch, this was as much as anything, the result of consistent net selling into a drifting market.

Before non-Japanese managers pile back in, it may be necessary to come back into favour. Meanwhile, the much better trend in Tokyo since last

summer appears to have caught Western investors still stuck in reverse gear. Pension funds included.

While these misfortunes afflicted the funds in their preferred markets, their performance was also suffering by lack of exposure elsewhere. It is easy enough to understand a reluctance to buy in the Hong Kong market while it was perched on the brink of political extinction, making it seem an unsuitable place for long-term assets. And the colony's predicament was given daily emphasis by events such as the flight to Bermuda of Jardine Matheson. But the apparent resolution of Hong Kong's political future made it the market of the year all the same.

For these varied reasons, many funds had a slightly sad performance from their underlying overseas portfolios. Unfortunately, their decisions on how much exposure to take on will not have made them very much happier with this result. Admittedly, there was always a chance that the rate of overseas diversification would begin to slacken by last year.

If there was a target for the proportion of total assets lodged abroad, which for most funds will have been in the region of 20 per cent, five years of concentrated cash flow were just about sufficient to achieve it.

By 1984, unchanged policies as to the allocation of cash flow would have led to overshooting. On that ground alone, there might have been a decision to concentrate again on the home market — even without the magnet of British Telecom. In the event, the first two quarters also saw net sales of overseas equities, not just in Japan.

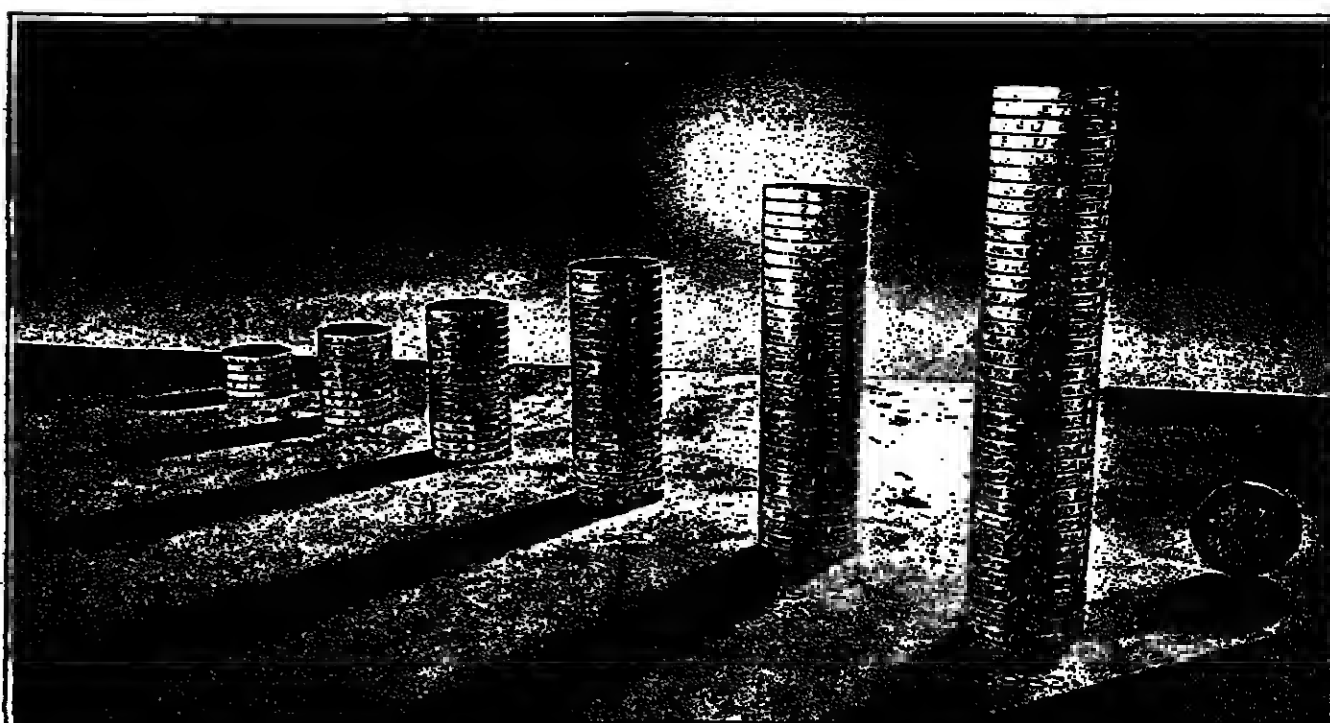
The resulting drop in the overseas proportion of total assets — from about 20 per cent

to something more like 17 — need not have been damaging if it had not been accompanied by moves to reduce the currency component of what was left; generally by means of matching forward sales of the investment currency. This has turned out to be controversial for two reasons.

As a matter of presentation, the currency book tends to be shown as a separate and cash-consuming account, rather than as an adjunct to the specific investment which it is supposed to be protecting. That prevents some trustees from the cost of hedging in its true light — as an opportunity cost used to buy the benefits of reduced volatility. There is instead a temptation to see the hedging of a currency as an objectionable form of speculation.

Even if the case for hedging — as risk management — is understood, there is a legitimate complaint against those managers who used the wrong instrument. Forward sales of currency may have appeared a cheap way of buying cover, but unlike options on Philadelphia or other stock exchanges, these deals were not allowable for tax purposes. The fact that they may conveniently have been arranged by another department of the same merchant bank is a further cause for worry.

For the future, it is going to be hard work for managers to persuade their clients to pitch into Wall Street with sterling as close to parity with the dollar. And as for hedging dollars — forget it. Having been singled so badly last year, managers are determined not to make the same mistake. The argument that if the dollar was vulnerably expensive at \$1.50 it must be more so at \$1.10, is cutting very little ice just now.



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FIVE YEARS AGO exemption from capital gains tax on internal dealings was extended to unit trusts sold to the general public, as well as to those offered only to pension funds and charities.

Although their tax treatment is now the same as for other trusts, the older established exempt unit trusts have prospered and continued to grow in size, while an army of new funds has emerged, many of them investing in specialised or high risk markets. The unauthorised trusts among them have the additional advantage of exemption from corporation tax.

As well as providing a public and measurable market for sector performance, these newer unit trusts offer a convenient way for pension funds to venture into new markets. They are for funds that may

be too small to have their own portfolio in, say, Japan; or for larger funds dipping a toe into a market they have not yet developed any experience in.

Mr Colin Day, managing director of Henderson Pension Fund Management, says that in the past his group's two key exempt unit trusts have been Japan and North America. They are still the giants of his stable at £175m between them.

But the European fund, launched in 1980, is now doing well, as institutions make their first attempt at entering a market where they have no experience. "Five years ago that was what they were doing with Japan," Mr Day says.

At M & G, however, investment director Mr Paddy Linaker says most pension funds seem not to mind putting their money into the same funds as the general public. There is a good deal of pension money in the group's ordinary Japan and North American unit trusts, he says.

But a fund restricted to institutions does have investment advantages over a public fund, which has to contend with more rapid flows of money in and out of the fund. Such

unauthorised funds can remain more fully invested, and this allows them to hold larger stakes in smaller companies without worrying about whether the shares can be sold easily to meet redemptions of units. They can also hold shares longer.

The opportunity to invest in smaller companies is one that several groups have taken up. Allied, County Bank, Henderson and Lazard, for example, run UK smaller company exempt funds, as Edinburgh Fund Managers does for Japan.

But other managers also look to this sector, even if not explicitly. Mr Gavin Gemmell, of Edinburgh-based fund managers Baillie Gifford, says investment in smaller companies is more or less a policy for his group's Japan Exempt fund, even though it is not spelt out in the trust deed. "People know we do a lot of work in smaller companies," he says.

Baillie Gifford chose to frame its Japan fund as an authorised trust because of the greater marketing freedom allowed. At the time of its launch managers could not even quote the price of their unauthorised units in newspapers.

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## Pension Fund Investment 8

## Stiffer competition with business hard to come by

### External Managers

BARRY RILEY

NOT SO long ago the big London merchant banks had to sit and wait in their City parlours for corporate customers to knock on their doors and ask them to take on the burden of managing their pension fund portfolios.

Today such top banks as Warburg, Schrodgers, Robert Fleming, Morgan Grenfell and Hill Samuel still dominate the pension fund scene. But far from being a burden, management of such large, growing portfolios is now widely seen to be a profitable and attractive business.

Accordingly a host of other types of institution has moved into the market for fund management contracts, many of them seeking expansion from a base of other types of investment management, but a few directing themselves specifically to this sector.

The other main categories can be listed as other types of banks, such as clearing banks and overseas banks; insurance companies; investment trust and unit trust managers; stockbrokers; and independent specialists or "boutiques".

Although the size of pension funds under external management has been growing fast, it is far from an easy market to break into. Many of the key company contracts were locked up years ago, and by and large managers are rarely fired.

The market does, however, shift in various ways. Apart from the very small number of funds which sack their existing external managers because of dissatisfaction with performance or service, a rather larger number grow big enough to wish to break away from the insurance company schemes which dominate the lower end of the company sector. And at the top end of the size range, companies are inclined to split the fund between two or more managers.

Very large companies, of course, have the option of dropping their external managers

and bringing the investment responsibilities in-house. But in an era when decentralisation is fashionable, this is not a discernible trend at present.

The aim of the merchant banks is generally to offer an efficient, standardised product. They have built up considerable experience over the years, and can usually offer both solid research backup in London, and an overseas network of branches and correspondents. Fleming and Baring both offer particular expertise in the Far East, which has been an increasing area of pension fund involvement.

Ideally, a merchant bank will achieve slightly above average performance without the kind of gyrations which make trustees nervous.

Not everybody, of course, can beat the averages, even though statistics offered to prospective clients often suggest otherwise. The risk is that performance will be dull, and that clients will be faced with a rapidly changing sequence of ever more youthful Oxford graduates at quarterly meetings.

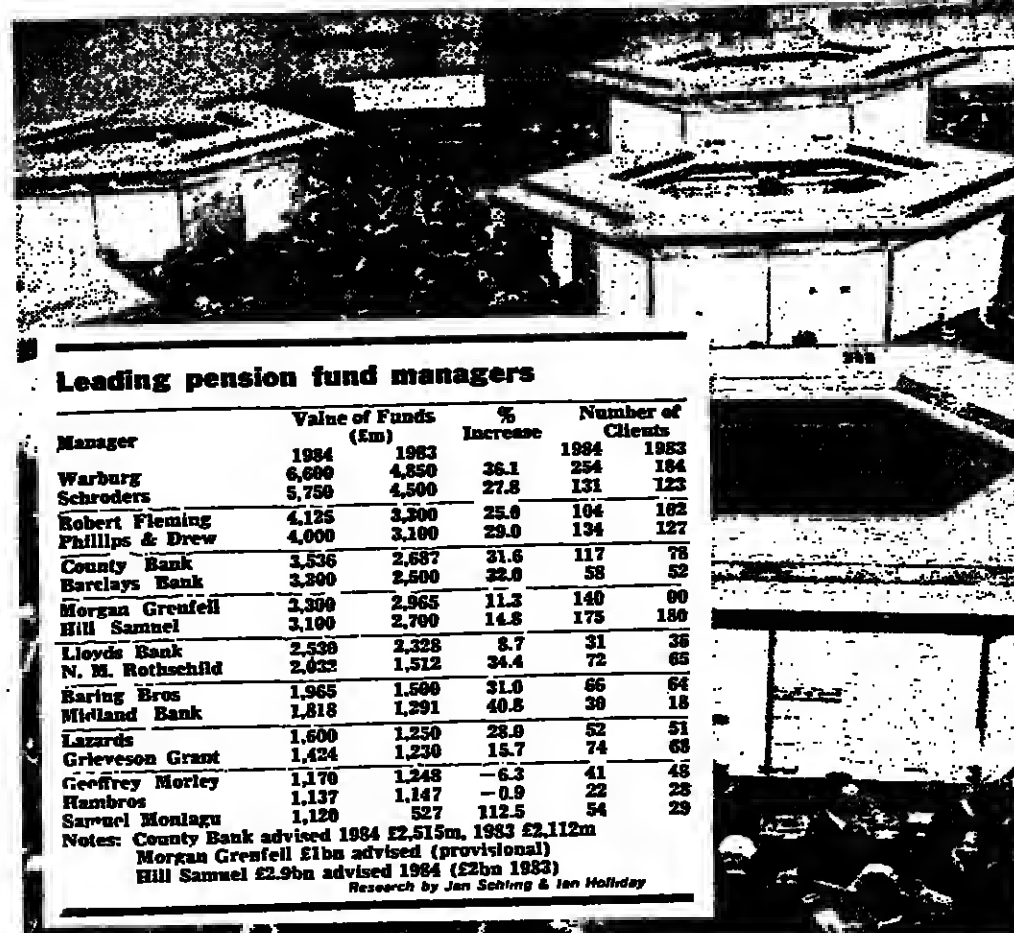
But it is worth noting that merchant banks are according more status to their investment specialists, and are developing profit-related remuneration packages to encourage stability at a time when good fund managers are regularly being approached by headhunters.

The clearing banks have had all the marketing advantages of the merchant banks, in terms of contacts and infrastructure, but have perhaps lacked a little of the merchant bankers' style.

They are certainly active in the pension fund business, and Midland, for instance, has been pushing for new clients on the back of some good recent performance figures.

The clearers are somewhat split in their marketing strategy, however. NatWest prefers to operate through its merchant banking subsidiary County Bank, and Midland itself is wearing two hats in that its subsidiary Samuel Montagu is a separate factor in the market place.

Stockbrokers have traditionally been important in the local authority pension fund market, but in recent years a few firms, such as Phillips and Drew and Grieson Grant, have made



**Leading pension fund managers**

Manager	Value of Funds (£m)	% Increase	Number of Clients
Warburg	1984 6,680	1983 4,850	254
Schrodgers	5,750	4,500	131
Robert Fleming	4,125	3,300	104
Phillips & Drew	4,000	3,100	134
County Bank	3,536	2,687	117
Baring Bank	3,390	2,500	58
Morgan Grenfell	2,500	2,965	112
Hill Samuel	2,100	2,700	145
Lloyds Bank	2,530	2,328	31
N. M. Rothschild	2,025	1,512	34
Barings Bros	1,965	1,500	66
Midland Bank	1,815	1,301	40
Lazard	1,500	1,250	52
Grieson Grant	1,424	1,230	157
Crutwell Morley	1,170	1,248	41
Hamro	1,137	1,147	22
Samuel Montagu	1,120	527	54

Notes: County Bank advised 1984 £2,510m, 1983 £2,112m (provisional)  
Morgan Grenfell advised 1984 £2,500m, 1983 £2,112m (provisional)  
Hill Samuel advised 1984 £2,100m, 1983 £1,700m (provisional)  
Research by Jan Schilling & Ian Holliday

substantial inroads into the private sector market.

Again they tend to offer middle of the road products, though P and D is willing to give specialised service.

Brokers are, of course, at the centre of the City revolution and nearly all are moving into new ownership. They will probably feel it appropriate to set up in separate premises from their parent groups, and will certainly have to change their charging systems (as indeed will the merchant banks, too).

In practical terms, the stockbrokers could disappear as a separately identifiable force in the pension fund market over the next couple of years.

Insurance companies would like to break into the self-administered market to compensate for the leakage of clients from the pooled fund sector, but they have to battle against a rather dull image. Some have achieved good track records in their managed funds, however, and Scottish Amicable is one life office which has recently moved into the segregated fund management business.

Investment trust groups are again, they possess specialised expertise which may help them

to compete for the segments of big pension funds set aside for more aggressive management. But their fees tend to be on the high side, and they do not find it easy to prise the big core portfolios out of the grip of the merchant banks.

Finally, there are the specialist independent pension fund managers, of which Geoffrey Morley and Partners is by far the largest, with others like Fraser Green and Walter Scott and Partners also in the running.

In the U.S., very large numbers of independent management firms have sprung up, but there does not appear to be the same entrepreneurial climate in the UK.

For such boutiques to prosper in Britain, the U.S.-style pension consultants—which advise on a range of managers—offering clearly different approaches to investment—will have to gain a firmer foothold.

It will also be necessary for clients to acquire an attachment to individual managers rather than the organisation they work for—the kind of relationship which allowed Walter Scott to break away from Ivory and Sime, taking several important clients with him.

## Crucial element is one of style

DISSATISFACTION with investment performance has grown among pension fund trustees over recent years, as few managers have been able even to match market indices. This has prompted a growing number of trustees to transfer the money they control from one manager to another.

But replacing one broadly balanced manager with another offering the same armoury of strategies is often a recipe for the same performance — and with an additional penalty for the cost of transferring the fund. This can be substantial, especially when only short notice is given for a switch.

So how do the trustees of a pension scheme set about making a management change that will improve not only performance but their long-term satisfaction with that performance?

Mr Colin Lever, senior partner of Bacon and Woodrow, believes that the crucial element in the relationship between the pension fund trustees and the investment managers is one of style.

He outlines the way his firm, one of the leading British consulting agencies, sets about helping a pension scheme select a manager.

First, it seeks to find out in detail what the client is looking for, and why. If the fund is leaving an insured scheme, it will want security. It may want personal attention though — it has only £5m under management — or it may prefer to be rolled in with 200 other funds at a large bank. "If they are bored because they have been with a merchant bank, there is no point in referring them to another," Mr Lever says.

Then Bacon and Woodrow will draw up a list of perhaps eight or ten possible managers, and send questionnaires to each of these. Bacon and Woodrow has various drafts of its own for these questionnaires, but it often inserts the client's own questions.

On the strength of the investment managers' replies it will arrange to interview three or four managers. Bacon and Woodrow tries to conduct these in a single day, with perhaps an hour and a half for each manager—the so-called "beauty contest".

Finally, the firm will help the trustees draft their mandate to the investment managers. Mr Lever feels that few schemes

pay enough attention to the mandate, and a recent survey by City Research Associates found that only around 3 per cent of pension schemes make significant use of outside consultants in drawing up these investment guidelines.

Mr Lever says that changes in management are still very rare. "It needs either very good performance for a number of years or a break or coincidence," he states, and that many to be "because the trustees feel that more junior managers are being assigned to their fund or because of continued administrative failures, not because of moderate performance."

In fact, many schemes will not sack their old manager outright, but will split the fund among two or more different managers. Mr Lever sees this as a sign of desperation, and says that it is only rarely a constructive policy.

The main problem is in the British investment market, where few managers have clearly defined and different strategies. A few, such as

increasing specialisation among British investment managers, and does not suggest a change in approach particularly among the merchant banks.

Mr Ed Barakade, of U.S. pensions consultants Rogers, Casey and Barakade, notes that it is more difficult to find specialists in the UK because managers tend to be part of much larger organisations.

In many cases, he says, individuals are hampered by the rigidity of the institutions. But behind the organisational facade, he detects the same variety of individual styles as in the U.S.

And it is not just the investment managers who have to change their approach. If split funds are to perform well, for splitting to work the trustees must adopt a hands-on attitude to asset allocation.

"Diversification should be a by-product of having different managers," Mr Barakade says. "They should not be trading off diversification against performance."

This policy will often take the form of a core fund producing steady, low-risk returns, with one or more satellite funds offering higher potential reward but at higher risk.

This strategy, however, requires much closer attention to the question of risk, one that many trustees have tended to leave to their investment managers.

City Research Associates' survey threw up a considerable degree of confusion among those running pension schemes as to what constitutes risk: 20 per cent of the respondents were unable to say what they understood by risk.

So far, UK subsidiaries of American companies have led the way in adopting this approach to pension fund management. Mr Phillips, who is managing director of Frank Russell's British operation, says that his client list is still dominated by such companies, though British companies are now moving in the same direction.

But he rejects the claim that the American approach is responsible for a faster turnover of managers. Indeed, because of the stress his company lays on the individual quality of investment managers, it often argues against trustees who wish to switch manager because of a short-term performance failure.

### Management Selection

GEORGE GRAHAM

Edinburgh-based Walter Scott and Partners, do offer a markedly different style, but most still regard balanced management as their bread and butter.

"Splitting in the U.S. I have much more intellectual sympathy with," Mr Lever says.

Mr Michael Phillips, of the leading American pension consultants Frank Russell, agrees. He sees two major inefficiencies in split funds: balanced managers will tend to take primary asset allocation decisions that offset each other, so that the overall asset mix of the fund remains virtually constant, but with the penalty of transaction costs; and their equity holdings will show the same tendency to act against each other, giving too - diversified a portfolio.

But finding anything other than a balanced manager can be difficult. "There is a paucity of clearly differentiated styles," Mr Phillips says, though he does see a trend towards

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## The Chase Partnership



The partnership at work: Dick Fullames, Treasurer of General Electric Pension Trusts (centre), discusses global custody with Dave Mann, Chase NY (left) and Colin Grimsey, Chase London.

Global Network

Foreign Exchange

Global Analytics

Technology

People



SECTION III - INTERNATIONAL MARKETS  
**FINANCIAL TIMES**

Wednesday February 20 1985

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## WALL STREET

**Cautious  
return  
to work**

A CAUTIOUS mood prevailed as Wall Street returned to work from Washington's birthday holiday, with market analysts awaiting today's appearance by Mr Paul Volcker, the Federal Reserve chairman, before the Senate Banking Committee, where he will spell out the Fed's policies for 1985, writes Terry Byland in New York.

But any short-term worries over the Fed's credit stance were calmed by a further round of overnight system repurchase arrangements, announced when federal funds edged up to 8 1/4 per cent. Stock prices rallied from some early profit-taking and turnover remained in the high range of recent sessions.

Selling was light, however, and prices soon steadied and traded for the rest of the session at levels only a shade off from Friday's closing quotations. Turnover was sharply down from recent levels, and only 90.8m shares changed hands.

At the close the Dow Jones industrial average was a net 1.43 points down at 1,280.59. Broader market indices, including the American Stock Exchange and the Standard &

Poor's 500 indices, showed minor falls.

The renewed surge in money supply has raised fears in the credit market that the Fed may be forced to tighten its policies later in the year as the economy gathers pace. The Fed disclosed last week that it eased policy in December and market analysts are now anxious to hear what Mr Volcker will tell the Senate committee about more recent decisions.

In the stock market, there was modest profit-taking in some blue chip stocks and a rash of weak spots among the takeover and similar special situation stocks also depressed the market opening.

The market leaders were little changed from Friday's closing prices. General Motors added 3/4 to \$70 1/4, with the new "E" stock issued as part of the purchase of Electronic Data Systems, traded at \$64 1/4, up 3/4 from the issue price. Ford was little changed after an increased dividend payment from Ford Canada, which added \$6 1/4 to \$108.

Northrop at \$41 1/4 was 5/4 up after results and fellow defence industry leader, Martin Marietta added \$2 1/4 to \$53 1/4. But uncertainties over the future shape of the railway industry took 3/4 off Georgia-Pacific, at \$25 1/4, and 3/4 off Chicago Milwaukee at \$14 1/4.

Deere, the tractor and farm equipment manufacturer, shed 3/4 to \$30 1/4 after disclosing its latest trading fortunes. Texas Instruments dipped \$1 to \$117 1/4. Stock in Philbro-Salomon, the big investment banking and securities house which is re-structuring its Philipp Bros commodity operations, fell \$1 1/4 to \$37 1/4 after disclosing trading results.

Stauffer Chemical stock was suspended at \$21 1/4 on the NYSE ahead of the \$125m takeover offer from Chase-Brown-Pond's but returned later to trade up 5/4 at \$27 1/4. Chase-Brown, also suspended at one stage, returned to trade down 3/4 at \$33 1/4.

Other takeover features included Phillips Petroleum, 3/4 off at \$47 1/4 as Wall Street awaited news on the financing of Mr Carl Icahn's \$60 a share offer. Unocal fell \$1 1/4 to \$44 1/4 in the absence of a further move by Mr T. Boone Pickens who has been a buyer of the stock.

In the credit markets, the Fed's intervention with another round of repurchases - the fourth consecutive trading session to be granted liquidity help and the third tranche from the Fed's own accounts - steadied bonds, which had opened lower after confirmation of another increase in housing starts last month.

Long-dated issues were no more than a shade off at mid-session, and two-year issues held steady ahead of today's sale of \$9bn in Treasury securities. Money market rates fell by 10 basis points despite continued firmness in federal funds. But Treasury bills showed little change as the market awaited the weekly bill auction late in the day, postponed by the Washington birthday break.

## LONDON

**Exporters  
singled out  
for support**

INDUSTRIAL stocks with overseas earnings potential came in for support during an otherwise drab session in London. Investors singled out several groups with heavy export orders to the U.S. after a further surge in the dollar against most major currencies.

Gilt-edged quotations ended with minor changes in either direction but specialist demand took Exchange 11 per cent 1989 up 1/4 to 98 1/4. The stock will be quoted clean of accrued interest this morning.

The FT Ordinary share index closed 7 points higher at 977.5 after having opened the session marginally lower.

Chief price changes, Page 28; Details, Page 29; Share information service, Pages 30-31

## HONG KONG

NEWS OF a revised bid from Tan Sri Khoo Teck Piat for Wheelock Marden injected life into comparatively subdued early trading in Hong Kong and drove profit takers from their positions of authority. After having dropped 20 points during the morning under the weight of profit taking the Hang Seng index rallied to close 7.99 higher at 1435.17.

Following the announcement of the revised HK\$7.1 a share bid, Wheelock Marden's shares rose from HK\$24.40 to HK\$37.10. Exchange authorities stepped in to suspend trading in the stocks shortly before the close of trading.

Among other key issues, Bank of East Asia rose 10 cents to HK\$24.70, Swiss Pacific 10 cents to HK\$24.90.

Jardine Matheson was actively traded, despite a company denial that a takeover bid for the company was in the offing. It firmed 10 cents to HK\$10.10 after trading as high as HK\$10.30.

## AUSTRALIA

FIRM BUYING demand in Sydney pushed the All Ordinaries index to another record level, closing up 4.5 points to 795.0 to eclipse Monday's peak.

Local and international support backed the advance, with rises outnumbering falls by 239 to 141.

Gold stocks were in demand during a strong session for the mining sector. Placer closed 50 cents higher at A\$25.0, Central Norsemans rose 16 cents to A\$8.06 and Poseidon firmed 15 cents to A\$3.

Among the industrials, Elders IXL firmed 7 cents to A\$3.14 following announcement of the company's 21 per cent rise in interim earnings.

## SOUTH AFRICA

A FIRMER tone among gold shares appeared during trading in Johannesburg, buoyed by a sharply weaker rand and despite a lower bullion price.

Heavyweights generally gained ground with Kloof up 50 cents to R70.50 and Blyvoor 25 cents higher to R18.25.

Mining financials and other mining stocks were mostly unchanged. Impala Platinum eased R2 to R22.50 after news that its first half earnings had fallen because of heavy foreign exchange losses.

Industrials were thinly traded and no trend developed across the sector.

## CANADA

SELLERS returned to dominate trading in Toronto. During a busier morning session losses outnumbered gains by more than two-to-one after a weak opening on Wall Street.

Canadian Tire, which on Monday fell 3 1/4 after the report of a fourth-quarter loss, was down a further 3 1/4 at C\$6 1/4 in active trading.

Gold stocks came under pressure, and this was reflected in a relatively sharp slide in the index.

Trading in Montreal was also weaker, with only one of the four major indices higher at mid-session.

## KUALA LUMPUR

**Mr Daim  
asserts his  
authority**

WHEN MR DAIM Zaimuddin, the Malaysian Finance Minister, was asked why the Capital Issues Committee (CIC) - the country's powerful watchdog of the securities industry - was being transferred from the central bank to the Treasury, he replied: "Because I am the minister. I am running the show," writes Wong Sulong in Kuala Lumpur.

Since becoming Finance Minister seven months ago, Mr Daim, 45, a wealthy businessman and close confidant of Dr Mahathir Mohamad, the Prime Minister, has removed any doubt he was in control of Malaysia's fiscal and monetary policy.

His announcement on Monday that all new public listings and new share issues were to be suspended temporarily "until the stocks market improves and has consolidated itself" has been welcomed by stock brokers as a much needed boost to the lethargic Kuala Lumpur Stock Exchange (KLSE). But it has left merchant bankers shocked at the prospect of losing out on a lucrative source of business.

No other Malaysian Finance Minister has exerted so much influence on the KLSE, although there is much conjecture about why Mr Daim is doing so.

Over the past 18 months while the world's major bourses put on impressive gains in response to economic recovery, the KLSE and its closely linked neighbour, the Singapore Stock Exchange (SSE), had remained depressed.

Between January and December 1984, the KLSE industrial index fell 20.5 per cent to 511 points. There was a mild Chinese New Year rally at the end of last month, but it has since fizzled out.

A good number of counters are at their three-year low and selling below net asset value.

The Government is known to have been concerned that the protracted depressed state of the securities market was spilling over to other areas and was beginning to affect investors' confidence in the economy.

The Singapore market was closed yesterday at the start of lunar new year festivities.

While domestic political troubles and the fallout of the Bank Bumiputra Hong Kong loan scandal have had an adverse impact, Mr Daim feels that the real culprit is the proliferation of scrip on the market at a time of tight liquidity.

In recent years, there has been something of an explosion of share issues. Last year, KLSE companies raised a total of 2.8bn ringgit (\$1.12bn) through share issues, compared with 2bn ringgit in 1983 and 800m ringgit in 1982.

"Currently, there are too many shares chasing too few dollars," said Mr Abdul Razak Sheikh Mahmood, the KLSE chairman.

The situation is being aggravated by Malay businessmen selling, in Mr Daim's words, "to make a quick buck in the market."

Under the Government's new economic policy, Malaysian incorporated companies, whether foreign or local owned, have to divest 30 per cent of their equity to Malays.

These Malay share issues are often given out at hefty discounts compared with the market price, and many Malays, with the right connections, have made small fortunes by getting bank loans to take up these special allotments and unloading them at the earliest opportunity.

Mr Daim wants this to be stopped. Future Malay share allotments are expected to set a minimum time that shares are to be held.

While the Government and the stock broking community may feel the KLSE needs some reform, many analysts do not feel the market has reached its bottom.

"True, there are now a few good buys, but generally the KLSE is still over-priced. Price earning ratios of most counters are still above 18 and companies are expected to report lacklustre results in the coming weeks," an analyst said.

"Frankly, we were caught by surprise," a leading merchant banker commented. He thinks that the country's 12 merchant banks would be badly hit by the temporary suspension of new public listings.

Malaysian merchant banks earn a substantial portion of their income by advising corporate clients on new listings, rights issues, mergers and acquisitions.

Their fees and underwriting commission could range from 500,000 ringgit to a few million ringgit depending on the size of the issue.

Last year, there were 14 new public listings, with a total paid up capital of \$22 ringgit.

Merchant bankers disagree that new public listings tend to depress the market because the amount offered to the public is rather small.

"How the market performs depends on many factors, in particular the state of the economy and the political environment. Suspending new listings might help, but not very much," a merchant banker said.

It is also unclear whether the suspension of new listings would affect the Government's privatisation programme, which is crucial to the achievement of the new economic policy target of 30 per cent Malay corporate ownership.

Several government agencies, such as the telecommunications department and Malaysian Airline System, have commissioned merchant banks to advise on their privatisation and are planning to seek KLSE quotations next year.

The only consolation for merchant banks is that Mr Daim has held out the possibility the Government might allow merchant banks and foreign companies to take up equity stakes in Malaysian stockbroking firms.

## TOKYO

**Blue chip  
buying gives  
strength**

AN ABSENCE of buying incentives left Tokyo to open dull yesterday, but the mood brightened later when the dealing divisions of leading brokerage houses bought some blue chips in anticipation of a firmer Wall Street after the U.S. three-day holiday weekend, writes Shigeo Nishiwaki of Jiji press.

The Nikkei-Dow market average gained 749 to 12,156.84 on a volume of 287.94m shares compared with Monday's 243.18m. Losses exceeded gains 355 to 352, with 166 issues unchanged.

The yen's drop below 261 to the dollar depressed some oil and power stocks at one stage. Hitachi dipped temporarily on a report that declining semiconductor prices could put a sharp brake on the firm's profit growth for the business year ending in March.

The market tone changed in the afternoon, however, as leading brokerage houses started purchasing blue chips, notably those related to compact disc audio players. Nippon Gakki rose Y50 to Y2,230 on the day's third most active trading of 8.33m shares and Sony jumped Y70 to Y4,400. Nippon Columbia came eighth on the active list with 4.25m shares changing hands. It advanced Y40 at one stage, but closed Y20 down at Y1,860 under profit-taking pressure.

Among precision instruments, Olympus added Y20 to Y1,420 and Casio soared Y110 to Y1,930 in brisk trading. They were among the 20 most active issues.

Elsewhere, Nippon Kinzoku finished Y41 higher at Y835, reflecting increasing demand for amorphous alloy powder, and Riken Corp registered a Y26 rise to Y475. Tokyo Electric gained Y80 to Y1,810.

Mitsui Mining and Smelting, which attracted speculative interest on Monday, remained at the top of the active list with 8.56m shares traded. But it closed the day Y18 lower at Y501 amid sharp fluctuations. Yahagi Iron, which advanced sharply on Monday, lost Y23 to close at Y455. Nishi-Nippon Railroad added Y16 to Y203.

Biotechnology-related stocks continued to lose ground, with volume shrinking under pressure from the rising margin buying balance. Kuraray dropped Y30 to Y1,000 and Yamanouchi Pharmaceutical plunged Y130 to Y3,770. Mochida Pharmaceutical suffered another daily limit loss of Y500 to Y11,850.

Bond prices eased in this trading on both the over-the-counter and inter-broker markets. Major institutional investors, unable to identify the causes of the recent see-sawing in the yen-dollar exchange rate, again became cautious.

Small-lot selling, which reflected the yen's decline, pushed up the yield on the benchmark 7.3 per cent government bonds, maturing in December 1993, to 6.77 per cent from Monday's 6.755 per cent.

## EUROPE

**Dollar surge  
prompts  
buying wave**

THE RENEWED surge in the dollar yesterday prompted a further wave of buying activity that took a number of major European bourses back to their record-setting ways.

In Frankfurt, heavy foreign demand fuelled a sharp rise in hectic trading, during a bourse session which began an hour early to take account of the Carnival half day holiday.

The Commerzbank index, not calculated on Monday, put on 11 points from Friday's level to a record 1,181.0. This was 9.9 points higher than the previous peak set in January 22.

This latest surge coincided with a report from Deutsche Bank forecasting that West German exports can be expected to grow this year at the same real 9 per cent level recorded in 1984. The report added that foreign orders in the fourth 1984 quarter were a real 10 per cent higher than a year earlier, with particularly strong growth in foreign orders for capital goods and cars.

In the motor sector, BMW added DM 15.50 to DM 865.50, after a high of DM 867.50, in continued response to Monday's results. Daimler finished DM 14 higher at DM 660. Volkswagen DM 4.50 firmed at DM 198.70 and Porsche DM 26 ahead at DM 1,256.

Strong demand was also seen for chemicals, boosted by upward market revisions of the sector's corporate earnings prospects. BASF rose DM 3.50 to DM 102.80. Bayer DM 1.90 to DM 200 and Hoechst DM 2.50 to DM 192.70.

Retailers, neglected in recent weeks, made an attempt to catch up with the rest of the market. Karstadt scored a DM 8.50 gain to DM 220. Kauhof rose DM 12 to DM 223 and Herten added DM 3.50 to DM 187.50.

Banks and engineering were mixed and among metals firms, Degussa rose DM 5 to DM 358 but Metallgesellschaft fell DM 2 to DM 248.

Steelmaker Klockner-Werke eased 70 pfg to DM 71.30 as the state of Lower Saxony halted disbursements of aid in response to the company's plans to close a plant near Osnabrück.

Bond prices fell back as banks lightened their portfolios in low turnover. The Bundesbank bought a small DM 5.7m of paper after purchases totalling DM 46.2m the previous day.

Strong overseas demand for Amsterdam stocks on top of active domestic buying, spurred the AN-CBS General index up 1.8 to a record 203.1.

All sectors showed strength with internationalism doing particularly well.

Royal Dutch advanced Fl 2.60 to Fl 205.90. Unilever Fl 2.30 to Fl 340.30 and Akzo 70 cents to Fl 105.80.

Bond prices eased amid market rumours that the Government would offer a new state loan today, paying a higher coupon than rates seen in the market over the past two weeks.

A firmer tone in Paris took the CAC General index up 0.6 to a peak of 201.50. The continued strength of the market caused some surprise since many operators had begun settling accounts ahead of the new monthly trading account which begins today.

Demand for financials and some industrials underpinned Zurich's advance and the Swiss Bank industrial index put on 2.5 to a record 418.40.

Bond prices were little changed in restrained turnover with investors holding back amid continuing concern about the outlook for interest rates.

Brussels moved briskly ahead with the SE index up 15.79 to 2,178.55 amid market expectations of easing domestic interest rates. Utilities were broadly higher after a week of lacklustre trading.

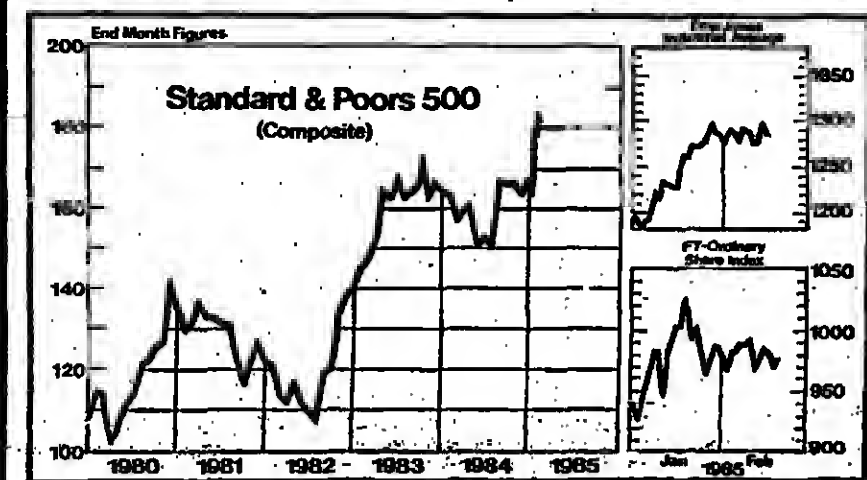
Profit-taking and liquidation of speculative positions left Milan sharply lower in early trading but a resumption of institutional demand later enabled the bourse to close mixed.

Olivetti added Lit 75 to Lit 965, as it announced plans to take a stake in Acorn, the troubled UK computer company.

Madrid was lower, reversing recent gains while Stockholm was also lower as the central bank announced that net purchases of Swedish shares by foreigners surged to Skr 977m in January from Skr 55m in December. By far the highest volume - Skr 447.2m - was in Volvo whose shares yesterday added Skr 2 to Skr 279.

In Vienna, the Credit Aktien index added 0.84 to a further record of 65.80.

## KEY MARKET MONITORS



STOCK MARKET INDICES				
	Feb 19	Previous	Year ago	
NEW YORK				
DJ Industrials	1,280.59	1,282.02	1,148.87	
DJ Transport	632.20	629.21	502.31	
DJ Utilities	150.39	150.85	124.65	
S&P Composite	181.33	181.80	155.74	

LONDON				
	Feb 19	Previous	Year ago	
FT Ord	977.5	970.5	819.3	
FT-SE 100	1,275.9	1,267.7	1,041.9	
FT-A All-share	613.6	612.2	494.3	
FT-A 500	671.83	669.8	529.23	
FT Gold mines	503.4	511.4	632.4	
FT-A Long gilt	10.79	10.78	10.21	

TOKYO				
	Feb 19	Previous	Year ago	
Nikkei-Dow	12,156.84	12,149.15	9,825.1	
Tokyo SE	947.18	946.91	798.40	

AUSTRALIA				
	Feb 19	Previous	Year ago	
All Ord.	795.4	790.5	750.4	
Metals & Mins.	466.8	460.1	520.1	

AUSTRIA				
	Feb 19	Previous	Year ago	
Credit Aktien	65.80	64.98	55.28	

BELGIUM				
	Feb 19	Previous	Year ago	
Belgian SE	2,178.55	2,162.76	-	

CANADA				
	Feb 19	Previous	Year ago	
Toronto	2,140.40	2,147.26	2,191.0	
Metals & Mins.	2,608.70	2,608.16	2,363.0	
Montreal	131.10	125.77	117.05	

DENMARK				
	Feb 19	Previous	Year ago	
Copenhagen SE	175.81	175.29	207.08	

FRANCE				
	Feb 19	Previous	Year ago	
CAC Gen	201.5	200.3	159.6	
Ind. Tendance	108.1	108.9	85.2	

WEST GERMANY				
	Feb 19	Previous	Year ago	
FAZ-Aktien	406.15	402.78	357.6	
Commerzbank	1,181.0	1,170.0	1,055.6	

HONG KONG				
	Feb 19	Previous	Year ago	
Hang Seng	1,435.17	1,427.18	1,094.87	

ITALY				
	Feb 19	Previous	Year ago	
Banca Comm.	286.58	288.22	219.37	

NETHERLANDS				
	Feb 19	Previous	Year ago	
ANP-CBS Gen	203.1	201.3	161.3	
ANP-CBS Ind	160.6	159.4	132.5	

NORWAY				
	Feb 19	Previous	Year ago	
Oslø SE	325.94	322.51	236.29	

SINGAPORE				
	Feb 19	Previous	Year ago	
Straits Times	closed	810.8	1,037.13	

SOUTH AFRICA				
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Please note that International Gold Corporation does not provide a buying or selling service.

**Continued on Page 2**



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AUSTRIA

GERMANY

NORWAY

AUSTRALIA (continued)

JAPAN (continued)

OVER-THE-COUNTER

Nasdaq national market, closing prices

LONDON

Feb. 19	Price	±	or	Feb. 19	Price	±	or	Feb. 19	Price	±	or	Feb. 18	Price	±	or	Feb. 19	Price	±	or	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg	Stock	High	Low	Last	Chg				
Creditanstalt	233			AEG Telefr.	112			Bergens Bank	165			Gen Prop Trust	2.25			MHI	947			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Grosbank	233			Altef. Ver.	112			Borgerbank	165			Hartog Bank	2.25			Mitsui	947			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
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Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12		Bank	12	12	12	12	
Landbank	233			Bayer	200			Den Norske Cred	154			Marshall Wytins	2.25			NK Insulators	410			Bank																							

## AMERICAN STOCK EXCHANGE CLOSING PRICES

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## NEW YORK CLOSING PRICES

12 Month										12 Month										
High	Low	Stock	Vol. Yd.	%	100% High	Low	Close	Prev.	Change	High	Low	Stock	Vol. Yd.	%	100% High	Low	Close	Prev.	Change	
Continued from Page 27																				
7	2	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
3	4	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U	3	11	65	29	Wash	1.80	4.5	31	49	65	29	Wash	1.80	4.5	31	49
1	1	USF	Ind	U-U-U																



# Late U.S. support extends sharp gains in select band of international stocks

0 1/2	0 3/4	1	1130	123	187	—	3	14	—
0 1/2	1	1 1/2	1175	106	117	—	3	30	—
0 1/2	1 1/2	2 1/2	1200	85	100	160	18	38	40
0 3/4	2 1/2	4	1030	48	38	88	88	48	64
1	3	5	1300	02	42	37	30	70	80
1 1/2	10	18							
1 1/2	15 1/2	19							

Feb. 19 Total contracts, 5,974. Calls 4,446, Puts 2,528.  
 \* Underlying security price.











<b>Britannia Group—Continued</b>			
<b>Exempt Funds</b>			
Exempt? . . . . .	56.2	58.9	-0.2
Ex Mr Lds . . . . .	64.7	67.7	-0.2
<b>REL Trusts</b>			
Relator Ltd & F.I . . . . .	42.8	44.4	-0.1

[illegible]

**City of Westminster Assurance**  
Sentry House, 500, Archers Boulevard,  
St. Paul, N.Y. 11354

[illegible]

Canada Life Unit Trust Mngers. Ltd.			
2-6 High St, Potters Bar, Herts.			P Bar 91122
Can Gen Dist	388 1/2	93 3/4	1 10
Do Gen Accen	1135.2	142 3/4	1 10

[illegible]

732241	5. 070	0.70	0.70	Wheat, Winter, Hard Wheat Corn Soybeans Gold & Silver Gold & Silver	105.1 105.1 111.4 112.5 99.5 99.5	130.7 111.4 112.5 99.5 99.5	+0.6 -0.2 -0.2 -0.2 -0.2	Growth & Sec. Life Ass. Sec. Ind. 48, London Frsh Exchange, LT 4821	-0.377
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[illegible]

**Charities M/R Fund**  
25 Abchurch Lane, London EC4  
81 438 9121

[illegible]

<b>Commercial Union Group</b>	<b>01-263-7500</b>	<b>SBC Financial Management Inc.</b>		
St Helens - J. Holmstrom, EC3		Park Manager Int'l.	29.8	27.6
		Park Manager Acc.	24.7	30.7
		Park Tender Int'l.	26.1	30.2

[illegible]

Managers of MatWest Unit Trusts			
Ib1, Cheamside, EC2V 6EU			
01 726 1999			
Local Account	213.0	227.4	-14.1 1.60
Foreign Inv	51.5	56.5	-5.0 2.35

[illegible]

2551	StarGuard Mgn. Pen	278.1	Pen. Prep. Acc.	500.0	500.0	0.0
01 030	Green Mnd. Pen	680.1	Pen. Mgn. Acc.	519.5	519.5	0.0
	Fixed Inc. Pen	526.2	Pen. Mgn. Cap.	644.7	644.7	0.0
	Index Limbed Pen.	177.1	Pen. Gdn. Edg. Cap.	251.6	251.6	0.0
	Family Pension	176.7	Pen. Coll. Exp. Acc.	307.8	307.8	0.0

008556	Property Taxes	438.00							
008557	Electric	10.00							
008558	Gas	10.00							
008559	Water	10.00							
008560	Phone	10.00							
008561	Internet	10.00							
008562	Insurance	10.00							
008563	Repairs	10.00							
008564	Supplies	10.00							
008565	Travel	10.00							
008566	Utilities	10.00							
008567	Wages	10.00							
008568	Other	10.00							
008569	Total	488.00							
008570	Property Taxes	438.00							
008571	Electric	10.00							
008572	Gas	10.00							
008573	Water	10.00							
008574	Phone	10.00							
008575	Internet	10.00							
008576	Insurance	10.00							
008577	Repairs	10.00							
008578	Supplies	10.00							
008579	Travel	10.00							
008580	Utilities	10.00							
008581	Wages	10.00							
008582	Other	10.00							
008583	Total	488.00							

**EFM Unit Trust Managers Ltd**  
4 McIntosh Crescent, Edinburgh. ☎031-226 1492

EFM American Fund	70.8	82.1	-0.6	2.1
EFM European Fund	70.8	82.1	-0.6	2.1

[illegible]

Credit & Commerce Life Ass. Ltd.	129.0	139.9	-12.2
74, Shepherd's Bush Green, W12 8SQ	01-740 7070	Special Shareholders	226.3
		N.America	273.4
OCI Money Pnt	129.8	Far East	351.3
	137.2	Property	122.6

44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80																				

Far East Tel. Acc. . . . .	100.0	107.4	+0.6	1.00
East Tel. Acc. . . . .	86.5	92.8	+0.1	1.63
General Tel. . . . .	209.5	201.5	+0.2	2.91

**E & F Items Management**

[illegible]

Open to receive Dividends	30.2	Manager Series A	249.9
Open to receive Dividends	30.2	Manager Series C	165.3
Open to receive Dividends	30.2	Manager Series D	172.6
Open to receive Dividends	30.2	High Yield Fund	197.7
Open to receive Dividends	30.2	Money Series A	153.5

[illegible]

Accr. Univ. ....	102.0	1.48
J. Farley High Income ..	53.0	57.0
Farley and Energy ..	17.9	19.2
Accr. Univ. ....	24.5	26.3
J. Farley Filing Yr ..	86.5	93.0

1	6	3	6
2			
3			
4			
5			
6			
7			
8			
9			
10			

S&P	146.8		Brexit Feb Feb 15	179.1	272.8
DIB Managed	156.1		Pn Mn Fd Feb 15	196.6	213.7
Growth Acc	126.6	133.2	Pn Mn Fd Feb 15	196.6	
Cashflow Increase US \$			Well Listed Payables		
			Managed Fund	194.0	205.2

[illegible]

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14 They manufacture eye-drops

14 They manufacture eye-droops  
(4, 5)  
16 Treat lightly (9)  
17 Ruins, lays waste at any  
rate (9)  
18 A drink and a biscuit (7)  
20 Generous gifts said to be  
from Swiss capital (7)  
22 It's very cold in Archangel I  
discovered (5)  
23 They may be strung up by  
the neck (5)  
24 Flower head of hydrangea  
comes from Ireland (5)

Fixed Inv. Cap.	1104.5	1104.5	0.0	Fixed Inv. Cap.	1104.5	1104.5	0.0
Fixed Inv. Acc.	1117.1	1117.1	0.0	Dr. Account	1104.5	1104.5	0.0
Interv. Linked Cap.	97.5	97.5	0.0	Interv. Linked Gain	1104.5	1104.5	0.0
Interv. Linked Acc.	98.5	103.5	0.1	Dr. Account	1104.5	1104.5	0.0
Mixed Cap.	1127.9	124.5	0.2	Int. Asset	1104.5	1104.5	0.0
Mixed Acc.	1127.9	124.5	0.2				

Overhead Equip Cost	138.6	143.4	+4.8
Overhead Equip %	14.3	14.3	0.0
Property Cost	168.4	168.4	0.0
Property %	109.1	110.1	+1.0

<b>G.T. Management Ltd.</b>			
80 Floor, 8 Delaware St, C2		01-263 2575	
G.T. Box Room Price	160		
G.T. Box Room %	100.0		
Top High Vld Pk	151.2		
Top High Vld Pk %	94.5		
Top Low Vld Pk	142.4		
AT Pass in Room Price	129.9		
AT Pass in Room %	81.1		
Top Workroom Price	146.7		
Top Workroom %	91.6		
Top Workroom Price	146.7		
Top Workroom %	91.6		
Top High Vld Pk	151.2		
Top High Vld Pk %	100.0		
Top Low Vld Pk	142.4		
AT Pass in Room Price	129.9		
AT Pass in Room %	85.9		
AT Pass in Room Price	129.9		
AT Pass in Room %	85.9		

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<b>Associates GENERALI S.p.A.</b>			
117, Finchmark St, C234 50Y		01-488 0750	
Int. Manager Bldg.	197.1		
	207.8		

<b>Legat &amp; Bennett Press, 94 Ave. 225</b>			
121, Baver Place St, C24M 47Y			
1 & 6 Floor			

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...and the fact that the *Journal* is a journal of the American Psychological Association, the largest and most prestigious of the psychological organizations in the United States, is a source of great pride for me. I am sure that the *Journal* will continue to be a valuable resource for the psychological community and for the general public.

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## COMMODITIES AND AGRICULTURE

## Animal feed group blames milk quotas for collapse

BY ANDREW GOWERS

ONE OF West Germany's largest animal feed compounders, Krafftut, has applied to the courts for protection from its creditors following a severe liquidity crisis.

The move, in which the company will seek to reach a settlement with its creditors under German bankruptcy law, stems in part from the European Community's imposition of milk production quotas last April, which drastically cut demand for dairy feed.

The crisis is believed to have followed a dispute between the company's three owners, the Gorman family, and the Krafftut family, over a possible increase in its capital, and the cancellation of credit lines by its banks.

But officials of the company, speaking at its Bremen headquarters yesterday, insisted that its difficulties did not stem from a heavy debt burden. "It was purely a liquidity problem which could have been solved. This move should not have been necessary," said one.

Negotiations are now taking place with creditors, and will probably result in parts of the business being sold off as well as the closure of a substantial part of its capacity. Only the company's Schroeder subsidiary is exempt from the proceedings.

Plange - Kraftut, with annual turnover of more than DM 600m and sales of more than 1m tonnes of dairy concentrate a year, is one of Germany's three largest feed companies. Its fate is a dramatic illustration of the difficulties now facing the industry throughout the EEC as a result of cuts in milk output.

Dairy compounders account for the largest portion of the industry's sales, but farmers have reduced their purchases in a bid to cut costs and milk yields.

The German feed industry association estimates that demand for dairy concentrates there has fallen by between 20 and 25 per cent from its previous level of 1m tonnes following the introduction of dairy

quotas, and competition between compounders has sharpened considerably.

Officials at the association's Bonn headquarters were surprised at Plange's move because demand for feed appeared to have recovered somewhat since the turn of the year.

Industry observers reckon that about half of Plange's capacity could close as a result of the court proceedings. "This will certainly remove some of the current pressure of over-capacity from the market," said one.

The situation is similar in most community states. According to a report on the European animal feed industry to be published soon by Agra-Europe, compounders will be under increasing competitive pressure in the next 10 years because of rising costs and stabilising consumption.

It says EEC feed output has increased 68 per cent over the last 10 years, reflecting the expansion of the livestock industry and more intensive farming.

## Pessimism marks start of cocoa talks

By John Edwards, Commodities Editor

TALKS on a new International Cocoa Agreement started in Geneva yesterday—a day late because heavy snowfalls delayed the arrival of delegates—on a pessimistic note. It is the third attempt to negotiate an agreement to replace the existing pact that expires in September and few observers expect it will be any more successful than the first two attempts.

Mr Rene Montes of Guatemala was formally appointed chairman, succeeding Mr Mario Aleman of Ecuador, who stood down after the last full negotiating session was adjourned in November.

Mr Montes said yesterday: "It is obvious there is a political will to arrive at a new agreement"—a statement that may have surprised many delegates, given the indications that there is very little desire to agree a new pact; the most likely result is that the existing agreement will be extended for another year, until September 1986, but even that is not certain.

The main issue is the agreement's price range, currently between a "floor" of 166 cents a lb which is supposed to be maintained by buffer stock purchases and sales.

European consumers say that the rise in the value of the dollar has made this range unrealistically high and some of them favour selling off the existing buffer stock holdings of some 100,000 tonnes.

Under the present agreement the buffer stock cannot be liquidated until the market reaches 146 cents (it is currently just over 100 cents).

In addition producing countries would like to strengthen a new agreement with a system of export quotas to back up the buffer stock in supporting the market—the mechanism used by the International Tin Agreement.

Consumers are opposed to this.

## Ivo Dawnya interviews the new EEC agriculture commissioner Andriessen hints at direct farm aid

MR FRANS ANDRIESEN, the new EEC agriculture commissioner, had the shortest political honeymoon of all of his colleagues.

While other commissioners were still rearranging their office furniture, the former Dutch finance minister had just three weeks to prepare a comprehensive new farm policy package for 1985-86 and to tackle a head-on row with farm ministers over application of the "superlevy" on surplus milk production.

His solutions to these problems have, inevitably, drawn criticism from both militant supporters and opponents of the common agricultural policy (CAP).

In a wide ranging interview with the Financial Times, Mr Andriessen defended his austere, but less than punitive, approach to the reform of the CAP, and his olive branch of concessions on the technical regulations of the superlevy.

But more specifically, he hinted strongly that more radical solutions including direct financial aids to boost farmers' incomes—may be necessary to tackle the long-term future of the CAP, now once again the subject of a review to be completed by this summer.

Essentially, this new appraisal, like the prices package, is widely expected to reflect the orthodoxies for which Mr Andriessen is admired. It looks likely to be

both conservative in its approach, adhering broadly to the lines proposed by the last commission in 1983, yet pursuing vigorous financial restraint wherever this can be applied.

But the fact that the commissioner has called for a close examination of direct cash aids to the poorest farmers is significant. It implies that the conventional wisdom of the CAP—that price and market management alone are sufficient instruments to control expenditure—may no longer be enough to tackle its objective of maintaining the lowest farm income.

The commissioner claimed that the post-Stuttgart farm policy review of 1983 had raised the possibility of direct cash support income. But he added that any consideration of the proposal should be firmly based on the premise that it would be temporary and applied community-wide.

Furthermore, a move in this direction would have to be properly integrated with other prime considerations of CAP managers, attention to the market and farm prices.

Many CAP reformers are critical of the indiscriminate nature of guaranteed product prices which they claim over-reward large farmers while inflation "that finance and farm sufficiently supporting the small. But several northern countries, such as the UK, would be



Frans Andriessen: Will he wield the stick?

equally wary of any changes that would reduce their slice of the CAP cake.

Mr Andriessen welcomed the closer involvement of finance ministers in the price fixing process, while insisting that the ultimate authority rested with their farm colleagues.

At the same time, he put heavy emphasis on the responsibility of ministers to abide by decisions they themselves had taken in Council.

In a clear criticism of West Germany's refusal to accept cuts in cereal prices, he insisted: "I cannot accept ministers saying in one year that you should apply a certain mechanism to bring down production

and costs, then at the moment you have to take difficult decisions that say 'That's not for this year, that's for the future'."

Nevertheless, the strongly defended his plan to limit the proposed price cut on cereals to 3.5 per cent instead of the full 5 per cent some argue is required under rules triggered by last year's bumper harvest.

This was an area where "economic realities" touch upon political possibilities, he said. Green currency changes in West Germany and the Netherlands would make the cut in cereals seem to the German farmer.

Mr Andriessen also gave a firm warning that his package of changes to the CAP superlevy was not a sign of weakness.

Frugality, combined with a firm hand, is the message Mr Andriessen is trying to project on the Farm Council. Having made concessions on the superlevy price and on the superlevy, he argued that "he has already applied the stick."

Perhaps to head off such criticism, the commissioner repeated his warning that failure by ministers to agree the details of his supervisory proposals, and to pay the duties by March 5, would result in a "strong" reaction by the Commission.

Mr Andriessen has offered the carrot. Agriculture observers in Brussels are now on tenterhooks to see how ruthlessly he can wield the stick.

## Supply squeeze fears boost zinc

BY JOHN EDWARDS, COMMODITIES EDITOR

ZINC VALUES surged ahead again on the London Metal Exchange yesterday reaching another 11-year peak. Cash zinc broke through the £800 level, closing £20.5 up at £811 a tonne.

News of a strike at Mr Isa's Queensland zinc, lead and copper plant gave a firm undertone to the market. It was the main influence was a developing technical squeeze on supplies available to the market.

Dealers say the crunch could come next month, when some traders who have sold "short" are expected to face considerable difficulty in covering their position (by purchases). One company in particular is controlling the bulk of supplies of standard (good ordinary brand) zinc, on which the existing LME contract is based.

The problem is exaggerated by the fact that while there are reasonable supplies of high grade zinc available, stocks of

standard (GOB) zinc are declining with the standard contract due to be phased out in November.

It was a squeeze on available supplies that drove cash zinc on the London Metal Exchange to its all-time high of £838 in 1973.

Opposition to the proposals for changing the existing London Metal Exchange higher grade copper contract was voiced yesterday by Mr Philip Jones, a member of the LME board, speaking at the American Metal Market forum in New York.

WEEKLY METALS, as supplied by Metal Bulletin, yesterday were:

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 2,680-2,780.

BISMUTH: European free market, 99.9 per cent, \$ per lb, in warehouse, 6.35-6.50.

CADMIUM: European free market, min 99.95 per cent, \$ per lb, in warehouse, 1.08-1.12, sticks, 1.15-1.20.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 11.40-11.50.

MERCURY: European free market, min 99.99 per cent, \$ per flask, in warehouse, 295-304.

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse, 3.75-3.85.

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 5.20-5.30.

TUNGSTEN ORS: European free market, standard min 65 per cent, \$ per tonne unit WO, cif, 73-76.

Vanadium: European free market, min 98 per cent V<sub>2</sub>O<sub>5</sub>, other sources, \$ per lb V<sub>2</sub>O<sub>5</sub>, cif, 2.30-2.35.

URANIUM: Nuexco exchange values, \$ per lb U<sub>3</sub>O<sub>8</sub>, 15.00.

## LONDON MARKETS

COCOA PRICES on the London futures market slipped back yesterday wiping out Monday's rally, which some traders suggested had been boosted by an "over-bullish" reaction to the fall in sterling.

Lack of fresh manufacturer demand and further consideration of recent increased crop projections for leading producers also contributed to the decline, which took the May quotation down to £2,119 a tonne at one point before closing £16 down on balance at £2,130.50 a tonne.

On the coffee market, futures values regained earlier small losses and the May position ended the day £3.50 up at £2,271 a tonne. Sterling's continued weakness assisted the dollar aided the recovery.

## MAIN PRICE CHANGES

In tonnes unless otherwise stated

Feb. 18 + or - Month 1985 - ago

METALS

Aluminium: £1100 - £1100

Free Mkt: £1080 +20

Cash 1000: £1080 +20

3 months: £1080 +20

6 months: £1080 +20

9 months: £1080 +20

12 months: £1080 +20

15 months: £1080 +20

18 months: £1080 +20

21 months: £1080 +20

24 months: £1080 +20

27 months: £1080 +20

30 months: £1080 +20

33 months: £1080 +20

36 months: £1080 +20

39 months: £1080 +20

42 months: £1080 +20

45 months: £1080 +20

48 months: £1080 +20

51 months: £1080 +20

54 months: £1080 +20

## FINANCIAL TIMES

Feb. 18 Feb. 19 Feb. 20

296.44 296.51 296.96

REUTERS

Feb. 18 Feb. 19 Feb. 20

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MOODY'S

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Feb. 18 Feb. 19 Feb. 20

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## OIL

In a very tight market Brent Blend drifted downwards in London, ending 3 cents down on Friday's close and trading a further 20 to 25 cents down through most of the morning.

The petroleum market was in a state of confusion over the continued slowdown in oil prices. The price of oil was down 3 cents on the previous day's close. The price of oil was down 3 cents on the previous day's close.

At the end of a meeting in Guyana, exporting ministers said they would support any country which sought arbitration on a violation of the sugar protocol.

Trinidad and Tobago's original quota of 60,000 tonnes was cut after it failed to meet its quota for three consecutive

## SUGAR

At the end of a meeting in Guyana, exporting ministers said they would support any country which sought arbitration on a violation of the sugar protocol.

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## U.S. MARKETS

Gold and silver recovered most of their early losses as the dollar strength touched off a short covering rally in the session. Copper was steady as weakness to sterling offset the continued slowdown in exchange rates.

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## CHICAGO

LIVE CATTLE 40,000 lb. cents/lb.

Feb. 18 Feb. 19 Feb. 20

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## CURRENCIES MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Short covering boosts dollar

The dollar rose to record levels in currency markets yesterday, following renewed demand after the long weekend in the U.S. The last few days saw dealers running short dollar intervention to push the dollar weaker, at a time when trading was reduced by the closure of U.S. centres in Germany yesterday and restricted Far Eastern participation due to the Chinese New Year.

However, there was no significant intervention by central banks. The West German Bundesbank sold small amounts during the morning and the Bank of Japan had been active but the opportunity to push the dollar weaker had been missed according to the market and prompted a renewed surge back into dollars. Central banks were probably reluctant to commit a significant part of their foreign reserves, however, since the dollar's underlying sentiment remained very bullish, aided by an unexpectedly sharp rise in U.S. housing starts in January.

From an early low of DM 3.2840, the dollar rose to a best level of DM 3.3230 against

the D-mark before finishing at DM 3.3155 on Monday and its best level for 1985. Against the Swiss franc it rose to Sfr 2.8080 from Sfr 2.8010 and in terms of the yen to ¥200.00 from ¥199.00. It was also higher against the French franc, finishing at a record closing high of FF 10.1375 from FF 10.0725. On the London market, the dollar index rose to a record 152.1 from 151.0.

STERLING - Trading range

against the dollar in 1984-85 is

1.1374. Exchange rate index rose

to 71.6 from 71.5, having opened

at 71.4 and compared with 75.5

six months ago.

Sterling was unchanged

against the very strong dollar

and was consequently much

firmer against most European

currencies. The high level of UK

interest rates was probably

behind the pound's strong trend

with speculators preferring to

other currencies in preference to

sterling when switching into

dollars. The pound closed at

\$1.0655 unchanged from Monday

but rose to DM 3.2255 from

DM 3.2025, and ¥200.00 from

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